

# FINANCIAL TIMES

JP 11/150

Brother's PRINTERS TAX MACHINES

calm

**Climate change**  
Insurers adjust to catastrophes  
Environment, Page 10

**Hong Kong**  
New keys to business power  
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**Russia's Reds**  
Playing the nationalist card  
Page 2

**German banking**  
A new taste for equities  
Survey, separate section

World Business Newspaper

WEDNESDAY MAY 29 1996

## Yeltsin fulfils his election promise to visit Chechnya

Russian president Boris Yeltsin fulfilled a pre-election promise to visit war-ravaged Chechnya, telling Russian troops they had crushed a "mutinous regime" and secured victory in the bloody 17-month conflict. Mr Yeltsin spent four hours in the area as he sought to gain political advantage from a peace agreement signed in the Kremlin. Page 14; Editorial Comment, Page 13

**Britain's Labour backs business in Europe**  
Britain's opposition Labour party set itself apart from the current trend in British politics to unveil a pro-European business policy. The party's foreign spokesman, Robin Cook (left), said the policy was based on Labour's belief that "the EU is vital to the future prosperity of Britain". National elections must be held in Britain within a year, and recent opinion polls show Labour with a clear lead over the ruling Conservatives. Page 14; Observer, Page 13

**Confusion over BSE figures**: British government officials and farmers' leaders have no official records to indicate an animal's age at slaughter, and thus no figures from which to determine how many were 30 months old when the BSE crisis erupted. Page 9

**Peres takes lead into polling day**: Israeli prime minister Shimon Peres held a narrow lead over his rightwing challenger, Benjamin Netanyahu, in opinion polls on the eve of elections that will determine the future of Middle East peace-making. Page 6; Editorial Comment, Page 13

**Tax evasion distorts figures**: European Commission statisticians said the economies of Belgium, Portugal and Greece were about 20 per cent larger than current figures suggest, because of wrong assessments over tax evasion and other semi-legal economic activity. Page 14

**Ministers meet over N Ireland**: British and Irish ministers met in Dublin but neither side were raising expectations of an imminent breakthrough on the decommissioning of arms in Northern Ireland, just two weeks before all-party talks. Page 9

**US offers defence partnerships**: The Pentagon has sent European defence ministries a list of more than 20 programmes which the US is prepared to open to international partners to head off criticism that the US defence market is closed to European companies. Page 4

**Ferrero, the Italian confectionery group**, increased worldwide turnover by 7.3 per cent to \$17.23bn (\$10bn) last year, and signalled its recovery from a devastating flood in 1994 which swamped the company's factory in north-west Italy. Page 16

**Czech deficit grows sharply**: The Czech koruna fell after government figures showed a sharp widening in the country's trade deficit for April to \$2.8bn (\$1.4bn) from \$2.3bn (\$950m) a month earlier. Page 2

**Red Cross warns of food aid shortages**: A Red Cross spokesman report predicts a growing gap between food aid needs and supplies over the next few years and greater numbers of refugees. Page 6

**Spain lowers growth forecasts**: Spain's centre-right government has cut its economic growth forecast for the year to 3.3 per cent, a full percentage point below predictions by the previous Socialist administration. Page 2

**S Korean invasion plan**: A North Korean pilot who defected to Seoul said Kim Jong-il had drawn up a war plan to capture South Korea within a week and pilots were training for a lightning strike. Page 8

**Sandvik, the toolmaker**, won one of the hardest fought cross-border takeover battles seen in the Nordic region when fellow Swedish company Svedala dropped a \$1.4bn (\$294m) bid for Finnish industrial group Tampella. Page 15

**China reassures HK democrats**: China's top official on Hong Kong affairs eased fears about Beijing's stance towards democracy in the territory after next year's transfer of sovereignty, saying the Democratic Party would be able to participate in politics. Page 8; Fishing for compliments, Page 13

**Former Iranian minister killed**: Former Iranian cabinet minister Reza Mazloumian, who served as education minister under the late Shah, was found shot dead at his home near Paris.

STOCK MARKET INDICES		GOLD	
New York Composite	7,722.06 (-30.93)	New York Gold	359.15 (0.00)
NASDAQ Composite	1,237.54 (-10.25)	London	332.00 (300.7)
FTSE 100	2,761.2 (-15.25)	DOLLAR	
DAX	2,938.30 (16.00)	New York Composite	1.5125 (1.5129)
Nikkei	21,544.53 (+244.77)	DM	1.5475 (1.5414)
US LUNDSHIRE RATES		FF	1.2735 (1.2668)
Federal Funds	5.75%	SP	1.2735 (1.2668)
3-month Treasury Bill	5.125%	Y	1.0685
Long Bond	5.5%	London	
Yield	5.84%	E	1.5124 (1.5129)
OTHER RATES		DM	1.5483 (1.5414)
UK 3-month Interbank	5.75%	FF	1.2735 (1.2668)
UK 10 yr Bill	6.5%	SP	1.2735 (1.2668)
France 10 yr OAT	7.05%	Y	1.0685 (1.0757)
Germany 10 yr Bund	6.75%	STERLING	
Japan 10 yr JGB	5.85%	DM	2.2415 (2.2319)
NORTH SEA OIL (Argus)		Brnt	21.54 (21.54)
Brnt	21.54	Taylor & Francis	21.54

## Klöckner-Humboldt-Deutz shares suspended after figures are uncovered German group at risk over loss

By Judy Dempsey in Bonn

Klöckner-Humboldt-Deutz, the troubled Cologne-based engineering group, said its survival was threatened by "hundreds of millions" of D-Marks in hidden losses uncovered last week at its Humboldt Wedag plant engineering division. KHD shares were suspended on the Frankfurt stock exchange before the opening, but shares in Deutsche Bank, the group's largest shareholder and creditor, fell slightly before recovering to close up DM1.11 to DM72.20. KHD yesterday filed criminal charges against several Wedag executives and "outside parties".

### Deutsche Bank income up 32%

Deutsche Bank, Germany's biggest bank, expects a further profit improvement this year after a 32 per cent rise in net income to DM770m (\$499.5m) in the first four months, writes Andrew Fisher in Frankfurt. But Mr Hilmar Kopper, chairman, said the bank's return on equity was "still not satisfactory". Results, Page 16

KHD reported a net loss of DM174m last year compared with a DM308m loss in 1994. Its net borrowings at the end of the year stood at DM1.1bn. Last month, it said it was making substantial progress this year towards returning to profit, and forecast a loss of only DM48m for the year. KHD said it was holding talks with Deutsche Bank, which holds a 47.7 per cent stake in the group. Despite the group's speed in disclosing its predicament, the revelations are likely to embarrass Deutsche Bank. The bank has been criticised for its poor supervision and weak scrutiny of accounts of several companies which reported large losses over the past three years and in which the bank holds large stakes or had granted substantial credit lines. These include Jürgen Schneider and the Interhotel group, both property developers. More significantly, Deutsche Bank had just last year agreed a restructuring programme at KHD aimed at hiving off unprofitable units, cutting costs through speeding up delivery times and reducing the costs of components. That programme involved a DM915m rescue package to prevent bankruptcy to which Deutsche Bank contributed over half the financing. Lex, Page 14

## Opposition parties take to the streets to demonstrate anger over elections

### Albanian police clash with protesters after poll

By Kevin Done and Marianne Sullivan in Tirana

When a statue of Stalinist dictator Enver Hoxha was torn down in Albania's Skanderbeg Square six years ago, it heralded the overthrow of the last communist regime in east Europe. The same square was the site of a new chapter of violent confrontation yesterday.



Albanian riot police lining up in front of Tirana's mosque during clashes with opposition groups in Skanderbeg Square. The groups were protesting against the alleged manipulation of Sundry's general elections

Under black skies and in torrential rain, riot police and paramilitary units stormed across the square, forcing demonstrators to flee from the kiosk cafes and fun-fair carousels that have sprung up in four years of fledgling democracy and economic reform. In front of the oppressive communist-era buildings that dominate the centre of Tirana - and two days after withdrawing from a general election alleging massive fraud at polling stations - the country's opposition parties tried to bring their protest to the streets. "The election was false," said one protester. "We wanted to show this. Where is pluralism now, when all the MPs are from one party. Now only the name has changed, this is not democracy, this is dictatorship." Some protesters were beaten and kicked, as were passers-by caught in the violence. In the midst of the thunderstorm, police reinforcements and special unit forces in fatigues arrived and attempted to take control of the city centre.

"This is dictatorship. We cannot hold our meeting," said one 73-year-old pensioner, who had come to join the protest. As we were forced to seek protection inside a kiosk, his companion, another pensioner said: "There is no democracy, this is fascism we see with our own eyes." For the past two days, the streets have belonged to the raucous celebrations of the triumphant supporters of the ruling Democratic Party of President Sali Berisha, and the first signs of opposition protest were met by a show of overwhelming force. The communists were swept from power in an election four years ago, but the country is yet to recover from the brutal, isolationist rule of Mr Hoxha. Before the election, Mr Berisha's party had been confident that Albania would remain one of the few places in central and east Europe where voters had not chosen government by former communists. International observers sent to Albania to monitor the election witnessed the events. "The police grabbed people and hit them, they dragged them to a corner of the square and beat them just for punishment," said Mr Soren Sondergaard, a Danish member of parliament. Western ambassadors decided yesterday to delay publication of a report on the election prepared by international observers under the leadership of the Organisation for Security and Co-operation in Europe. Fearful of inflaming tensions, the diplomats referred the report to a meeting of the OSCE council in Vienna tomorrow.

OSCE observers from the UK, Norway and Germany, shocked at the events in Skanderbeg Square, issued an independent statement: "The elections did not meet international standards for free and fair elections and they did not conform with the requirements of the election law." The Central Election Commission

Continued on Page 14  
World stocks, Page 32

## UK regional power company ponders bid for water group

By Simon Holberton in London

Southern Electric of the UK was last night urgently considering whether to top Scottish Power's bid for Southern Water, the south-east of England water utility. Southern Electric, the regional electricity company, had a series of meetings during the day with Southern Water and BZW, its merchant banking advisers. It confirmed that it was in takeover talks with Southern Water, although it stressed it wanted to mount a bid with the endorsement of Southern Water's board. An adviser to Southern Electric said a merger with Southern Water made "an awful lot of commercial logic" and that if it were going to bid it would have to make a decision "pretty rapidly". As expected, Scottish Power yesterday announced the terms of its bid which includes a share

and cash offer initially valuing Southern Water's shares at 975p. An all-cash offer valued each Southern Water share at 935.7p. The share price of Scottish Power fell 17p to 319p, lowering the value of its cash and shares alternative to 953.24p and the bid's total value to £1.52bn. Southern Water's share price rose 260p to 941p - above Scottish Power's cash bid. Southern Electric, which might be expected to bid up to £10 a share for Southern Water, was off 28p at 728p. Bid speculation boosted other share prices in the water and electricity industries. Anglian, Wessex and Yorkshire water companies were strongly higher, as were London Electricity and Yorkshire Electricity. Included in the terms of the Scottish Power offer is a promise to cut domestic water prices by 3 per cent to Southern Water's customers for two years starting in April 1996.

Scottish Power said a combination with Southern Water would create the leading "multi-utility" business in Britain. Mr Murray Stuart, chairman, said "the merger will lead to increased sales of electricity, gas and water-related services, and boost competition and enhance customer choice". He said it was a further step in the company's strategy of building businesses and that Scottish Power was confident the deal would deliver value to both companies' shareholders. Analysts said the deal was driven mainly by financial considerations. Southern Water had little debt on its balance sheet and was a cheap investment for Scottish Power, or for Southern Electric if it bids. The Southern bid battle represents the first time that a rec has bid for a water company. Lex, Page 14  
Scots raid south again, Page 20

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NEWS: EUROPE

Spending cuts planned to help offset loss of tax revenue

Spain lowers forecast for growth

By David White in Madrid  
Spain's new centre-right government has scaled down its forecast for economic growth this year to 2.3 per cent, a full percentage point below initial predictions by the previous Socialist administration.

It accepted yesterday that the slowdown, with its impact on government revenues, would make it harder for Spain to achieve its budget targets for qualifying for the single-currency phase of European monetary union, but said planned spending cuts would

help to offset the loss in tax income.

Mr Rodrigo Rato, the economy and finance minister, blamed the Socialists for a fall in the growth rate in the first quarter to about 2 per cent, compared with 2.6 per cent in the final quarter of last year and 3 per cent for the whole of 1995.

"This is the cost of delaying the elections," he said. But he expressed the hope that demand would pick in the remainder of the year.

A statement issued after the first meeting of an inter-ministerial committee on government expenditure said the

Pta200bn (\$1.56bn) spending cut announced earlier this month should keep the main government budget on target, but warned that prospects for keeping the social security budget on track were "more dubious".

Mr José Barea, the head of the government's new budget office, has said that the social security shortfall would require further savings of between Pta400bn and Pta500bn this year.

Spain aims to bring its overall budget deficit down from 5.8 per cent of gross domestic product last year to 4.4 per cent this year and 3 per cent in

1997. The latter is the target level for joining the first group of single-currency countries.

It remains unclear where the budget cuts, announced three weeks ago and widely regarded as falling short of requirements, will be made. Ministers have been given up to June 1 to decide which programmes should be sacrificed.

The government's hopes of a revival in growth are based on expectations of lower interest rates, the prospect of a good farming year and economic liberalisation measures, particularly affecting laws on land use.

Mr Rato said that industrial

production figures for March "could point to a recovery in internal demand" - even though they showed a fall of 6.6 per cent from the same month last year. When adjusted for the number of working days, the drop was a smaller 1.3 per cent.

Plans for a package of "reactivation measures", including tax benefits for small companies, were confirmed yesterday by Mr Cristóbal Montoro, secretary of state for the economy. He said the fiscal measures would be "the first steps" in a tax reform that the government aimed to complete by the end of its four-year term.

Albanian election rigged, say poll observers

By Kevin Done and Marianne Sullivan in Tirana  
International observers yesterday described how the elections in Albania had been manipulated to favour the government, as opposition parties complained of fraud at the ballot box and police beatings at yesterday's demonstration in the capital, Tirana.

Mr Paul Teetch, a British observer in the heavily Socialist oil town of Kucova, south of Tirana, described how up to 40 per cent of the votes cast for the Socialist party at some polling stations had been made invalid.

"They were invalidated by Democratic party members at the polling stations. We saw other ballot papers being openly prepared by the polling clerks."

"When votes were tipped out on to the counting tables there were bundles of votes together. The boxes had been opened before and bundles of ballots put inside. We looked at the bundles, they were all in the same hand, they were all marked in the same way and they were all Democratic party votes."

There were bundles of Socialist party votes that had been ripped or marked to make them invalid.

He said "groups of thugs" had intimidated voters at the polling stations. "This election was little short of a farce."

One western diplomat said that some ballot boxes had been stuffed with papers before voting had begun. At other polling stations there had been multiple voting.

In the southern city of Berat "it was like an armed camp, there was massive intimidation", he said.

Observers from the Organisation for Security and Co-operation in Europe said: "The presence of armed police and unauthorised persons around and inside the polling stations in many cases led to an atmosphere of intimidation and coercion. Observers also witnessed cases of beatings and threats. The general pattern of intimidation had a significant impact on the election process."

At a press conference held by opposition leaders after yesterday's demonstration, Mr Neritan Ceka, chairman of the Democratic Alliance, a centre-right opposition party, called on Europe and the US not to recognise the elections.

"People know their votes were stolen. If Europe recognises these elections, it abandons a whole people."

Limping and still bleeding from a head wound, Mr Blendi Goxhja, a candidate for the Socialist party - formed from the former ruling Communists - said: "More than 80 per cent of the Albanian people were cheated by having their votes stolen. It is up to European institutions now."

Inside the Socialist headquarters, dozens of deputies and supporters, beaten by police before being treated by doctors. In the office of Mr Servet Pellumbi, the party leader, members and officials gathered, to find news of detained opposition politicians as telephone lines and electricity were cut.

"Albania has become a jungle and unfortunately one with the name of a democracy," said Mr Pellumbi. The government was no longer in control, he said, predicting that people in other cities with strong Socialist support would join in the anti-government movement. "The conflict is no longer between political parties, but between [President Sali] Berisha and the people."

EUROPEAN NEWS DIGEST

Pressure grows on Milosevic

President Slobodan Milosevic of Serbia yesterday summoned the Bosnian Serb leadership to Belgrade in an attempt to force the resignation of their chief, Mr Radovan Karadzic, and army commander, General Ratko Mladic. Both are wanted on war crimes charges. Under intense US pressure to hand over the two men to the UN war crimes tribunal in The Hague before a summit in Geneva on Sunday, Mr Milosevic was yesterday locked in secret talks with Mr Karadzic and Gen Mladic, according to VTP, the Belgrade news service.

Washington has threatened to reimpose sanctions on Belgrade unless Mr Milosevic complies fully with the Dayton peace agreement, which bans indicted war criminals from holding elected office. Mr John Kornblum, assistant US secretary of state and the senior negotiator on Bosnia, is due in Belgrade later this week. He is likely to exert more pressure on the Serbian president to get rid of Mr Karadzic.

International envoys have stepped up efforts to force Mr Karadzic to step down, fearing that his hardliners will sabotage Bosnia-wide elections planned for September. In spite of the pressure of renewed sanctions, Mr Milosevic may fear a backlash among Serbs if he were to extradite Mr Karadzic, as well as what might be his proxy-turned-rival might shift the Belgrade's role in the war in Bosnia if he were to testify before the tribunal.

Laura Silber, Belgrade

Yilmaz refuses to budge

Mr Mesut Yilmaz, Turkey's prime minister, yesterday rejected demands by the Islamist opposition Refah party that parliament be reconvened from a pre-election recess to hold a no-confidence vote in his conservative minority coalition government.

On Monday, Refah demanded he quit because the constitutional court had ruled that the vote of confidence his government received in March was invalid. But Mr Yilmaz said "the court's decision is not binding until they are published. Its decision is not retrospective. If Refah's claim were valid, the constitutional court would have accepted their demand for the government to be dissolved."

He indicated that parliament's speaker, a member of his Motherland party, would reject Refah's demand for a no-confidence vote to be held on Saturday. Mr Yilmaz said Refah's attempts to discredit his government were merely an electoral tactic. Local elections will be held in 40 towns and districts on Sunday. Refah is expected to perform well, in large part because the bitter rivalry between Mr Yilmaz and his coalition partner, Mrs Tansu Ciller, has paralysed the government.

John Barham, Ankara

Belgian PM outlines reforms

Mr Jean-Luc Dehaene, the Belgian prime minister, yesterday announced policy outlines to reform the budget, social security systems and employment laws as the first step to pushing through changes by decree. The Belgian parliament earlier this month agreed to give the government special powers to legislate by decree in certain areas of policy. Once the parliament has agreed the framework laws announced yesterday, Mr Dehaene will be free to implement the detailed policies.

"Once the framework laws are agreed, it will be up to the government to work out the executive measures needed to complete the policy initiatives," a government official said.

The agreements commit the government to limiting the budget deficit to 3 per cent in 1996 and 1997. It currently stands at 3.2 per cent. Belgium had hoped to strengthen its chances of admission to the final stage of European monetary union by meeting the 3 per cent budget deficit target a year earlier than necessary. The policy document calls for reforms to the social security system and measures to improve employment levels in Belgium.

Caroline Southey, Brussels

Week 'call-up' for French youth

President Jacques Chirac last night followed the recommendations of French parliamentary committees and proposed to retain only a nominal week-long session of "civic indoctrination" for French youth when the current system of a compulsory 10-month military service is phased out in 2002.

Speaking on television last night, Mr Chirac said he agreed with parliamentary proposals the government would make into legislation in the autumn. These call for a "civic rendezvous" of a week during which 18-year-old boys, and eventually girls, would be subject to health and aptitude tests and informed of forms of voluntary service - military, foreign humanitarian and social work - they might volunteer for. This will enable French authorities to keep an up-to-date register of the country's youth, so they could be recalled to the colours in an emergency.

Prime minister Alain Juppé said yesterday that he would not be pushed by Corsican nationalist threats into granting the island greater political autonomy. Independence for Corsica was out of the question because "Corsica is part of France," he said.

David Buchan, Paris

IMF and Bulgaria agree terms

The International Monetary Fund mission sent to Bulgaria during the country's financial crisis has left, saying it had reached agreement "in principle" with the Socialist government on a new standby loan to back an economic reform programme.

President Zhelyu Zhelev said yesterday he was ready to approve a new bank deposit guarantee bill, one of the measures agreed with the IMF. The bill, approved by parliament last week, would protect deposits in banks declared bankrupt under new procedures. The new legislation has failed to calm nerves among depositors, and many Bulgarian banks are still besieged by people seeking to withdraw money.

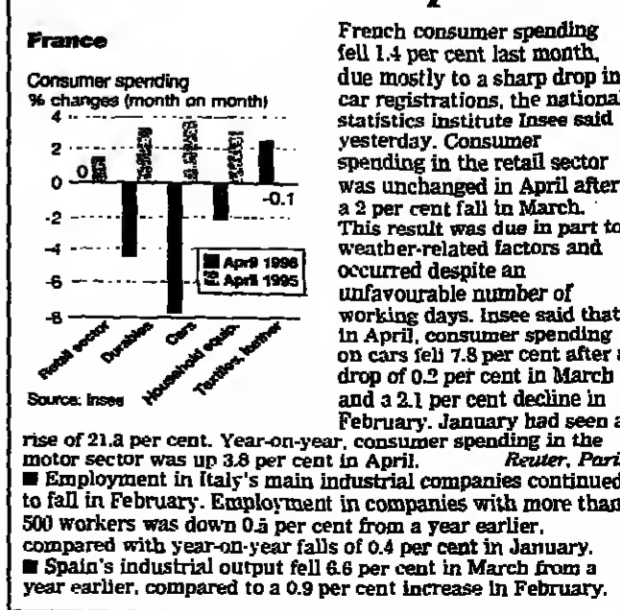
The Bulgarian currency, the lev, continued weakening yesterday in spite of a record high central interest rate of 108 per cent. Foreign exchange reserves shrank to \$650m by the end of April from \$1.3bn at the end of 1995, leaving little scope to support the currency.

Finance ministry sources say Bulgaria's new fourth standby agreement with the IMF will be for \$400m, with additional funding expected from the World Bank which still has a mission in Sofia.

Theodor Troev, Sofia

ECONOMIC WATCH

French consumers spend less



Czech deficit in foreign trade widens sharply

By Vincent Boland in Prague  
The Czech trade deficit widened sharply in April, government figures showed yesterday. They are the last set of economic figures before next weekend's general election.

The country's statistics office said the cumulative deficit for 1996 rose to Kč38.9bn (\$1.4bn) at the end of April from Kč26.3bn (\$960m) a month earlier, as imports once again outweighed exports. The figures prompted the currency, the koruna, to fall slightly against the US dollar and the D-Mark in heavy trading.

The underlying figures contained some encouraging news for the government of Mr Václav Klaus. Growth of exports, at 17 per cent for April, outstripped that of imports, which grew by 12 per cent.

The data showed that the share of overall exports represented by manufactured goods rose more rapidly than in previous months, suggesting exports of high value-added products were gaining momentum.

A high and growing trade deficit has been one of the features of the Czech economy in the past two years. The total deficit for 1995 was nearly Kč100bn, and the deficit for this year could reach Kč40bn, or between 4 and 6 per cent of gross domestic product.

There have been substantial imports of capital equipment by Czech industry to modernise production facilities and improve the quality of exports,

which to date have competed on price rather than quality. Mr Kamil Janáček, chief economist at Komerční Banka, said there was growing evidence that this investment was paying off, and should help to close the gap gradually between growth of imports and exports.

Some economists doubt this will happen quickly enough. In a report this month on prospects for the Czech economy, the investment bank Patria Finance warned the deficit would continue to grow unless domestic demand was restrained and companies gained a larger export share "by drastically improving productivity".

The government has argued that a trade deficit is a natural result of a transforming economy seeking to modernise its outdated industrial infrastructure. They also point to a high surplus in services such as tourism, which slashes the overall current account deficit.

The size of the deficit caused few surprises in the market yesterday, but prompted renewed speculation about prospects for the koruna, which has enjoyed modest appreciation since the central bank eased its monetary policy at the end of February to allow it more leeway to fluctuate against other currencies.

Mr Zdeněk Tuma, chief economist at Patria, said a gradual depreciation was likely later in the year or in early 1997, slightly easing the pressure on the deficit.



Communist candidate Gennady Zyuganov seems certain of the vote of this woman who planted a kiss on his cheek during his campaign visit to Novocherkassk in eastern Russia

Red flag flies high over rival Russian camps

Chrystia Freeland on poll appeals to patriotism

When Mr Anatoly Lukianov, a leading figure in Russia's revamped Communist party, looks out of his window, he complains that symbols of western imperialism are spoiling his spectacular view of the Kremlin.

"Look out of my window, on to Gorky Street, and all you can see is foreign signs - for Sharp, Gillette and so forth," he says, pointing to the thicket of foreign advertisements visible from the generous offices he occupies as chairman of the parliament's legal commission.

Foreign visitors and Moscow's growing business elite see the neon signs and bright billboards as encouraging evidence that Russia is moving to rejoin the world economy. But Mr Lukianov, a former member of the Soviet Politburo, and his comrades in the Communist party see them as humiliating symbols of western domination.

"The more of these signs there are, the stronger the patriotic reaction will be," he says. "There will be more and more demands of a patriotic character, demands for limits on foreign advertising, for more Russian films on television, people may even begin to break windows if they have foreign signs on them."

Mr Lukianov's muscular nationalism, with its unashamed hostility towards the west, is emerging as a dominant theme within the Communist coalition which is hoping to be voted back into power in next month's presidential elections. This shift is reflected even in the name of the left-wing coalition backing Communist presidential candidate Mr Gennady Zyuganov - the National Patriotic Front.

Fearful of alienating Russia's growing middle class, the communists have moved away from Marxist economic orthodoxies and routinely vow that private property will be sacrosanct if Mr Zyuganov is elected.

Although their economic programme, published at the weekend, outlines a return to greater state control (which western analysts warn would have disastrous consequences), Russian observers recognise it as only a distant cousin to the highly centralised economy built by Soviet Communism. As one Russian journalist put it after a recent presentation by Mr Yuri Maslulukov, the chief "red" economist: "I like your programme, but what does it have to do with communism?"

By playing the nationalist card, the left is hoping to capitalise on the emotional loss Russians have experienced since the collapse of communism and the Soviet Union five years ago. In eastern Europe and the other former Soviet republics the painful economic dislocation was at least partially offset by throwing off decades, even centuries, of Russian domination.

But, for Russia, the painful transition to capitalism has been aggravated by the loss of empire, of international standing, even of national identity.

As Mr Sergei Kovalev, a dissident in the Soviet era who has become one of Russia's most respected democratic politicians, argues: "Of all the defects in today's Russia, the one with the most dangerous consequences is our total inability to acknowledge our own guilt. It is always the fault of the Jews or the Georgians or anyone else, not us. Russians see themselves as a very unfortunate and wounded, but totally innocent, nation."

For the Communist party, Russia's failure to undergo a process of national repentance is a political gift ahead of the June 21 presidential elections.

who has thrown all of his prodigious energy into heaving the communists at their own game. The red communist flag has been restored to official status, the Kremlin leader this month presided over a lavish Victory Day parade in Red Square and, like his communist rivals, has taken ostentatiously to displaying his bond with the Russian Orthodox Church, the official religion of the Tsarist state.

But the president's shift to the nationalist camp could also mark a dangerous watershed in Russian history. By, quite literally, again raising high the red banner, Mr Yeltsin has abandoned the effort to forge a new, post-communist and post-imperial Russian identity.

Creating this new national image would be no easy task, because before they can construct a new, democratic national myth, Russians must confront their murderous communist past. Worse yet, unlike the former Soviet satellite states, Russians have no one to blame but themselves for the brutal dictatorship they built in their own country and imposed on their neighbours.

As Mr Sergei Kovalev, a dissident in the Soviet era who has become one of Russia's most respected democratic politicians, argues: "Of all the defects in today's Russia, the one with the most dangerous consequences is our total inability to acknowledge our own guilt. It is always the fault of the Jews or the Georgians or anyone else, not us. Russians see themselves as a very unfortunate and wounded, but totally innocent, nation."

For the Communist party, Russia's failure to undergo a process of national repentance is a political gift ahead of the June 21 presidential elections.

Central Europe set for strong growth

The economies of central Europe are expected to experience strong growth over the next two years, in sharp contrast to the sluggish performance of their western neighbours, the European Commission said yesterday, Reuter reports from Brussels.

In a survey covering 10 countries, Brussels estimated that total output would rise on average by 4.7 per cent this year and 4.9 per cent in 1997, inflation, which averaged 23.7 per cent last year, is expected to advance by 17.7 per cent this year, slowing further to 14.3 per cent in 1997.

"Average gross domestic product growth in the 10 associated Central European countries is expected to slow somewhat to just below 5 per cent in 1996 and 1997," the Commission said.

GDP expanded by 5.2 per

cent last year, against 4 per cent the year before.

Strong private consumption, made possible by high real wages, and increased investment were behind the expected surge in growth in the countries concerned, the Commission said. But robust domestic demand was blamed for a surge in imports which was affecting trade balances.

The report noted that continuing expansion was starting to have a positive influence on employment in the most advanced economies. On the inflation front, a more benign environment was attributed to the nearly completed transition to market determined prices.

The 10 countries surveyed are Bulgaria, Czech Republic, Estonia, Hungary, Latvia, Lithuania, Poland, Romania, Slovakia and Slovenia.

Romanian bank seeks yet more funding

Virginia Marsh reports on the troubles of a once admired institution

Dacia Felix, the troubled private Romanian bank, is hoping to obtain further emergency funding from the country's central bank, on top of the more than 1,000bn lei (\$300m) it has already received.

Its president, Mr Vasile Dumitru, said yesterday in an interview that the bank needed additional financing until it could recover money it was owed - mainly by one of its principal shareholders - and repay the central bank and its other creditors.

The bank, which was once considered one of Romania's most successful private organisations, was placed under central bank supervision last November after, among other things, it emerged that it had made large loans to companies

linked to Mr Sever Muresan, its largest shareholder.

Mr Muresan, a former tennis star who once brought Mr George Bush, the former US president, on a private visit to Romania, is one of the country's best known entrepreneurs.

Mr Dumitru said Mr Muresan's companies owed the bank more than \$300m - a sum several times larger than the bank's subscribed capital - and that it had begun proceedings to recover the funds in Italy, Switzerland, Germany and Britain.

It was also trying to recover outstanding loans for large amounts from other companies, several of them in Cluj, the Transylvanian town where the Dacia Felix was founded in

1997. He claimed the bank would be able to recover much of the money owed by the autumn and that it could then relaunch its activities. But creditors have found it difficult and time-consuming to pursue claims in local courts. Although Romania has a bankruptcy law, it has been used successfully against only a few companies.

Dacia Felix's problems are the worst crisis to hit the country's emerging banking sector since the start of market-led reforms in 1990, and the central bank has been heavily criticised for failing to act earlier.

A senior local banker said it was "outrageous" that the central bank had waited so long before intervening and that it had used so much public

money to prop up the bank.

Although Dacia Felix was placed under supervision last November, it was not until March that a new management team, headed by Mr Dumitru, formally took over one of the bank's main branches, was installed.

At the same time the central bank banned several board members and leading staff from working in the banking sector for five years, citing "grave violations of banking norms".

The bank has reported losses of 642bn lei for 1995, after large provisions for bad debts, and corrected its 1994 result to show a loss of 60bn lei as opposed to the 220bn growth profit previously reported.

Mr Dumitru said, however,

that the bank expected to make a profit this year and was in talks with potential investors.

Industry analysts say the central bank appears to have decided to keep Dacia Felix afloat to protect small investors and to boost confidence in the country's fledgling financial sector. Confidence has been hit recently by problems at other private banks and at Sali, the country's leading mutual fund, which earlier this month was suspended for 90 days.

The central bank's decision to prevent Sali from redeeming 7.8bn lei in deposits from Dacia Felix last week prompted fresh speculation that the bank was about to go under, causing panic among some depositors.

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## German building sector's wage deal blocked

By Wolfgang Münchau in Frankfurt

The German construction industry is bracing for an industrial dispute after employers yesterday blocked a minimum wage intended to price foreign workers out of the German labour market.

The BDA, the Federal German employers' association, formally vetoed the move. Under the law implementing the minimum wage for the construction industry, the employers and unions were responsible for agreeing how much it should be, subject to ratification by a tripartite body, including the BDA.

The employers' decision has increased the likelihood of industrial action in the building industry and highlights a deep split among German employers over wages policy; large number of building employers were in favour of the agreement.

Construction employers and the IG Bau building workers' union reached a provisional minimum wage accord last month, giving West German construction workers a minimum wage of DM18.60 (\$12.20), and east German workers DM17.10. This compares with a going rate of about DM12 earned by a typical foreign EU worker on a German building site.

The BDA said it had vetoed the deal because the minimum wage had been set too high and would lead to more business failures and unemployment. Mr Norbert Blum, the German labour minister, who is a strong supporter of the minimum wage, accused employers of "letting down not only the employees but also their own members".

Opposition politicians yesterday called for statutory minimum wage to be set by parliament, bypassing the BDA. Mr Klaus Wiesebergel, president of IG Bau, said: "The employers have acted for selfish political reasons. They are



Chancellor Helmut Kohl (right) and Italian prime minister Romano Prodi who was in Bonn yesterday for talks on next month's EU summit. Mr Prodi was on his first foreign visit since his centre-left coalition won Italy's general elections

prepared to play one set of workers off against another. In doing so they put the survival of the mid-sized construction industry at risk."

It is unlikely that IG Bau will agree to a lower minimum wage - the union has stated firmly that the deal, which was coupled with an unusually moderate wage rise, was final.

Supporters of the minimum wage say setting a uniform rate would ensure a level playing field for large and small companies, and increase the competitiveness of smaller concerns.

Opponents claim that the minimum wage would drive

up total wage costs, resulting in an increase in unemployment. IG Bau says that the lack of a minimum wage put German construction workers at a disadvantage, since they themselves are subject to a *de facto* minimum wage because of collective wage agreements, while foreign EU workers are not.

The dispute over the minimum wage also coincided with the worst downturn the construction industry has faced since the second world war, brought on by the end of the post-unification construction boom and a general economic downturn.

## Defence to bear the brunt of Bonn cuts

The search for savings could signal the end of conscription, writes Michael Lindemann

When the German cabinet troops off to the defence ministry this morning, Mr Volker Rühe, their hasty host, may not be entirely pleased to see them.

The unusual practice of holding the weekly cabinet meeting at the Hardthöhe, the sprawling ministry complex overlooking Bonn, has been designed to persuade Mr Rühe that his department has to be bled more than the other 15 if Mr Kohl is to push through the DM70bn (\$46.6bn) savings package he promised last month.

Because funds at several high spending ministries such as labour and health are tied up by legal commitments to fund Germany's social security system, the DM70bn which the ministries alone have been told to stump up are likely to come from scrapping investments in the ministries of transport, research and technology and - most of all - the big defence budget.

Last week Mr Rühe agreed to save just over DM12bn from his DM48.2bn 1996 budget - already whittled down from DM45.3bn in 1991 - but analysts believe he may be asked to cut back even more to meet the DM70bn target next year.

Cuts could well affect a number of high-profile defence projects, including the Eurofighter - the four-nation fighter bomber - where savings will be particularly difficult after the decision in January to buy 180 aircraft to secure Germany's share of the work on the 323bn project.

It may, most importantly of all, ultimately see Germany's 340,000-strong army, the largest conscript army in Europe, turn professional.

"If they take more out of the [defence ministry] budget than they have already done this year, then the Eurofighter is affected, the shipyards will be hit and there will be an immediate effect on employment," said Mr Joachim Rohde, an analyst at the Stiftung Wissenschaft und Politik research institute. "I also don't know

how much longer we are going to be able to keep up a conscript army."

To find this year's savings of DM1bn, Mr Rühe has started with the easier hits. He has, for instance, decided not to buy two new Airbus jets for the *Flugbereitschaft*, the fleet of aircraft and helicopters used to ferry Mr Kohl and his ministers around.

Mr Rühe's civil servants are also trying to work out how they can save money naturally.

Just how much more will have to be saved next year is a matter being haggled over by Mr Rühe's civil servants and their counterparts at the finance ministry before the cabinet decides in July about the size of the 1997 budget. Analysts point out that as the pressure to save increases, more and more questions will be asked about the future of conscription.

For one thing, Mr Rühe has said time and again he wants to see 30 per cent of the defence budget spent on investments and not the personnel costs of the conscript army. Second, France's sudden decision earlier this year to change to a professional army raises questions over the future of projects such as the Franco-German brigade - part of the five-nation Eurocorps - if Germany does not follow suit.

"One of the reasons why Mr Rühe made so much noise about the French decision to do away with conscription earlier this year is because he knows it will now be much more difficult for him to maintain it here in Germany," says Mr Heinz Schulte, a defence analyst.

The debate about the upkeep of Germany's conscript army centres on what Mr Schulte calls "the opportunity costs of financing meals on wheels".

Because military service is so unpopular in Germany, a record 160,000 young Germans last year refused to sign up and instead opted for so-called civilian service, giving Germany an army of cheap labour to help run the generous social security system.

But with unemployment now rising, it is likely to make more sense, Mr Schulte says, to have the "meals on wheels" and other social services supplied by older unemployed people. The younger ones who are doing it at the moment could then start work more quickly - and through their contributions help to finance the social security system.

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Prime minister Pavlo Lazarenko: said to be big in energy sector

## 'Red director' to govern Ukraine

By Matthew Kaminski in Kiev

Ukrainian President Leonid Kuchma yesterday named Mr Pavlo Lazarenko, a close political ally from his home town of Dnepropetrovsk, as the country's new prime minister, in an appointment casting doubt on the president's stated pledge to shake up a government he has called inept.

A former collective farm boss without a strong economic record, Mr Lazarenko moves up from first deputy prime minister to replace the popular Mr Evhen Marchuk, sacked on Tuesday after accusing the president of pursuing his own political career rather than managing the economy properly.

The switch in prime ministers has heightened political uncertainty in Ukraine, as Mr Kuchma is trying to pass a draft constitution, stabilise the economy, and manage relations with Russia.

Reformers in parliament were dismayed by the appointment and analysts were sceptical about the new prime minister's ability to oversee Ukraine's difficult economic and political transition.

"It just means that the reason for removing Mr Marchuk was that the president wanted a safer pair of hands, not that

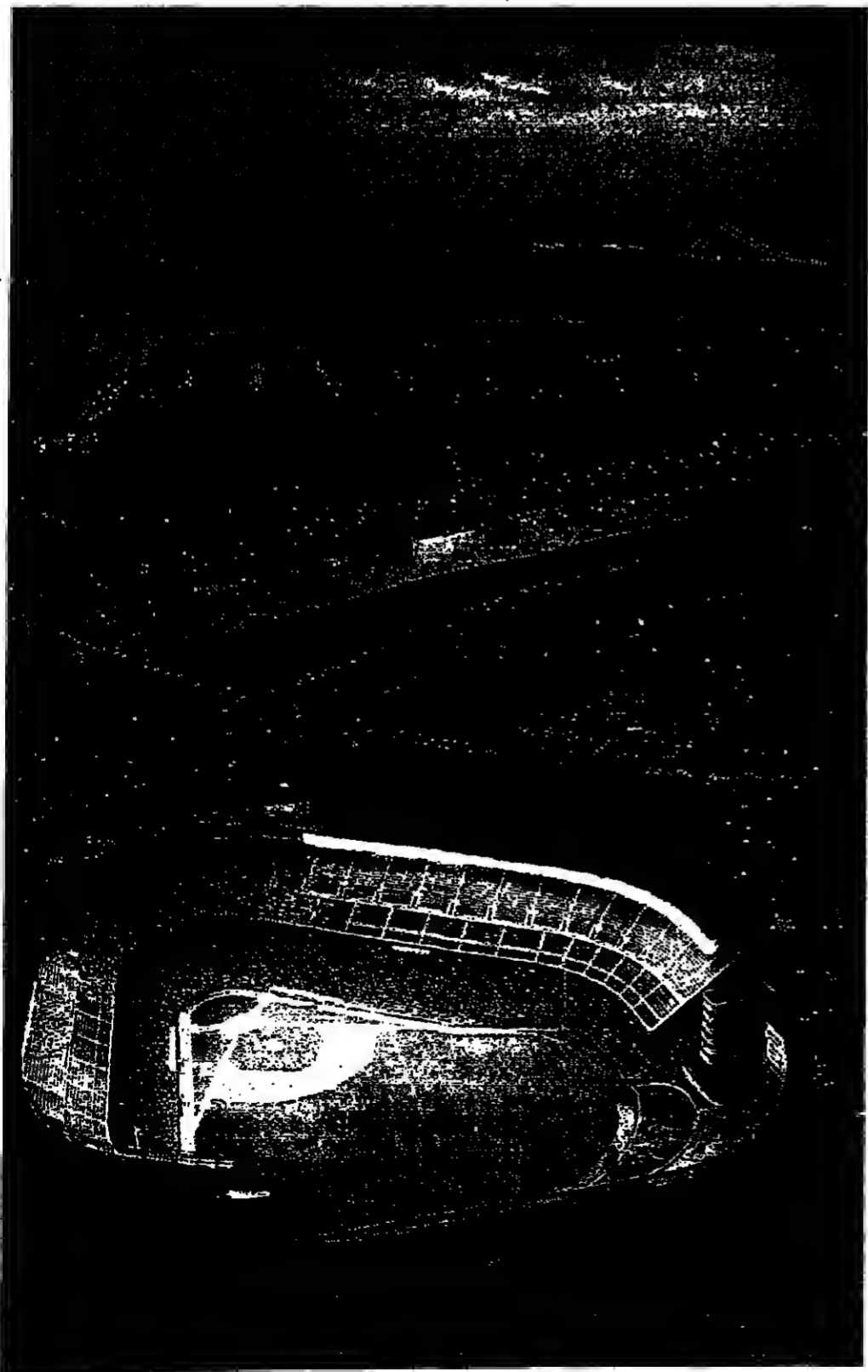
he sought to inject greater momentum into the reform process," one diplomat said.

But a presidential spokesman defended the new prime minister's record, citing strong support from regional governors. Mr Lazarenko, 43, was elected head of a collective farm at 24 and, before moving to Kiev last year, spent three years as governor of the Dniepropetrovsk region, where Soviet president Leonid Brezhnev was born and Mr Kuchma ran a nuclear missile factory.

The spokesman added that Mr Lazarenko, whose appointment does not need parliamentary approval, might yet shake up the cabinet by removing reformist ministers.

Mr Serhei Tirokhin, a member of the Reform party in parliament, compared the new appointee to three previous prime ministers whom he referred to as "red directors". Mr Lazarenko was "very engaged in business in this country, and the two should not be mixed," he said.

As first deputy prime minister for eight months, Mr Lazarenko took a special interest in the lucrative energy sector. Many local analysts believe he controls the electricity market as well as the regional wholesale gas distributors set up earlier this year.



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NEWS: WORLD TRADE

# Unocal signs Vietnam oil joint venture

By Jeremy Grant in Hanoi

Unocal, the Los Angeles-based energy company, yesterday signed a three-year contract with state oil agency PetroVietnam to explore for petroleum off the southern coast of Vietnam.

Unocal has 45 per cent of the venture and will be the operator in the area, known as Block B, 480km southwest of the coastal oil hub of Vung Tau. Repsol, the state-owned Spanish oil company, has a 30 per cent interest in the block, with Moeco Vietnam Petroleum, a unit of Mitsui Oil Exploration, holding 25 per cent. PetroVietnam has an option to buy a 15 per cent stake, reducing the others' interests.

Seismic surveys would take nine months at the prospect, an area in the Malay Basin thought to contain promising gas reserves, according to Mr John Vandermeer, president of Unocal Asia-Pacific Ventures. Drilling would start in 1997.

Mr Vandermeer said the geology of the Vietnamese block was similar to that in a gas field operated by Unocal in the Gulf of Thailand. "We expect it to contain some gas," he said. Unocal has been negotiating the contract with PetroVietnam since before the US-led trade embargo on Vietnam was removed in February 1994. Unocal chose the block partly on the strength of seismic data gathered by Fina of Belgium in the area in 1990.

The signing reflects growing interest in the offshore oil and gas sector in Vietnam by US companies, many of which made encouraging finds off the coast of what was then South Vietnam before the Vietnam war ended in 1975. Some, including Mobil Oil, have returned to Vietnam armed with seismic data dating from that period, hoping to pick up where they left off.

Vietnam's largest producing oil field, a Russo-Vietnamese joint venture known as Viet-SovPetro, was discovered by Mobil in the 1970s. "The [US companies] had things ticking along nicely until 1975 when they had to leave. It's been on their minds ever since," said Dr Gavin Law, Asia Pacific oil and gas analyst at Edinburgh-based consultants Wood Mackenzie. Last month, Conoco signed a contract with Vietnam to explore for oil and gas in waters disputed with China. It is also hoping to win exploration rights to Block 15-01, seen as Vietnam's most promising field, in which Mobil and Exxon are also interested.



PetroVietnam officials said that Amoco and Texaco are negotiating for deals on other offshore blocks. The surge in US interest comes at a time of disappointing shows by European and Asian oil companies. Earlier this month, Anglo-Dutch company Shell withdrew from exploration in an area to the east of the Unocal prospect after finding nothing of commercial value.

# Japan and US try to work out insurance against trade storm

Accusations of industry-wide collusion, non-tariff barriers to market access and broken promises - the stuff of US-Japan trade friction - are once again the focus of a dispute between the two countries that is now building up to a climax. Trade officials from the US and Japan are this week locked in negotiations in Washington in a last-minute effort to agree a deal before the June 1 deadline they have set themselves. The argument is over Japan's huge insurance market, the second largest in the world after the US. Life assurance premium revenues amounted to ¥30,489bn (\$232bn) and those for non-life insurance ¥9,928bn in 1995.

But, as in many past disputes, the positions of the two governments are so far apart that few are counting on an early settlement. The confrontation follows a 1994 bilateral insurance agreement which promised to address concerns that foreign insurance companies have raised about Japan's market.

The bilateral accord, it was hoped, would be a step towards introducing greater transparency in market rules, better market access for foreign companies and gradual deregulation of stringent rules on insurance products and rates.

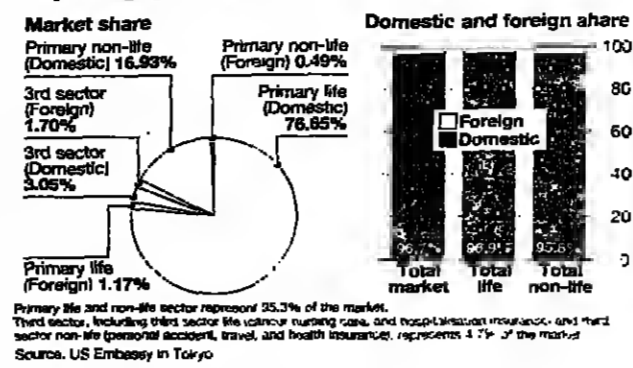
But a Japanese government plan to allow domestic life and non-life insurers to set up subsidiaries and take on products in each other's territories has raised charges in the US that the industry in Japan, which regulates the industry, is not living up to its commitment in the bilateral agreement.

As a step towards deregulating the industry, which has been strictly segregated into life and non-life markets, the ministry had planned to allow this cross-entry by targeting so-called third-sector business.

The third sector includes insurance products - such as accident, sickness and nursing care insurance - that fall between life and non-life products.

The plan was to allow life insurers to offer products previously out of bounds to them, such as vehicle, fire and casu-

Japan's grip on its insurance market



The World Trade Organisation will uphold complaints by the US, Canada and the European Union that Japan unfairly taxes liquor imports, AP reports from Tokyo.

The decision will be adopted in July, the first time the WTO has made a ruling on Japan's often criticised trade practices, according to the Japan Times newspaper, citing unidentified finance ministry sources. The US and other countries have complained about the tax gap between whisky and shochu, a Japanese liquor. The tax on both imported and domestic whisky is 3.9 times higher than that on shochu.

To comply with the ruling, the finance ministry is considering raising the tax on shochu, instead of lowering the tax on whisky, because it does not want to lose tax revenue, the report said.

alys insurance, through subsidiaries. Likewise, non-life insurers would be able to offer such products as nursing care insurance. The third-sector also happens to be a part of the market where foreign insurers have managed to carve out a profitable niche for themselves.

For example, in overseas travel insurance, for which demand has increased as more Japanese travel abroad, foreign insurance companies such as Citicorp - a health insurance provider in the US - have done relatively well.

The US says that under the terms of the insurance agreement, the MoF was not supposed to deregulate the third sector until the primary sector of life and non-life insurance products, dominated by Japanese companies, is significantly liberalised. The ministry also agreed to "avoid any radical change" without first allowing foreign insurance providers sufficient opportunities in the primary sector.

Products and rates for everything from fire insurance to vehicle insurance are largely

value terms in 1994. The Japanese side claims that a *keiretsu* problem does not exist, but foreigners charge that holding shares in companies, providing loans and sending employees on secondment are some of the ways insurance companies cement their ties with corporate customers.

Collusive practices, meanwhile, have also had a stifling effect on competition. Industry associations have acted as a government-sanctioned agent for regulating business. The machinery pool, for example, in the non-life insurance industry was a MoF-sanctioned cartel that used to portion out machinery risks, according to one foreign company official who contends that the pool was a source of information on charges for certain risks.

The machinery pool is now being investigated by the Japan Fair Trade Commission, which chose last January - when bilateral tension over the insurance talks was high - to take action for the first time against the pool. While the investigation has sent a tremor through the industry and has led to many committees being disbanded, it has raised concerns that the practice could continue behind closed doors.

The Japanese response to US charges has been to counter that the US is trying to prevent deregulation of a sector which is expected to grow with the ageing of Japanese society. The real aim of the US is to deregulation of the primary sector but a freeze on market entry into the third sector, some domestic industry members maintain.

The two governments initially sought to diffuse the row before President Bill Clinton's visit to Japan in mid-April. But a satisfactory agreement, which eluded the negotiators then, is still seen as difficult.

There has been talk of retaliation by the US. But taking into account the history of US-Japan trade friction, it is widely predicted the deadline will be postponed or a vague agreement will be patched together to allow each side to claim victory.

Japanese insurance companies are the largest shareholders in the country, holding about 16 per cent of shares in

WORLD TRADE NEWS DIGEST

## Koreans 'invest \$10bn in China'

The LG group, South Korea's third biggest conglomerate, plans to invest \$10bn in China in the next decade to make it the group's biggest overseas manufacturing base. Mr Koo Bon-moo, LG chairman, predicted sales in China would be \$500bn from total estimated turnover of \$960bn by 2005. LG projects in China would include most of the group's main business activities, including electronics, oil refining, petrochemicals, construction and finance. China has emerged as the biggest investment area for Korean companies. LG has committed \$650m for electronics and petrochemical plants in China. It will start producing television sets, VCRs and washing machines next year and later will manufacture telecom equipment and semiconductors, mainly in Tianjin and Changsha.

In the oil refining sector, LG will build a plant with annual output capacity of 120,000 barrels. It will expand local production of styrenes, cosmetics, household consumer products and PVC resins. Mr Koo said LG would build a \$300m corporate headquarters in Beijing and establish a training centre for 1,000 local employees.

## Mobile phones for Rajasthan

The Indian government has licensed Hexacom India, a joint venture between Shyam Cellular Infrastructure Projects, Telecommunications Consultants of India, Telesystem International Wireless Corporation of Canada and the Mauritian subsidiary of Kuwait Mobile Telecom Corporation, to provide mobile phone services in the Rajasthan and North Eastern States region.

The group intends to spend some \$50m over three years to introduce GSM cellular technology to the area. The service, to cover 47m people in Rajasthan, the second highest Indian state, is expected to start before the end of the year. India plans to improve its present density of one telephone line for every 100 people by adding 30m lines at a cost of some \$20m by the year 2000.

## Lang backs Russia-UK ties

The recent spying dispute between Russia and Britain would not damage political and trade ties between the two countries, Mr Ian Lang, president of the UK Board of Trade, said in Moscow yesterday. Leading a British trade and investment mission, Mr Lang added: "As far as the spying matter is concerned, I regard that as closed. The fact that I am here this week underlines it is business as normal."

Bilateral trade has increased strongly since the Russian economy was liberalised, to reach almost \$5bn last year, Russian statistics show. Britain accounts for only 3 per cent of foreign direct investment in Russia. Mr Lang, who yesterday signed a science and technology agreement with his Russian counterpart, said the Russian market offered "huge potential" for British companies irrespective of who won next month's presidential elections.

PanCanadian Petroleum, with a British and a Korean partner, will spend \$17m over five years exploring 6,000 sq km of Libya's Sirte Basin. PanCanadian retains a 75 per cent working interest and is the operator. The first wells will be drilled in 1997 and 1998.

PDS Systems International of the UK, in tandem with Malaysian associates Industriks Berahd, has secured a letter of intent to supply 550 intelligent monitors for the new Kuala Lumpur International airport.

NEWS: THE AMERICAS

# US seeks more European defence partners

By Bernard Gray in London

The Pentagon has launched an initiative to expand transatlantic defence industry co-operation, in an effort to head off criticism that the US defence market is closed to European companies.

Dr Paul Kaminski, the US under-secretary for defence acquisition, has sent to European defence ministries a list of more than 20 Pentagon programmes which the US is pre-

pared to open to international partners.

No formal response has been received by the Pentagon to the offer, which was sent to Britain, France, Germany and Italy in April. However, Mr James Arhuthnot, the UK defence procurement minister, will discuss access to the US market, and Dr Kaminski's proposed projects, in a visit to Washington this week.

The list includes co-operation on developing new com-

mand and control computer systems and satellites to produce a "digital battlefield" with troops and commanders on a single computer network.

There is also the offer of co-operation on several missile programmes, including a cruise missile to be launched from aircraft, similar to one which the British MoD is buying, and on a new medium-range air combat missile, which Britain, Germany Italy and Spain will need to arm the

Eurofighter. Programmes such as upgrading the F-16 fighter and E-2C radar early warning aircraft are also on the table, as is a competition to supply the US Marines and army with 155mm howitzers.

The offer of increased co-operation comes as European criticism about unequal access to defence markets is mounting.

The US defence equipment market is twice the size of that in western Europe, yet US

exports to Europe are at least double that of European sales into America. France in particular has advocated a "European preference" in arms acquisition to respond to US "buy American" legislation.

Britain has come under pressure for its recent decisions to buy Lockheed C-130J transport aircraft and McDonnell Douglas Apache attack helicopters rather than European alternatives. In Washington earlier this year Mr Michael Portillo,

the UK defence secretary, said that the UK would not be able to resist pressures from Europe if there was not a "two-way street" in defence goods across the Atlantic.

It is partly to head off the threat of restricted access to European markets that the Pentagon has launched its initiative. The suggested list is not intended to be exclusive, and Dr Kaminski has asked European ministries to submit their own collaborative ideas.

# Cardoso ally resigns to run for mayor

By Angus Foster in São Paulo

Mr José Serra, Brazil's planning minister and one of the country's leading politicians, has resigned to run for mayor of São Paulo in October's elections.

Mr Serra, a close ally of President Fernando Henrique Cardoso and member of the president's Social Democrat party (PSDB), was persuaded to run after the party failed to provide a strong alternative candidate. São Paulo, the biggest city in South America, is one of the most important executive posts in Brazil and the new mayor could play an important role in the 1998 presidential elections.

Mr Serra has been mulling whether to run for several months. He is already an elected senator for the state of São Paulo and is seen as a strong candidate for mayor. However, he wanted to be free to contest the presidency if Mr Cardoso was not a candidate.

Mr Cardoso is expected next year to try to change the constitution to allow him to stand for re-election. If Mr Serra is elected mayor, he would no longer present a threat to Mr Cardoso's re-election plans.

Mr Cardoso, who is on an official visit to France, said Mr Serra was "an excellent candidate" for mayor and denied that the government's ruling coalition would be damaged by events in São Paulo. The PSDB

and its main ally, the Liberal Front (PFL), failed to agree on the coalition for the city, leading to a split between the two parties. "The PFL in São Paulo doesn't have anything to do with the PFL on a national level," Mr Cardoso claimed.

Mr Serra's replacement is expected to be Mr Antônio Kandir, a PSDB deputy for the state of São Paulo and a former junior member of the government of ex-president Fernando Collor. Mr Kandir, a tax specialist, has far less political authority than Mr Serra, who often battled with Mr Pedro Malan, the finance minister, for influence over government policy.

Mr Serra's resignation also robs the government of one of its few respected voices in Congress, where Mr Cardoso's ruling coalition has lost several key votes in recent months.

Mr Serra was immediately installed as favourite to win the mayorship, although the race is expected to be close. His main challengers are Ms Luiza Erundina, a former mayor and the candidate of the leftwing Workers Party (PT), and the populist former mayor of Osasco, Mr Francisco Rossi. Mr Paulo Malin, São Paulo's incumbent mayor, last week persuaded the PFL to back his chosen candidate, Mr Celso Pitta, and triggered the split with the PSDB.

# Cigarette group sets hopes on Chattanooga puff-puff

By Richard Tomkins in New York

The Tennessee city of Chattanooga, famous for the choo-choo of the 1940s hit song, will have the opportunity to experience another kind of puff-puff next week: a cigarette that hardly smokes.

R.J. Reynolds Tobacco, the cigarette-making subsidiary of RJR Nabisco, the US tobacco and food group, yesterday announced that it had chosen Chattanooga as the test market for its new low-smoke cigarette called Eclipse.

The choice, it said, was easily explained. "It's just a typical, medium-sized city with a representative population of

smokers who are under pressure because they smoke."

Eclipse, which works by heating instead of burning tobacco, produces nearly 90 per cent less second-hand smoke than other cigarettes. R.J. Reynolds is promoting it as a socially acceptable alternative to the conventional product.

R.J. Reynolds is not claiming Eclipse is "safe." In fact, it contains at least as much tar and nicotine as many ultra light cigarettes already on the market. But it says it is "low in tar and nicotine, with a smooth, rich tobacco taste."

From next Monday, R.J. Reynolds will start advertising Eclipse in Chattanooga and

selling it in local stores. It will be available in four king-size styles - full flavour, menthol full flavour, mild and menthol milds.

The full flavour versions yield 3mg of tar and 0.2mg of nicotine, while the mild versions yield 2mg of tar and 0.1mg of nicotine.

R.J. Reynolds has already tested the product among thousands of smokers in focus groups. But one hurdle the product will have to overcome in the open market is its retail price, which is about 10 cents a pack above the price of ordinary cigarettes because of its higher manufacturing cost.

At its retail price, Eclipse has a small carbon tip that burns

and sends warm air through the tobacco. The heated air releases a tobacco vapour which quickly dissipates after being exhaled, reducing the smell.

The product looks like an ordinary cigarette, but it gives off little smoke from its lit end, does not burn down, and does not produce ash. After six or seven minutes it goes out by itself.

Eclipse is R.J. Reynolds's second attempt at evolving a smokeless cigarette. In 1988 its Premier cigarette became one of the biggest new product flops in US corporate history. Smokers complained that it tasted odd and was too hard to smoke.

# Surinam president rejects offer

By Canute James in Kingston

Surinam's President Ronald Venetiaan has rejected an offer from the country's former military dictator to form a coalition government following inconclusive general elections last week.

Mr Venetiaan is instead negotiating with smaller parties to widen his coalition and obtain the two-thirds majority he needs in the national assembly to form a new government.

Following the rejection by Mr Venetiaan of the offer from Mr Desi Bouterse, who staged two coups against civilian governments, officials in the former Dutch colony said the for-

mer military leader would be prosecuted in connection with the murders in 1982 of 15 critics of the military junta.

Mr Bouterse's offer to join a coalition government followed his National Democratic Party's failure to win a majority in the elections, taking 16 of the 51 assembly seats, according to preliminary results. The New Front Coalition of Mr Venetiaan took 24 seats, with others shared by smaller parties.

Mr Bouterse's first coup was in 1980 after which he ran Surinam for seven years, and the second in 1989, leading to 11 months of military rule. He retired from the army three years ago. "We could not move

against him before for the 1982 events because the army until recently had the real power while the civilian administration had constitutional office," a government official said on Monday.

Mr Bouterse's offer to join a coalition government followed by one day his denunciation of the elections, saying they were fraudulent and should be declared null and void. However, Mr Richene Libretto, director of the independent electoral office, said a few electoral incidents did not influence the outcome of the elections in the country of 450,000 people.

Mr Bouterse's failure to win office has been welcomed by the Netherlands, and has eased concerns in neighbouring French Guiana. Mr Wim Kok, prime minister of the Netherlands, said in the Hague that Surinamese had shown "common sense" in the elections to ensure that they have a government "that can do good things for Surinam".

The Netherlands had cut vital aid to Surinam during Mr Bouterse's dictatorship. Officials in French Guiana said they had feared an influx of migrants from Surinam if the former dictator had won. More than 15,000 refugees from Surinam moved into French Guiana during the junta's rule.

AMERICAN NEWS DIGEST

## US court rejects Honda appeal

One week after throwing out one award for punitive damages, the US Supreme Court yesterday upheld another larger judgment, also involving a foreign car manufacturer. It rejected an appeal by Honda of Japan against a total of \$5.735m in damages due to an Oregon man badly injured when his all-terrain vehicle overturned. He suffered skull and facial fractures, leading to permanent disfigurement, and brain damage, for which he was awarded \$735,000 in compensation plus \$5m in punitive damages.

Last week, in a ruling welcomed by the manufacturing sector, the highest bench ruled as "grossly excessive" a \$2m judgment in favour of a doctor in Alabama who had successfully sued BMW of Germany in state court after discovering that his imported sedan had been partly repainted to repair damage prior to delivery. This is the second time the Oregon case has appeared before the court. Last year, in a victory for manufacturers, it struck down a state law preventing judges from lowering jury damages awards considered excessive. The suit was sent back to the Oregon supreme court, which upheld the jury's judgment.

On this occasion the court simply rejected, without comment, Honda's arguments that the size of the damages bore no relation to the injured man's pain and suffering and violated the company's constitutional rights to due process. In the BMW case, it found the company's rights had been jeopardised.

## Consumer confidence falls

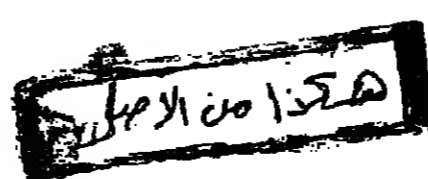
The US consumer confidence index fell to 101.2 in May from a revised reading of 104.8 in April, the Conference Board said yesterday. "Despite recent statistics suggesting economic activity has become a bit more lively in recent months, our latest survey shows no shift in consumer attitudes," said Mr Edgar Fiedler, vice president and economic counsellor at the Board. "As it has for more than a year, the index points towards moderate economic growth and moderate spending," Mr Fiedler added. The Conference Board said consumers were "not as optimistic" about the next six months as they were last month. A larger proportion of consumers expect business conditions to worsen. The expectations component of the index fell to 89.7 from a revised 95.9 in April, and the present situation component rose to 118.3 versus a reading of 118.2 in April.

## Samper's position debated

Colombia's congress was set to open debate yesterday on whether President Ernesto Samper should face impeachment on drug corruption charges. The debate will mark the first time in the country's history that a sitting president will have his fate decided by congress. Just before the debate began, a group holding the brother of former President Cesar Gaviria threatened to kill him if congress clears Mr Samper of corruption charges. The 165-member House, dominated 93-72 by members of Mr Samper's Liberal party, has until June 20 to vote on a resolution approved last week by a special congressional investigating committee, which recommended that Mr Samper be cleared of charges that he approved the receipt of millions of dollars in Cali cartel drug money to support his 1991 election campaign.

## World Bank economist named

Mr Guillermo Perry, Colombia's former finance minister, announced he had accepted "in principle" an offer from the World Bank to become its chief economist for Latin America. Mr Perry would replace Chilean economist Mr Sebastian Edwards.









NEWS: INTERNATIONAL

Peres maintains a slim lead over Netanyahu



Shimon Peres: favours land for peace approach

By Julian Ozanne in Jerusalem

Mr Shimon Peres, the Israeli prime minister, maintained a wafer-thin lead over his rightwing challenger, Mr Benjamin Netanyahu, on the eve of elections today that will determine the future of Middle East peace-making into the next century.

Two opinion polls published yesterday, the final day of campaigning, showed Mr Peres leading Mr Netanyahu in the separate ballot for the premiership by three percentage points.

More important, both surveys, conducted by separate polling organisations, showed all Israelis had made up their minds about who to vote for in today's elections. For the first time since the campaign began in early May, both polls showed zero per cent of undecided voters.

The elections, closely watched by Arab states and international investors, will decide whether or not Israel continues its peace process with Arab partners which has delivered new trade and investment flows. Mr Peres and his governing Labour party campaigned on a platform of continuing to exchange Israeli occupied land for peace with Arab neighbours.

But if the polls are correct and Mr Peres wins the premiership, the "peace camp" would have a solid 66-67 seats with Arab parties and would be able to form a coalition of over 81 with Mr Natan Sharansky, whose Russian immigrant party is projected to win six seats.



Benjamin Netanyahu: election would freeze peace process

Calling Dick Tracy... your time has come

By Paul Taylor

Fact is once again catching up with fiction. Sixty years ago detective Dick Tracy made his cartoon debut sporting a wristwatch telephone - a revolutionary concept at the time.

Yesterday Texas Instruments, the US-based electronics group, announced another important step in the advance of semiconductor technology which will enable devices such as Dick Tracy's wristphone to be manufactured quickly, cheaply and in bulk.

TI claimed it could now pack 125m transistors on to a single silicon chip the size of a thumbnail. The company has achieved this latest breakthrough in micro-miniaturisation by reducing the size of the electrical connections between individual transistors to just 0.18 microns in width - 800 times smaller than the diameter of a human hair.

The ability to squeeze so many transistors on to a single chip could have profound repercussions in the consumer electronics, computer and telecommunications industries.

"Today's most complex chips range from five to seven million transistors," said Mr Rich Templeton, TI's senior vice president in charge of the semiconductor group. "This dramatic increase in transistor count will create systems and applications that we haven't even started to imagine. I think it will revolutionise the electronics industry."

Most electronic systems such as televisions, telephones or computers are currently manufactured using many semiconductor chips wired together on printed circuit boards. However, when digital information passes from one microchip to another it is slowed down, creates heat and electrical "noise".

But with the new technology, it should be possible to integrate most if not all chips on a printed circuit board on a single silicon chip that will be faster, quieter and smaller and will use less power.

For the consumer, the technology will herald cellular telephones and mobile computers with much longer battery lives and which will be lighter and more powerful. It should also speed the trend towards building "computer intelligence" into ordinary "dumb" devices such as vending machines and central heating systems.

Poll serves as referendum on Labour leader's peace vision

The career of Israeli prime minister Shimon Peres so spans the life of the state of Israel that it is almost impossible to separate the two.

Present at the state's foundation in 1948, it was he who armed it against Arab neighbours in the following 25 years. After that he held all Israel's great offices, before forging the strategy for Israeli-Arab peace which is the subject of today's general elections.

The real question is whether Israelis trust Mr Peres with their security. In this respect, the election, in which Israelis will for the first time vote separately for prime minister and for the Knesset (parliament), is more of a referendum, in which the question would be: "Do you think Mr Peres' vision of peace, of Israel co-operating with its Arab neighbours to create a prosperous Middle East, can safeguard Israel's security as a nation?"

Rabin, Mr Peres's long-time rival. He was serving as foreign minister until a Jewish fanatic opposed to the peace moves murdered Mr Rabin last November.

Mr Peres, at 72, was pushed once more to the helm. He is determined to stay there, and carry through his peace strategy, a vision allied to steady pragmatism.

According to his recent memoirs, Battling for Peace, he was widely regarded as a pragmatist in his youth. Indeed, at the height of their enmity, Mr Rabin described him as "an

Indefatigable schemer". The memoirs reveal him as an earnest young man, even a bit of a prig, burling to the ground his parents' radio when they used it on the sabbath.

An early protégé of David Ben-Gurion, Israel's founding father, between the 1948 and 1967 wars, Mr Peres was Israel's chief arms procurer, getting by stealth and secret diplomacy, the weapons for Israel's defence. It is this former defence minister, now accused by Mr Benjamin Netanyahu, the Likud challenger, of being soft on security, who obtained the French reactor technology which started Israel on the ladder to its estimated stockpile of 200 nuclear bombs.

Mr Peres was a popular prime minister in the mid-1980s, withdrawing Israeli forces from Lebanon after the disastrous 1982-85 invasion, and giving the central bank its head with a risky shock plan which defeated hyperinflation. But Israelis did not trust him to make peace in the way they trusted Mr Rabin, the bluff, celebrated soldier, impatient with political intrigue.

Only under Mr Rabin could Mr Peres explore how far he could get with peace, sealing a holding agreement on self-government with the Palestinians, securing peace with Jordan, and starting now stalled land-

on security. Like Mr Rabin, he assumed the defence portfolio as well. Then in January, Yehia Ayyash, master bomber of Hamas, the Palestinian Islamist group, was assassinated by Israeli security.

Hamas struck back with four suicide bombs in February and March, killing 59 Israelis and wounding 100. Mr Peres's 15-point lead over Mr Netanyahu, who had been seen as acquiescent in the climate of hate surrounding the Rabin killing.

Mr Peres blockaded the Palestinian territories. Then, after Hizbollah, the Shia Muslim fundamentalist guerrillas fighting Israeli occupation of southern Lebanon, stepped up their attacks, Mr Peres in April launched a 17-day air, artillery and naval bombardment of Lebanon, killing about 300 civilians.

Throughout the Arab world, this was seen as cynical electioneering, and frustration at being unable to dismantle Hamas. Mr Peres said yesterday: "I have no doubt whatsoever that had I not launched an all-out war on terror, I would lose the elections."

He has said throughout the campaign that he has a mission, and an expertise to "deal with an enemy until he becomes a partner". But the "pragmatism" of the blockade and the bombardments has not - according to the polls - fully restored Israeli faith in the Peres peace vision to where it was before Hamas struck.

The polling booths today will reveal whether Mr Peres has got the mix right.

David Gardner

Israel goes to the polls

Labour Party: Led by Prime Minister Shimon Peres, it stands for continuation of the peace process. It would negotiate a permanent solution with the Palestinians including the possibility of a Palestinian state, would search for peace with Syria and Lebanon making territorial concessions on the Golan Heights in return for secure borders. It has promised faster privatisation, an assault on the public sector and budget cuts to reduce inflation to 4 per cent by 2000. It wants an expanded education budget and equal citizenship for Israeli Arabs.

Likud-Gesher-Taommet bloc: Led by Benjamin Netanyahu, it opposes the continuation of the current peace process with the Palestinians. It is against a separate Palestinian state and promises to send more Israeli troops into the West Bank. It would resuscitate the construction of Jewish settlements in Palestinian territories. It opposes any territorial concessions to Syria and demands Israeli sovereignty. It favours free market economic policies, faster privatisation and reduction of the tax burden.

The potential coalition: Shas (8 seats), Labour party (44 seats), Meretz (12 seats), Arab Democratic party (2 seats), Hadash (3 seats), United Torah Judaism (4 seats), Likud (32 seats), Tsommet (6 seats), National Religious party (6 seats), Moadet (3 seats).

Parliament: the outgoing

Peres resigned to loss of ultra-orthodox Jewish vote

When a white-haired rabbi more than 100 years old urged ultra-orthodox voters earlier this week to back Mr Benjamin Netanyahu, rightwing opposition candidate for prime minister, there was a huge sigh of despair in the electoral headquarters of Mr Shimon Peres, Israel's prime minister.

Mr Peres, in a neck-and-neck race with Mr Netanyahu, had hoped Israel's most influential rabbis would at least keep their preferences to themselves, leaving him a chance of capturing at least some floating ultra-orthodox votes.

But overt or covert endorsement of Mr Netanyahu by rabbis such as Eliezer Schach, revered by ultra-religious Jews who generally follow rabbinical instructions, may have harmed Mr Peres' bid for the premiership. In the long term, however, it may backfire by further eroding the power of the ultra-orthodox community

to impose its agenda on Israel's secular majority. For the first time, Israel will today cast two separate ballots: one for the prime minister and one for parliament - forcing the ultra-orthodox to vote for one of two secular candidates. The new electoral system also makes them take a formal stance on the Middle East peace process, which they had previously shied away from, by choosing between the two different peace policies of the candidates.

If Mr Netanyahu is defeated, as current polls suggest, the ultra-orthodox community might find itself more closely associated with Israel's right wing and more politically isolated in face of an increasingly secular leftwing government.

The small but powerful community, estimated at about 10 per cent of Israel's 4.6m Jewish population, has traditionally voted for their own parliamentary parties which focused on a

narrow religious agenda and left the peace issue to the consciences of their political leaders.

Rabbinical endorsements instantly translated into tens of thousands of votes and coalition bargaining made the small ultra-orthodox parties kingmakers in Israel's fragmented multi-party system.

But this time, the power of the ultra-orthodox vote will be felt most in the prime ministerial result rather than in post-election horse-trading.

Most of the rapidly-growing *haredi* - or God-fearing - ultra-orthodox community oppose giving back land to Arabs that they believe is part of the biblical land of Israel. Their determination to fortify the country as an observant religious state with coercive Jewish laws often provokes bitter resentment.

Up to 250,000 ultra-orthodox Jews will cast ballots today, Mr Peres and Mr Netanyahu have scrambled to cut deals with various religious sects to win

issues critical to the *haredim*, such as funding for religious institutions; bans on civil marriage; and the closure of certain streets to traffic on Saturdays, the Jewish sabbath.

However, it became clear as the campaign unfolded that ultra-orthodox voters were solidly behind Mr Netanyahu, and Rahbi Yosef has kept silent, fearing his instruction to vote for Mr Peres might have been ignored by his community. He also wanted to leave all his options open to negotiate a coalition with whichever candidate won the premiership.

However, the post-election power of the ultra-orthodox is likely to be considerably reduced. First, the new system has spawned new parties capable of winning enough seats to compete as kingmakers of the next government. The Arab parties and the new Russian immigrants are likely to emerge tomorrow morning with at least as much potential power as the ultra-orthodox.

Polls for the parliamentary ballot indicate Mr Peres could form a majority coalition of more than 61 without the ultra-orthodox parties in a move which will tilt Israel further towards secular reform.

A possibility is a Labour-led coalition with Meretz, an ultra-

secular leftwing party, the Arab parties and Mr Natan Sharansky's new immigrant party, which represents the Russian community.

Although Labour wants to maintain the religious/secular *status quo*, both the Arab parties and Meretz are in favour of abolishing religious laws and separating state and religion.

Mr Sharansky also backs reform of coercive Jewish laws and favours civil marriage to accommodate the thousands of Russian immigrants not considered Jews by the state.

If Mr Peres wins, he may shrug off the rightwing tendencies of ultra-orthodox voters and still seek to accommodate them. But it will be hard for him to argue the case with his security allies who solidly backed his bid for the premiership and for Middle East peace.

Julian Ozanne and Avi Machlis

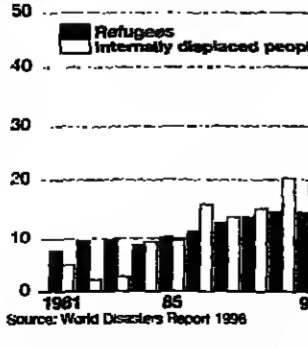
Aid agencies see growing gap between food needs and supplies

By Frances Williams in Geneva

The next few years will see greater numbers of displaced people, tighter relief budgets and a growing gap between food aid needs and supplies, according to the latest annual report on world disasters from the International Federation of Red Cross and Red Crescent Societies.

The Geneva-based Federation, which groups 168 national Red Cross societies, says aid agencies will have to boost their efficiency and professionalism to handle growing workloads with scarcer resources.

Refugees on the move



By 2000, compared with 23m in 1990 and 26m in 1994, this is in addition to nearly 15m current refugees who have fled across international borders.

A growing gap between food-aid supplies and demand, which on a worst-case scenario could reach 37.7m tons by 2000, according to a recent study by the US agriculture department.

Food-aid donations are expected to rise from about 9.2m tons in 1990 to 10.6m tons in 2000, while humanitarian food needs could increase by 5.1m

tons over the same period. The surge in funding for disaster relief, which more than tripled to nearly \$3.5bn between 1990 and 1994. As a proportion of total development assistance, which stagnated, disaster relief rose from 2 per cent to 6 per cent. But, says Mr George Weber, the federation's secretary general, "it has become clear that the boom in humanitarian assistance unleashed by the ending of the cold war has peaked and is receding."

The federation, the world's largest humanitarian network, says this underlines the need for better monitoring of how aid money is spent and for agreed standards of aid and protection for disaster victims. "World Disasters Report 1996", published by Oxford University Press, fax +44 1536 454618, £12.99 (\$29.95).

Draft treaty outlaws all nuclear explosions

By Frances Williams

Negotiations on a comprehensive test ban treaty, due to conclude on June 28, took an important step forward yesterday with the presentation of a complete draft test by the chairman of the United Nations-sponsored talks.

Mr Jaap Ramaker, a Dutch diplomat, told reporters he hoped the draft would provide the basis for the final treaty. "It is not the final answer, but I hope it is as close as possible to the final answer," he said, adding that there would inevitably be tough negotiations at the end.

The proposed treaty would outlaw "any nuclear test explosion or any other nuclear explosion", however small, without exception. It thus makes no concession to Chi-

na's demand for the right to conduct "peaceful" nuclear tests, which is strongly opposed by other countries. The move effectively isolates China, the only one of the five nuclear weapons states still testing nuclear weapons, obliging Beijing to withdraw its demand or face responsibility for the collapse of the talks.

Chinese officials recently indicated some "flexibility" on peaceful nuclear explosions in return for compromises by others. But Beijing has not yet signalled its readiness to abandon the idea altogether.

India, too, is now in an exposed position. Its call for the treaty to require total nuclear disarmament within a fixed time, strongly opposed by the nuclear powers, has not found its way into the draft.

A number of countries will

be unhappy about Mr Ramaker's proposal which would allow on-site inspections to be agreed by a simple majority of the executive committee. It would also allow technical information from sources other than the agreed international monitoring system to be used as the basis for a request.

His plan to make the treaty conditional on ratification by all 37 countries with nuclear test monitoring stations including the three nuclear threshold states of India, Pakistan and Israel - will also raise fears that it could be held hostage by a single country.

The 38-member UN disarmament conference is aiming to produce a treaty by the end of June to be ready for signing at the UN General Assembly in September.

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NEWS: ASIA-PACIFIC

# Philippines set to liberalise retail sector

By Edward Luce in Manila

The Philippine congress is poised to enact a bill which would allow foreign retail groups to take 100 per cent ownership of local retail chains, after leading senators yesterday hammered out a compromise on minimum capital requirements.

The retail liberalisation bill, expected to enter the statute books in the next six weeks, would open up one of the few remaining sectors in the Philippines still barred to overseas investors. In the past three years congress has opened up the mining, power,

banking, insurance and water sectors to part or full foreign ownership.

"Liberalisation of retail would be yet another nail in the coffin of the economic nationalists in the Philippines and another step forward for economic modernisation," said Mr Keith Craig, managing director of W.I. Carr Securities in Manila. "It would also open the doors to a lot more foreign investment."

Under yesterday's compromise, foreign retail groups such as Marks and Spencer and Wal-Mart would be able to take 100 per cent ownership of operations with a minimum capitalis-

ation of over 10m pesos (\$382,000) and a 50 per cent stake in chains capitalised at between 5m pesos and 10m pesos. Foreign portfolio investors would also be able to buy shares in Philippine retail groups.

The two-tier capitalisation formula, which by January 1997 would catapult the Philippines from the most closed economy to retail investment in south-east Asia to the most open, could still be watered down by congressmen under pressure from local retail lobbyists. One possible outcome - mooted by senators yesterday - would be to lift the minimum

capital requirement to around 250m pesos and phase in liberalisation over two years.

But proponents of the more liberal version seem to be winning the argument. "There is a possibility the new version will be diluted on final reading next month, but it is increasingly doubtful," Mr Julius Caesar Parrañas, an economics adviser to the government, said. "Consensus is growing that an open economy is the best way forward."

The largest Philippine retail groups, which are recording 15 to 20 per cent sales growth a year, are already sign-

ing informal joint ventures with foreign groups keen to enter the expanding market.

Consumer spending in the Philippines makes up over 70 per cent of gross domestic product.

"We have been talking to several of the bigger multinational retail groups but we can't reveal which," said Mr Jaime Augusto Ayala, president of Ayala Land, the country's largest property developer.

"All we can say is: there is strong foreign interest, not least because consumers in this country are receptive to foreign brands."

# China urged to step up reform of state sector

By Tony Walker in Beijing

China needs to make more concerted efforts to reform its state enterprises, bolster public finances and drive forward its market reforms if it is to maintain present levels of economic growth, says a World Bank study released yesterday.

Far-reaching changes to the banking system, including a strengthening of the central bank and increased competition among commercial banks, were needed to underpin China's economic reforms, the study warned. It was necessary for China to speed reforms, especially of state enterprises and the financial sector.

The report coincides with concern among Chinese economists and their western counterparts about a slowing economy. China's growth target for this year is 9 per cent, but some economists forecast a lower figure.

The World Bank also stressed the need for the government to "reorient" its involvement in the economy, including facilitating "open market operations" to allocate credit in place of the present rigid quota system. Urgent attention needs to be given to strengthening public finances and to allocating extra resources to "high-priority areas such as basic health and education, poverty reduction,

China plans to abolish ceilings on interest rates in its fledgling yuan interbank market, which began operating on January 3, writes Tony Walker. "The central bank has decided that, as at June 1, it will no longer resort to direct controls by setting ceilings for interbank interest rates," the China Securities newspaper reported.

An International Monetary Fund representative said the move would in effect formalise existing arrangements, but he also noted the interbank market was at an experimental phase and trading was still light. "Most banks have a surplus of funds and only a small amount of transactions are being conducted," he said.

"Fluctuations in interest rates have therefore been relatively small."

Infrastructure development and environmental protection.

"Mobilising revenues to meet these extra expenditure needs will be central to China's ability to sustain rapid growth and reform." In three key areas - reform of state enterprises, banks and public finances - China should:

- Continue to diversify ownership of state enterprises and reduce subsidies; promote competition to encourage greater efficiency by bringing down

international and inter-provincial trade and investment barriers, and encourage privatisation of smaller enterprises.

- Reduce the scope and detail of the credit plan under which China allocates resources to allow more discretionary lending by the banks; gradually permit the freeing of interest rates; transform state banks into genuine commercial banks; and strengthen regulation of non-bank financial institutions.

- Increase revenues by 6 per cent of gross domestic product to meet public finance requirements and balance the budget. This would be achieved through a combination of continued economic growth, a broader tax base, and more rigorous tax collection.

The bank paid tribute to China's success in cooling an overheating economy "without stalling growth", but "keeping growth high and inflation low will be difficult and require maintaining the momentum of economic reforms to increase the efficiency of investment".

China registered 13.4 per cent growth in 1992, spurring inflation to a post-1949 high of 21.7 per cent in 1994. Inflation was cut to 14.8 per cent in 1995. "The Chinese Economy: Fighting Inflation, Deepening Reforms. World Bank, 1818 H Street NW, Washington DC 20433, US

# HK Democrats get green light

By John Riddling in Hong Kong

China's top official on Hong Kong affairs said yesterday the Democratic party would be able to participate in politics after next year's transfer of sovereignty, easing fears about Beijing's stance towards democracy in the territory.

Mr Lu Ping, director of the Hong Kong and Macao affairs office, said China did not fear elections in Hong Kong and that all political parties which abide by the law will be tolerated. He noted that the ultimate aim under the Basic Law, China's constitution for Hong Kong, was universal suffrage.

The Democratic party, the biggest group in Hong Kong's elected Legislative Council, has been the target of fierce criticism from Beijing. China plans to abolish the legislature and has indicated it will bar Democratic legislators from a provisional body to replace it.

Mr Lu's comments drew a positive, if guarded, response. "It is important that there is a bridge between Chinese officials and the largest political party in the territory," said Mr Chris Patten, governor of Hong Kong.

The Democratic party expressed satisfaction with Mr Lu's statement, made during an interview with a US television network. But Mr Anthony Cheung, the party's vice-chair-

man, cautioned that the provisional legislature, to be set up by China, might introduce laws to curb political parties.

According to Mr Lu, elections to replace the provisional legislature are expected in mid-1998. All members would be chosen through general elections and the pace of democracy would be stepped up in an "orderly and gradual" way, he said, without elaborating on the electoral methods.

The head of the Hong Kong and Macao affairs office also sought to provide reassurance on the choice of the territory's first chief executive. His comments come as the contest for the post of chief executive heats up. Last week, Mr Lo Tak-shing, a solicitor close to Beijing, became the first candidate to declare publicly his interest in the post. Mr Tung Chee-hwa, the shipping tycoon, is still seen as a potentially strong contender.

● The Hong Kong government yesterday announced a reshuffle of some of its top posts. Mr Tony Miller, director-general of trade, who has led Hong Kong in international trade negotiations, has been appointed director of housing. He will be replaced by Mr Alan Lai, most recently senior deputy secretary for the Treasury. Mr Pung Tung, the present housing director, is to retire.

Shifts in HK business, Page 13

# Thai PM boosts image with reshuffle

By Ted Bardacke in Bangkok

Mr Bodi Chummananda, former head of Thailand's budget bureau, was named finance minister yesterday in a cabinet reshuffle that also saw a new foreign minister and the exclusion of some of the country's most unpopular but powerful politicians.

The make-up of the new cabinet is likely to improve the image of Mr Banharn Silpaarcha, the prime minister, but does little to heal some of the structural rifts in his seven-party coalition, analysts said.

As a result, Mr Banharn and other politicians were already talking about another cabinet shake-up in just three months. Mr Bodi, 61, is a technocrat with a long record of government service at the finance ministry, which he now directs.

This sets him apart from the man he replaces, Mr Surakiat Sathirathai, whose background is a politically ambitious lawyer who has been the subject of constant complaints within the financial community.

At the budget bureau Mr Bodi was known to be fiscally conservative - Thailand consistently ran budget surpluses during his tenure - although generous amounts of funds flowed to projects located in Mr Banharn's home province of Saphanburi.

The new foreign minister is Mr Anusorn Wirawan, a former banker, who will also continue to serve as deputy prime minister for international economic affairs. He replaces Mr Kasem Kasemsri, who resigned.

Mr Banharn re-appointed all five cabinet members from the Palang Dharma party, including Mr Thaksin Shinawatra, who resigned as deputy prime minister last week in an attempt to put pressure on the premier to drop some controversial members of cabinet.

The tactic apparently worked as three members of the powerful Therd Thai faction within Mr Banharn's Chart Thai party - including Mr Nwin Chidchok, former deputy finance minister, and Mr Scharat Tanchareon, former deputy interior minister - were left out of the new line-up.

This could cause Mr Banharn problems in the future although all three were replaced by other members of the same faction. While Mr Banharn continues to double as interior minister, he named Mr Anusorn Wongwan as his new deputy.

Mr Anusorn's father, Mr Narong Wongwan, who the US alleges has been involved in drug trafficking, has demanded the interior ministry post for himself while strenuously denying the drug allegations.

Thailand's military, which has staged 17 coups since 1932, made no public comment on the cabinet moves. The reshuffle did not involve the New Aspiration party, the coalition's second largest party, led by General Chavalit Yongchaiyudh, the defence minister.

# Junta's strength proves its own worst enemy

Releasing Burma's opposition leader has exposed the divisions in the military, writes Ted Bardacke

When Burma's military junta released the pro-democracy leader Ms Aung San Suu Kyi from house arrest nearly a year ago it was widely seen as a sign of strength. The economy was growing and ethnic unrest had been subdued. Freedom for their most feared opponent was a luxury the State Law and Order Restoration Council (Slorc) felt it could afford.

At first they seemed to be proved right. Japanese business started to take a keen interest and the country was promised admission to the Association of South-East Asian Nations.

Events of the past week have taken off some of that shine. The regime's hardline response to Ms Suu Kyi's seemingly innocuous plans for a conference of her National League for Democracy has backfired both internally and externally.

Despite harsh warnings from the official media, the crowds who gathered outside her house were the largest ever, and external criticism came not only from the West, as expected, but also from previously silent partners such as Japan, South Korea and Thailand.

But despite the regime's claims that last week's arrests of more than 250 NLD leaders saved the country from "anarchy", the government, backed by a 380,000-strong army, is not about to be challenged by a small unarmed group with little more than courage and a six-year-old election victory on their side.

"Short of violence, there isn't going to be much change in the short term," said Mr Eugene Davis, managing director of Finance Thai, a merchant bank which invests in Burma. "Whatever she [Ms Suu Kyi] does won't undermine stability. Slorc is pretty firmly in control."

"Slorc actually thinks they have been lenient," said one observer in Rangoon. "They can always crack down for real. Some officials might worry about what the international reaction would be, but many really mean it when they say they don't give a damn."

Much of Slorc's bravado stems from having been able to tame the ethnic strife that plagued them through much of the early 1990s. Ceasefire



Yan Gyi Aung, National League for Democracy member, flashes a victory sign after the party congress ended yesterday

agreements have been signed with 15 of the 16 armed groups operating around the country and negotiations are currently under way with the last to hold out, the Karen National Union. Khun Sa's opium army surrendered early this year, leaving the drug trade untouched but allowing Slorc to redirect troops elsewhere.

Meanwhile, the economy continues to grow, although how much and why is a subject of debate. Because of a dual exchange rate which subsidises the most important state enterprises, 8 per cent growth rates are probably inflated. The budget deficit and consumption levels have been increasing while overall and private investment (as a percentage of gross domestic product) have been declining, according to the International Monetary Fund.

Yet because most private investment is funnelled through joint ventures with state enterprises or other government-affiliated organisations, Slorc officials are the ones that feel the economic growth most directly and are able to funnel some of the proceeds into increased military spending.

But if Ms Suu Kyi cannot

directly challenge Slorc's rule, she can provoke it, as she did again yesterday by announcing that the NLD would draw up a new constitution to rival that being drafted by the military.

This fluid situation is likely to expose rifts within Slorc. "As long as they did nothing, it was easy to remain unified," one diplomat said. "But if they are forced to react, debates about how to do so are bound to appear. That could be a real problem for them down the line."

Negotiations with the ethnic groups already may have provoked some disagreements, analysts say. Efforts to deal with the groups by Gen Ehin Nyunt, Slorc's first secretary, have been viewed with some scepticism by the more hardened military men who would prefer to pursue all-out military victory.

This rift is said to extend into how to deal with the NLD, with the military establishment preaching relative restraint to avoid bearing the responsibility for a potentially bloody crackdown, and Gen Kyio Nyunt taking a harder line, fearing that momentum for the NLD could upset the delicate balance he has forged in the provinces.

## ASIA-PACIFIC NEWS DIGEST

### N Korea pilot tells of blitzkrieg plan

A North Korean pilot, who defected to South Korea last week in a 1960s MIG-19 fighter, yesterday claimed North Korea had a plan to seize all of South Korea in a week-long blitzkrieg. "The armed forces are ready to execute the plan should (North Korean leader) Kim Jong-il order it," Captain Lee Chol-su said. But other comments made by the pilot raised doubts on whether North Korea could successfully conduct such an attack. Fuel shortages had grounded many fighter aircraft, forcing the North Korean air force to limit training flights and instead increase ground drills, he added.

Capt Lee escaped to South Korea during a rare training flight from his base at Onchan, near Pyongyang. South Korean officials said he easily eluded pursuit by his colleagues because of the poor state of the North Korean air surveillance system. *John Burton, Seoul*

### Japanese leading indicators slip

Japan's index of leading economic indicators fell below a symbolic boom-or-bust line in March for the first time for six months. The Economic Planning Agency said the diffusion index of leading indicators for the month was 45.5 per cent, its lowest since August. The index is a generally reliable indicator of conditions about six months ahead; the figure of 60 is seen as marking the borderline between growth and stagnation. The coincident index, measuring current economic activity, also fell below the 50 figure for the first time since last autumn, hitting 40 per cent. But EPA officials said the March setback did not alter their overall assessment of the economy was on a moderate recovery track. *Gerard Barker, Tokyo*

### Malaysian exports at record

Malaysia yesterday reported a significant trade surplus for March, as exports surged to a single-month record after a lacklustre showing in January and February. Analysts said the figures helped allay fears that the economy was oversteering and that the government's export drive was not as marking the borderline between growth and stagnation. The March surplus was M\$519m (US\$208m) compared with deficits of M\$788m in February and M\$1.4bn in March 1995. It was the first such surplus since December 1995, when there was a surplus of M\$656m. Exports in March hit a record M\$18bn, compared with M\$13.95bn in March last year. *James Eyring, Kuala Lumpur*

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# Backlash over beef 'war' strategy

By Neil Buckley in Brussels and James Harding in London

The UK yesterday escalated its campaign of non-cooperation with European Union business in protest over the ban on British beef exports, blocking 12 ministerial decisions - including those on measures it had previously supported.

Mr Franz Fischler, EU Commissioner for agriculture, will propose today that the EU pays farmers Ecu650m (8806m) out of the 1996 budget in one-off aid payments to offset losses caused by the beef crisis, Caroline Southern writes. The bulk of the money would be paid to all farmers who qualify for premium payments on male cattle and suckler cows. But member states will be allowed to allocate Ecu116m of the total package to farmers they believe have not been fully compensated.

Mr Fischler's proposal, which is expected to receive the backing of the full commission today, is designed to inject money into the beef sector where average prices have fallen by 5 per cent across the union since the crisis broke two months ago.

But the government was immediately criticised by its own MPs for presenting a confused front. Mr Roger Freeman, deregulation minister and the man heading the "war cabinet" co-ordinating the government's beef strategy, suggested the UK obstruction would have little immediate impact on EU work.

Mr Freeman was also pressed to clarify his observation that some restrictions on countries to lift all elements of the beef export ban until BSE, or mad cow disease, had been eradicated. Asked how long eradication would take, Mr Freeman replied: "It certainly isn't months. That is because... the gestation period is a whole number of years, the order of four, five or six years."

# Former Barings director banned

By John Gapper, Banking Editor

Mr Geoffrey Broadhurst, Barings' former finance director for investment banking, was yesterday barred from working in a similar capacity for three years by the Securities and Futures Authority.

Mr Broadhurst is the second of nine former Barings managers to be disciplined by the SFA following the collapse of the merchant bank last year after huge derivatives losses.

"I have not agreed to anything written about me by the SFA," he said. "The only way they would enter discussions with me was on the basis that I admitted some of their allegations against me, and I was not willing to do that."

It said that as head of group finance Mr Broadhurst was responsible for preparing financial statements. However, he had failed to properly record the transfer of funds to Singapore from London, or ensure that this was done.

Mr Ron Baker - one of the nine former managers originally targeted - is taking his case to an SFA tribunal. The former head of derivatives trading at Barings denies the accusations made against him.

Mr Peter Barling, the former chairman, and Mr Andrew Tuckey, the former deputy chairman, were not among the nine the SFA sought to discipline, although they have given assurances about not seeking work in a similar capacity in the City.

# British Energy shares launched

The marketing of British Energy, the nuclear power utility, was launched yesterday with a 64m (86.02m) television and print media campaign that includes the mailing of leaflets to 5m households nationwide. The government has allocated 30 per cent of the flotation to retail, or household, investors.

Deve Rogerson, the government marketing adviser, expects the flotation to raise about £1.2bn, of which about £900m will come from retail investors. If the flotation does raise £1.6bn, proceeds to the Treasury would amount to £2.5bn after £700m of government debt is repaid by British Energy.

British Energy is the last big privatisation for the current government, with the Post Office and Her Majesty's Stationary Office the only remaining businesses of any size. To date privatisations have raised £64bn.

# Rail sale may be European model

The privatisation of British Rail could provide the springboard for international transport groups to acquire railway operations elsewhere in Europe, according to a leading French transport group. Mr Antoine Hurel, director of significant projects for CGEA, said that if private sector transport companies made a success of running trains in the UK, they would gain enough credibility to bid for privatised railway operations in other parts of Europe.

# Racism alleged at Ford

Ford Motor Company yesterday defended its equal opportunities record after a legal challenge over alleged racism. Seven black and Asian production workers in Ford's plant at Dagenham have filed a claim that they were refused transfers to lucrative jobs as lorry drivers because the selection system was biased against them.

The TGWU transport union said that although 40-45 per cent of Dagenham's manual workforce were of ethnic origin, they comprised only 2 per cent of the drivers of Ford's Dagenham-based fleet of 300 delivery lorries. Drivers earn about £30,000 (£45,000) a year - twice production line pay.

Ford said that since the matter was being heard by an industrial tribunal next month, it would be "inappropriate" to comment on specifics. But it insisted: "Ford has a long-standing equal opportunities policy and joint statement with the unions on equal opportunities." Earlier this year Ford apologised to four of its black and Asian assembly workers at Dagenham and paid them compensation after white faces were superimposed on their features in an advertising campaign. The workers concerned each received £1,500 compensation for "hurt feelings".

# Fridge competition heats up

Refrigeration is raising the temperature in the competitive domestic refrigerator industry with a big investment plan tied to an extensive programme in worker training. The company, owned by Sime Darby, the Malaysian industrial conglomerate, is spending £30m (£45.60m) on a factory to make a new design of fridges due to hit the market next year. It is also spending an estimated £1.1m to train its 1,000 employees in "continuous improvement" methods based on teamwork.

The company, based in Epsom, Surrey, has about 15 per cent of the UK market for domestic fridges, worth about £500m a year. Its main rival is Hotpoint - owned jointly by GEC of the UK and the US's General Electric - which also has about 15 per cent of the market according to independent industry estimates.

More than half are imported, particularly from low-cost production operations in countries such as Italy and Turkey. Retailers such as Comet, part of the Kingfisher group, and Currys, owned by Dixons, have in recent years moved aggressively into "own label" fridges imported from low-cost suppliers.

Peter Marsh, London acquisitions adviser at Securities Data Company in the Financial Times on May 22 placed Coopers & Lybrand at 24th in 1995. Coopers & Lybrand point out that according to Acquisitions Monthly/Amdata they were top in 1995.

# Slaughter chaos reveals need for cattle 'passports'

By Alison Maitland

Government officials and farmers' leaders had no clear idea how many beef steers and heifers would end up as condemned carcasses when ministers announced their plan to cull all cattle over 30 months.

There are no official records to indicate an animal's age at slaughter, and thus no figures from which to extrapolate how many were 2½ years old when the bovine spongiform encephalopathy crisis erupted on March 20.

Industry estimates of the numbers to be destroyed range from 150,000 to 400,000 and are based on guesses of what percentage of the 2.5m beef cattle killed in a normal year would have been aged 30 months.

of a national database on cattle. The government is moving to fill some of the gaps - and help persuade other EU member states to lift the beef export ban - by introducing cattle "passports" next month.

These documents will carry the animal's date of birth, breed, sex and possibly other information - and will be handed over as the animal is moved from farm to market and on to the abattoir.

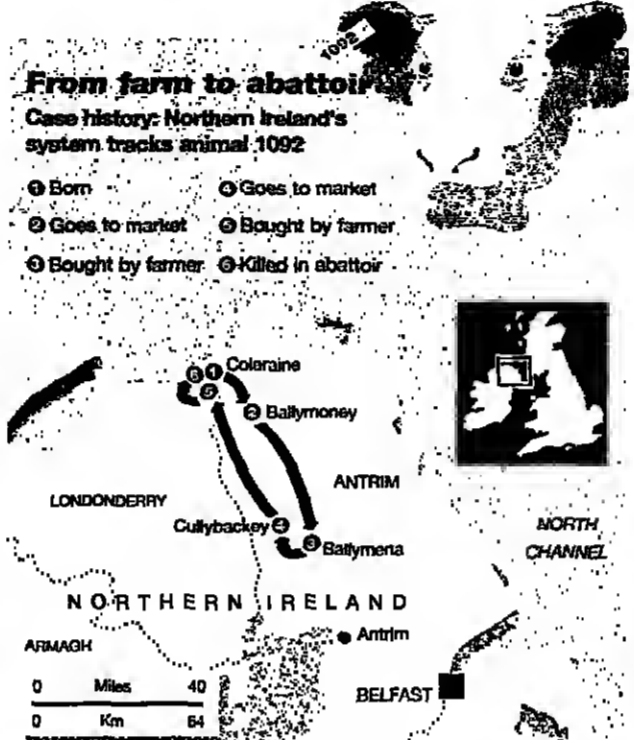
But official action is too slow for large retailers like Tesco and J. Sainsbury. Both supermarket chains are talking about trialling their systems within months.

The system proposed for Sainsbury would involve a radio frequency tag which could be attached to an animal's ear tag and "read" using a hand-held device attached to

a portable computer. The farmer could enter information on the chip, which could later be transferred to the meat at the abattoir. Once at the supermarket, the information could be called up on computer by tapping in a code from the label attached to each pack of meat.

Northern Ireland already has its own national database for cattle, launched by the agriculture department in 1987, and similar to those used in Belgium and the Netherlands.

Information on all cattle, and now pigs too, is stored on a central computer, with terminals at vets, markets and abattoirs. Each animal has its own code, so officials can instantly check if it has been in contact with disease or is part of a herd where illegal hormone use is suspected.



# Government accused of creating milk scare

By James Blitz and Mark Suzman in London

The UK's leading manufacturers of baby foods yesterday attacked the government for its handling of the recent crisis over formula milk, claiming ministers were creating far more anxiety over the issue than was warranted.

As ministers continued to turn down calls to reveal the nine brands of baby milk which are said to contain phthalates - chemicals which potentially impair fertility - the industry's representative body said the government had helped to spread anxieties by its handling of the issue.

"Some of the information has been presented in a less than helpful way," said Miss Heather Payne, spokeswoman for the Infant and Dietetic Foods Association. "The gov-

# Many other foods also likely to contain traces of chemical

Phthalates, the chemicals at the centre of the current baby milk health scare, are manufactured on a large scale - world production last year was 3m to 5m tonnes. They are added to plastics, particularly PVC, to make them more flexible.

The first health scare surrounding phthalates occurred in the 1980s. Scientists pointed out then that the chemicals

could contaminate foods wrapped in plastics so phthalates are no longer incorporated in food packaging.

The current health scare focuses on the fact that phthalates - like several other groups of industrial chemicals - can mimic the effect of the female sex hormone, oestrogen, on the body. The Ministry of Agriculture, Fisheries and Foods'

Food Safety Directorate, whose report triggered the current baby milk scare, concludes that the phthalates originated at least in part from general environmental contamination rather than from the packaging used, as has been suggested. Traces of phthalates are therefore likely to be present in human breast milk and in many other food products.

ment has probably created more anxiety over this issue than it need have done."

As thousands of mothers called leading manufacturers over claims that their products could be contaminated, Miss Payne said the government had fuelled anxieties by stating that its scientists had discovered nine brands of milk containing phthalates - without

revealing which they were. She argued that phthalates had, in fact, been discovered in all of the samples tested by government scientists - and that it was therefore meaningless to refuse to name the brands looked at by the Ministry of Agriculture, Fisheries and Food.

"They could have named the brands," she said. "We are certainly happy to say that all the main manufacturers have found it in their products."

is in our formulas," she said. Despite the furor, officials at the ministry continued to hold out against publicising the names of the brands, arguing that none of them posed any risk to public health. "We are not naming them because there would be legal implications. It is not natural justice to start naming the products because there is no risk."

# Slow progress on Irish peace talks Pressure builds for solution to arms decommissioning

By John Murray Brown in Dublin

Mr John Bruton, the Irish prime minister, said yesterday an Anglo-Irish summit could be arranged at short notice, amid signs of continuing deadlock over the arms issue.

His comments came as Mr Dick Spring, the Irish foreign minister, and Sir Patrick Mayhew, the Northern Ireland secretary, held another inconclusive meeting in Dublin in an attempt to agree an agenda for the all-party talks due to start on June 10.

Mr Spring said the exchanges had been "satisfactory", and reported some progress. The two sides are to meet again early next week. However differences remain

over how to tackle the issue of arms decommissioning when the all party talks open, and also over the chairmanship of the negotiations.

Both Sir Patrick and Mr Spring were quick to quash suggestions that all party talks might be postponed.

The UK wants to see actual decommissioning during talks, while Dublin says the parties should only be required to "consider" ways to achieve decommissioning.

As yesterday's Anglo-Irish ministerial meeting got under way in Dublin neither side seemed anxious to build up expectations of an imminent breakthrough.

Yet with just over two weeks to go to the all-party talks on June 10, both governments are painfully aware that their failure to agree on a formula to tackle decommissioning of arms might well have taken the pressure off Sinn Féin to secure a new ceasefire by the IRA.

The Irish government believes that a resolution of this issue is vital if the all-party talks are to progress. It has indicated that it will not reinstate the ceasefire unless the British make a commitment that the decommissioning issue will not block political progress.

The wrangle centres on how to link progress on decommissioning to the political talks. The Irish say that London, in demanding a prior commitment on arms, is giving a selective reading to the recommendations put forward by Senator George Mitchell, the former US senator.

The report, Dublin says, requires the parties only to "consider" parallel decommissioning. Dublin is confident that if London could give reassurance that the talks would be "substantive and meaningful", the republicans would be prepared to make commitments on the issues of ordnance, and also the question of IRA targeting and training which the security officials believe is a more pressing issue than decommissioning.

To encourage that confidence, Dublin is also pressing for Mr Mitchell to retain a key role. Dublin believes the talks will need a firm pair of hands, a referee with a full set of yellow and red cards who would be able to keep the parties in line.

Mr Mitchell enjoys the confidence of all the parties, but London would prefer that Mr Mitchell limited his role to that of running the decommissioning talks. The UK is understood to favour Mr Malcolm Fraser, the former Australian premier, as overall chairman of the talks.

The Irish government's anxiety to see the decommissioning issue resolved before talks get under way reflects concern at a much worse prospect - that the IRA could stage a "spectacular" bomb attack, and then announce a ceasefire on the eve of the talks.

Northern Ireland is due to go to the polls tomorrow to elect negotiators for the talks on June 10. Some officials are concerned that the outcome of the poll, far from clearing the air and providing parties with fresh mandates to negotiate, could upset the apple cart of the majority unionist community.

The big loser looks like being Mr David Trimble, the leader of the Ulster Unionist party, whose idea the election was in the first place. Mr John Hume's Social Democratic and Labour party could well

emerge as the biggest party. But more alarming for the UUP is the possibility that it may be out-pollled by the Reverend Ian Paisley's Democratic Unionists (DUP). This would badly damage Mr Trimble, perhaps leading internal dissent in his party, and leaving him weakened at the negotiating table.

One Irish official yesterday suggested such an outcome could force the two governments to appraise their approach to the talks. Both London and Dublin had banked on the DUP not taking part, assuming there was little chance of DUP participation, if Sinn Féin were also present.

# City prepares to wine and dine the soccer media

Ian Hamilton Fazey reports on Liverpool's hopes of turning sports reports into urban propaganda

The city of Liverpool in the north west of England is expecting much more than a fillip for the local economy from the Euro 96 soccer tournament. It has been a bad year so far for the city's image, with a spate of gangland shootings and a labour dispute at the docks reminiscent of the bad old days. But Euro 96 will bring with it a media horde which will occupy the city for extended periods. Liverpool's propagandists are ready for them.

Most of the media will be sportswriters who usually pay little heed to urban regeneration. They are all opinion formers back home, however, and the most important come from Italy. "Football is more of a social philosophy than a sport in Italy," says Mr Peter Davies, head of public relations for Liverpool City Council. He thinks Italian football writers will be keen to get Liverpool in a soccer as well as a soccer context and will draw favourable conclusions.

The city is boasting matches between Italy, Russia and the Czech Republic at Anfield, home of Liverpool FC, Europe's dominant club until the 1986 Heysel Stadium disaster led to a seven-year ban from European competition.

The other group member is Germany, but they will play all three of their first-round matches at Old Trafford, home of Manchester United FC, Liverpool's deadliest rivals. This is bad luck for Mr Davies and his team. Germany is the second biggest inward investor in the UK - after the US and ahead of Japan. Its journalists might have been more prized than the Italians.

Mr Davies has few illusions about UK national newspaper journalists, however. Some of them have already made fleeting visits from London to write damaging - he says ill-informed - articles in recent weeks, as shootings increased.

"It's true there has been a 15 per cent increase in gun-related crime on Merseyside," he says, "but the increase was 108 per cent in the Metropolitan Police area of London between 1983 and 1993. A gun is fired in a crime in London every day. Nothing like that happens here." He sees the city as a victim of "preconceived paranoia" among London-based newsmen.

There will be a serious effort, however, to persuade non-sportswriting London journalists that Merseyside is pulling itself up by its economic bootstraps, aided by £500m (£867.6m) of EU funding after the area's per capita gross domestic product dropped below 75 per cent of the EU average in the early 1990s.

On June 11, when Italy play Russia, eight national newspaper writers will be guests of the Mersey Partnership of public and private sector leaders. They will get a tour of Merseyside's improvements, a slap-up lunch before the match - which they will watch from prime seats - and will meet business leaders and senior civil servants.

Mr Neil Rami, the partnership's marketing manager, admits the lure of seeing two of Europe's best teams provided unique pulling power, so the partnership exploited it. Mr Davies and Mr Rami, however, think propaganda will not be needed for any visitors. "This city sells itself on its merits once you get people here," Mr Davies says. "They quickly realise things are not the way they read they were in their newspaper."

The private sector is taking no chances, providing £100,000 of sponsorship to clean up key sites. Unilever, the British part of which started life in Port Sunlight, near Birkenhead, is footing Liverpool's civic hospitality bill, while a local newspaper, the Liverpool Echo, and the city council are setting up Audiotext telephone lines so callers can get updated information in Italian, Russian, Czech and German on local attractions and team news. Taxi drivers have been taught foreign greetings.

Ticket sales have been strong in Italy and the Czech Republic at about 7,000 per match, but poor in Russia - with less than half that. In Germany there have been 10,000 tickets sold for each match at Old Trafford, where a new tier on one stand has increased capacity to 55,300. Anfield holds 41,000.

No one knows how many Italian supporters there will be because thousands live in Britain and many may have obtained tickets locally. Italian-owned restaurants in Liverpool and Manchester expect a roaring trade. Manchester has fewer image problems and has arranged a co-ordinated programme of entertainments. Both cities have hotel rooms available - as rooms over-reserved for block bookings are put back on the market - but say that hotels are filling well. Plans for campsites have been dropped. Tourist offices will have teams of interpreters on hand.

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BUSINESS AND THE ENVIRONMENT

# Exhaust in the bag

California in 2000 will introduce the most stringent car exhaust emission controls in the motor industry's history. And Saab, the Swedish car maker 50 per cent owned by General Motors, claims to have them in the bag.

Saab has developed an emissions reduction system based around a 100-litre inflatable plastic bag - shallow, but occupying a large part of the surface area beneath the car's boot.

The bag's function is to collect exhaust gases from the engine in by far its "dirtiest" phase of operations - the first 25-30 seconds after start-up, when the fuel mixture is at its richest and the exhaust-cleaning catalytic converter has yet to reach working temperature.

Once the catalyst has warmed up, the exhaust gases briefly stored in the bag are recycled back through the engine and, second time around, dealt with effectively by the "cat".

Saab claims the system enables engineers to overcome one of the biggest remaining obstacles to the development of a near-zero emissions petrol engine. Of potentially crucial importance is the company's estimate that the system would add only \$75-\$150 (£50-£100) to production costs - far less than much alternative technology under development.

When the engine is started from cold, a valve in the exhaust system closes to divert the exhaust into the bag. After about 25 seconds, when the cat has reached working temperature, the engine management system opens an outlet valve in the bag allowing the exhaust gases to be sucked into the inlet manifold to pass through the combustion process again.

At the same time the bag's inlet valve is closed and the exhaust valve re-opened to allow normal engine operation.

Tests already run by Saab in the US show emissions "comfortably" below the Californian standard for "UleVs" - ultra-low emissions vehicles - to be introduced in 2000.

John Griffiths

When international climate change experts launch a report next Wednesday which has already been attacked by the world's energy industry lobby, they will have an important new ally at their side.

Insurance executives are about to adopt a separate paper calling for "a substantial reduction" in the greenhouse gas emissions which trap heat in the atmosphere and are believed to contribute to global warming.

The paper will be the most tangible result of a conference in London last week of 60 big insurance companies seeking to improve the management of environmental risks that are costing their business huge amounts of money.

The United Nations Environment Programme (UNEP), which co-sponsored the conference, reckons that from 1987 to 1993, "16 one-billion dollar plus catastrophes linked to the environment resulted in worldwide insured losses of over \$50bn (£33bn)". Of those, 85 per cent were due to windstorms and 15 per cent to earthquakes, oil spills and fire.

The report by the International Panel on Climate Change, charged by governments to investigate global warming, says that human beings have a "discernible" influence on global warming. The best known source of such influence is the emission of carbon dioxide generated mainly by the consumption of fossil fuels.

But the World Energy Council, which represents the energy industries of 100 countries, has claimed the report's conclusions are based on shaky evidence and are an attempt to win research grants for scientists.

Andrew Dlugolecki, assistant general manager of General Accident, the UK insurer which helped organise last week's conference, says he is "quite surprised" by the WEC's "negative" stance. He also claims that many energy industry executives disagree with the WEC statement. "They believe the debate has moved on from this kind of negative stance on the basic science."

Carlos Joly, senior vice-president for environmental policy at Norway's Uni Storebrand, says the industry is also concerned about global warming because of its possible impact on the big investment portfolios it manages. For this reason, insurers need to "become more knowledgeable about which industries might be most negatively affected by climate change and which might end up being favoured". Not to do so would amount to a failure of due diligence.

"Ten years from now I don't think any prudent portfolio manager wants to be told 'you should have known better'," he says. Uni Storebrand, for instance, is one of the

Leyla Boulton reports on the clash between the insurance and energy industries over global warming

# Debate warms up



Windstorm damage: environmental risks cost insurers huge amounts of money

biggest institutional investors on the Oslo stock exchange, managing assets of around \$15bn.

While it is not clear how and when climate change might strike, Joly says gradual pre-emptive action would prove "more cost-effective" than a "business as usual" approach of waiting for the evidence to firm up and having to act quickly and suddenly 15 years down the line.

He argues it is absurd to wait for scientific certainty on global warming when "serious businesses every day" make investment decisions worth billions of dollars on the basis of far less than certainty.

"Who is acting with scientific cer-

tainty when they say that interest rates are going to be x in y months," asks Joly, another member of the steering committee behind the London conference and its follow-up.

The insurers will be making their case to governments at the international climate change negotiations in Geneva next month ahead of more talks in Japan next year to agree specific reductions in carbon dioxide emissions.

But raising the industry's profile in the global warming debate is only part of broader efforts to manage environmental risks across the board. The initial aim of the London conference was to put flesh on the

bones of a statement of environmental commitment by UNEP which participants signed last November.

It pledged, among other things, to promote sound environmental practice within the insurance industry and among the companies insured. "Environmental risk is financial risk," says Hans Alders, UNEP's European director. "This means that insurance companies have a lot to gain from better understanding of environmental risks and how to respond to them."

In Europe, companies have responded to environmental concerns by gradually narrowing the kind of risks they are prepared to insure to "sudden" and "accidental" ones. Companies say more exacting conditions for cover have helped to improve the environmental performance of many of the insured.

"A well-run company should not have a problem because they should not be intentionally releasing polluting materials," Dlugolecki says.

In contrast, US insurers, which have been hardest hit by environmentally-related claims, have tried to write out environmental risk from their policies. Instead they have found themselves bogged down in hugely expensive lawsuits on whether they should be liable for cleaning up contaminated land under the federal Superfund programme.

Given their wealth of experience in environmental claims, it may seem paradoxical that US companies have stayed away from the emerging co-operation of European, Japanese and other international insurers. Frank Nutter, president of the Insurance Association of America, says one problem is that companies fear they could be held legally responsible for signing up to the UNEP statement on environmental commitment.

Dlugolecki says he believes insurers outside the US would rather not follow the American model of trying to exclude all environmental risks from their policies.

However, much will depend on how regulations outside the US evolve and on the stance taken by the courts in disputes which could, for instance, flare up over new UK laws for the clean-up of contaminated land.

An early pointer to the future could come when the European Commission considers over coming months whether to propose a directive or looser recommendations on European Union-wide definitions of companies' environmental liability. The sorts of questions likely to arise would include how far into the future companies should be liable for past pollution.

"Where we would draw the line is that we should cover any environmental risk whatsoever," says Dlugolecki.

# A new kind of 'green' fund

## Screening eco-efficient companies is the key, says David Lascelles

An investment fund which screens companies for their eco-efficiency is about to be launched by one of Wall Street's leading fund management firms and Norway's largest insurance company.

The Environmental Value Fund (EVF) has been designed by Scudder, Stevens & Clark and Uni Storebrand to identify companies worldwide which have a record of environmental awareness and a high level of sustainability in their operations. The aim is to reap an "environmental dividend" by obtaining higher returns than the Morgan Stanley World Capital Index.

Carlos Joly, senior vice-president for environmental policy at Norway's Uni Storebrand, claims that the EVF is the first fund of its kind. He stresses that it is not an ethical or "green" fund which invests in companies which profit out of the environment, for example by selling waste management services or clean-up technology.

The basis for the EVF will be the 2,000 or so companies that Scudder already tracks through its team of international analysts.

Of this number, Scudder recommends some 300 for investment at any one time. The EVF will take this selection and apply tests which have been designed by Uni Storebrand to whittle the number down further.

Each company will be rated on eight criteria: impact on global warming, contribution to ozone depletion, material efficiency, toxic releases, energy intensity, water use, environmental liabilities and environmental management quality. The results will be factored into a sustainability index which should show the companies with the best environmental positioning.

Joly expects that about 75 companies worldwide will qualify for investment, and some 25-30 will be in the fund at any one time. He says half a dozen leading European investment institutions have already committed a total of about \$50m (£33m) to the fund, including Swiss Re, Gerling Konzern, Orkla and Uni Storebrand itself.

Nick Bratt, managing director of

Scudder's global equity group, says Uni Storebrand's screening procedure has been back-tested on Scudder's portfolio of five years ago. This showed that the stocks yielded an annual return of 23 per cent over the period, compared with Scudder's 17 per cent, and 12 per cent for the Morgan Stanley Capital World Index.

"We expect that this fund will be a money maker for investors - and do some good," he says. However, the fund is being launched in Europe rather than the US because American investors are expected to be sceptical about the approach - and the registration requirements of the Securities and Exchange Commission would be onerous.

Joly says Uni Storebrand had the idea for the fund because of mounting concerns in the insurance industry over environment-related claims: pollution, climate change, accidents.

As an insurer, Joly says, the company felt it could reduce claim levels by investing in companies with a strong environmental record. As an investor, it also believed that it had a fiduciary duty to support companies that were doing least ecological harm.

Because of this, it developed the proprietary screening technology.

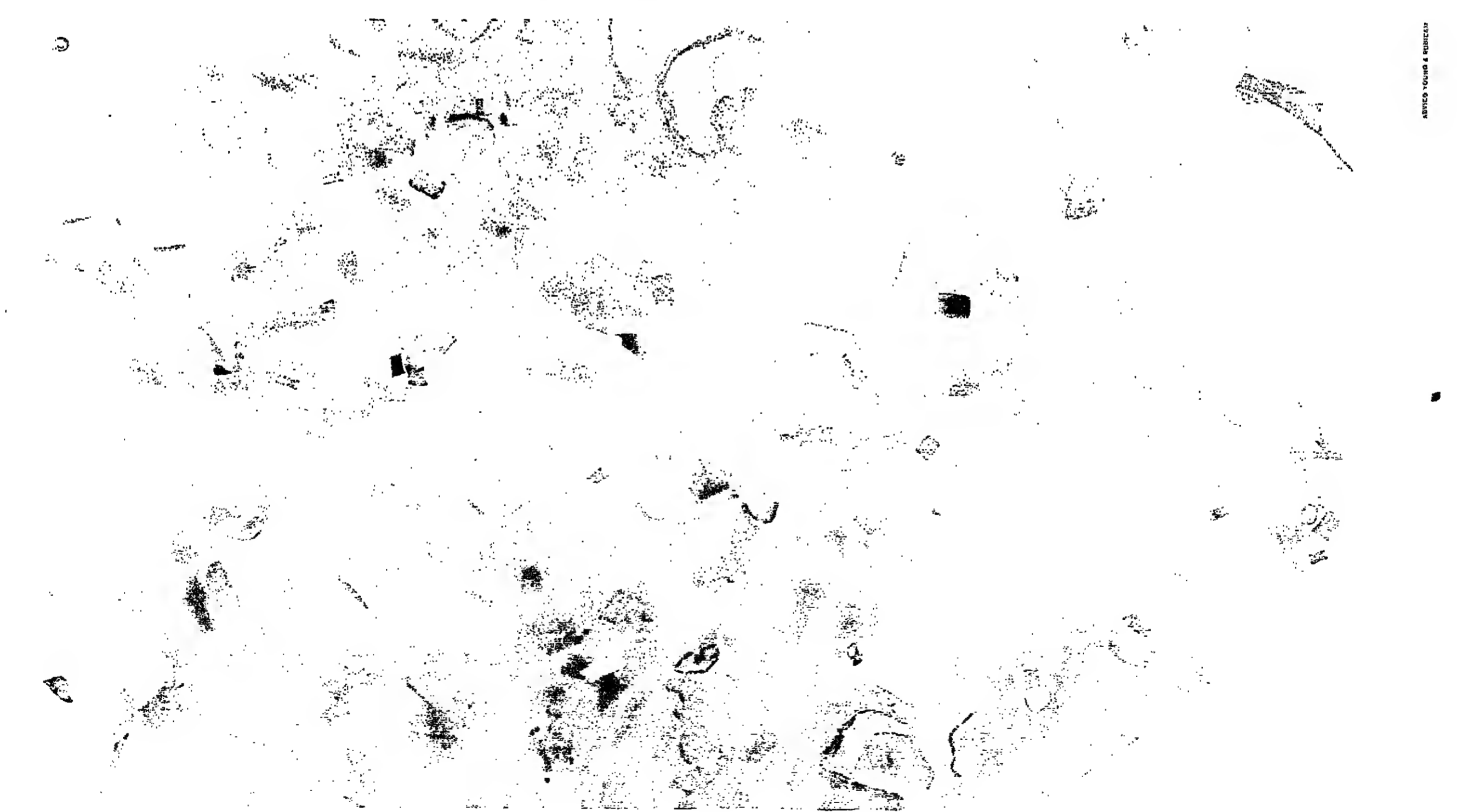
Joly took the idea to Bratt at Scudder, who was intrigued by the idea of stocks that would yield a superior return.

The hope for above-average returns and the opportunity to create some environmental exposure also seem to lie behind the decision of the sponsoring companies to commit funds.

Bruno Letsch, chief investment officer at Swiss Re, says his company had been interested in environmentally directed investment, but had mostly been presented with proposals for "green" projects like wind and solar power.

What attracted him about the EVF was that it used Scudder's universe of financially sound companies, and filtered them down to those which were good from an ecological point of view.

"That makes a lot of sense," he says. Swiss Re will be committing about \$10m to the fund initially.



There's more to understanding food and drink than being able to order a Burgundy Grand Cru with Filet de boeuf in a restaurant. At least from an insurer's point of view.

who wants to help the industry protect itself from hazards. And hazards there are, from a soft drink maliciously contaminated with chemicals to surdines languishing in the

wrong oil. Manufacturers finding themselves in this kind of soup are fortunate if they can repair the damage before it gets out of hand. Of course, they'd be more fortunate

if it never happened. Zurich, a leading global insurance group, knows a lot about the food and beverage industry. So we can be a useful ally in limiting not just the

damage, but the risk, by specific methods of hazard analysis and risk engineering. Clear mutual understanding is what nourishes the relationship with our customers.



Handwritten Arabic text: "الطريق الى النجاح"



ARTS

Television/Christopher Dunkley

# BBC2 sings a theme tune

There is a certain irony in the way that Michael Jackson, controller of BBC2, has taken with such enthusiasm to running theme nights. Two weeks ago he devoted Sunday night to up-teen programmes about George Best. This week he handed the net over to Billy Connolly for four hours on Sunday evening and we had such treats as Peter Sellers delivering the lyrics to "A Hard Day's Night" in the style of Olivier as Richard III.

I had not seen that spoof for 20 years but, unusually, it turned out to be as funny as memory had suggested. The irony is that BBC2 was launched by Michael Peacock in 1964 as a network devoted entirely to themed nights: Sundays for opera, ballet and foreign films; Monday for light entertainment; education on Tuesdays, and so on.

It proved unpopular and was dropped fairly quickly. Cycles may suggest Jackson's formula as an elaborate means of disguising repeats. But it does make a network stand out from the rest, even if Channel 4 also uses the idea. And the ratings suggest that viewers like it.

Jackson's predecessors tried from

time to time (one even promised) to show the entire *Biko* canon in chronological order. None has ever succeeded. Most just used episodes from this, the most seminal of all television comedies, to stuff into odd holes in the ratings.

We might have hoped for better from Jackson who has the reputation of being an archive expert, but, judging from the appearance of an episode on May 20 and then the absence of others on subsequent Mondays, it looks as though Jackson, too, is going to behave like those bookbinders who used Hogarth prints to stuff the spines of books by more important people.

Imagine the scene. The producer of *The Travel Show* sits in a dubbing suite looking through an item in which Penny Junor is giving a run-down on the rare tour organisers which do not penalise holiday-makers who travel alone. Or, this

being 1994, perhaps he is sitting in his own office, watching the tape on a digital editing machine.

Anyway, he is checking through the item. And he thinks, "Oh dear, I can hear every word Penny's saying. What shall I do? I know! And he selects a particularly irritating bit of trumpet music, lays it down bang over the top of her voice, and runs it right through the item.

Consequently no normally intelligent and attentive viewer can take in a word that she says. "Aha! some clever-clogs will reply, "old fogeydom: don't you realise that today's youth does its homework with one eye on the Internet, another on *Home And Away*, and its ears glued to the latest from Spastic Tricycle?" But, first, today's youth does not seem to have any homework. Second, the human brain has not actually changed: all that "I can take in three things that ooze" malarkey just means that

they are storing no accurate information, merely ingesting a general blur. And, third, how many computer nerds want a painting holiday for one in Umhria anyway?

Impossible to allow *A History of British Art* to end without a final salute. This has been one of the best arts series shown on British television. What was so good about it? Chiefly the fact that presenter Andrew Graham-Dixon was so obviously thinking for himself from first principles rather than delivering received truths or, worse, comfortably amalgamating established views.

Time, he teased us, claiming in the final programme that Kurt Schwitters was a, if not the, key British artist of his generation - a German who chose to live in Norway, spending only the last eight years of his life in Britain by force majeure as much as choice, and

unknown to many. It was a pity that, to the end, the director of the series - "Hey Mom, look at my zoom lens!" - was allowed to ruin the impact of the work of so many artists by substituting his perverse choice of detail for the artist's choice of what we should see (the entire picture). But presenters are so often at the mercy of such assigne egotism.

Rightly enough *The Poisoned Chalice*, which finishes tomorrow, has received widespread praise for making the seemingly dreary subject of Britain's relations with post-war Europe into a highly entertaining four-part series.

Michael Elliott's account of the gancherie and naivety of perfidious Albion in its attempts at diplomacy has caused shame, embarrassment and laughter in about equal quantities. But am I the only one who can remember back to November 1995

when the three-part series *The Last Europeans* on Channel 4 covered the same subject with many of the same newsreels and film extracts?

There seems an almost paucity of desire in television to develop, not another of those comedy chat shows as chaired by Dame Edna Everage or Mrs Merton, but a conventional show like those anchored by Letterman and Leno in the US.

So why has ITV not promoted the London programme *Richard Littlejohn Live And Uncut* to the national network? Is it because he is a man and, throughout television, the promotion of women is still an obsession? Or is it because his accent is not Irish, Scottish, Welsh, or Liverpudlian but London-ish?

He now has a definite style of his own in the chair. He can talk to anyone from cabinet minister to lowlife heavy with complete assur-

ance. He is quick and often funny. He is sometimes rude and no doubt shocks those who cultivate shock. It is obvious that he could sustain a national programme, so why is he being held back? Difficult to avoid the suspicion that it is because his views lean right instead of left.

Why this sudden outcry about nepotism in broadcasting? It is true that Barry Norman begat Samantha, Gloria Hunniford begat Caron Keating, John Mortimer begat Emily (not to mention Caroline, Jeremy, etc), and there are two generations of Michelmoeres, Cellan-Joneses, Magnussons, Raphaels, Redgraves, and countless others working in the business.

But are things any different in stockbroking? Or greengrocery? At least in broadcasting you stand or fall by your own talent which is there, or not, for all the world to see. Take a splendid new Channel 4 series called *Garden Party*: anyone can see that the "video diary" element within this is touched by genius. The fact that the credits reveal the "Video Diary Co-ordinator" to be a young woman - well, scarcely more than a babe in arms really - named Holly Dunkley is neither here nor there.



At least the ending is bloodthirsty: Alan Woodrow and Kristine Ciesinski in Salome Opera/Richard Fairman

## ENO sucks the life out of Salome

At least it rises to a bloodthirsty ending. Salome is delivered an uncommonly realistic head, freshly severed and still dripping from the arteries, and the orchestra accompanies her kiss with a climax so bold and brassy that the term "red-blooded" hardly seems sufficient. Unfortunately, the rest of English National Opera's new production of *Salome* makes a fairly anaemic evening. There seems to be a fashion to deny this most lurid of all operas the luxuriant decadence that it needs. First the Royal Opera's recent production and now David Leveaux's new ENO staging have reduced the drama to its essentials, as though unwilling to admit that its very extravagance and wasteful sense of beauty are central to what the opera is all about.

At ENO we get an off-the-peg production, indistinguishable from what might be seen at any other reasonably awake opera house in the 1990s. Leveaux does

the usual thing and updates the opera to around the time of its composition to add some relevance. The set, designed by Vicki Mortimer, is monochrome and on the trendy side. Its shell-shocked wall on an empty stage might do nicely for *Il Trovatore* or *Tristan und Isolde* - or just about anything else.

The time is pre-first world war, probably in Germany. Military officers in trenchcoats are much in evidence. Well-heeled blond young men in formal evening dress look on and Jewish elders scuttle about nervously in the background. A sense of impending doom looms over each of these groups, but Leveaux fails to go on and show how his idea is relevant. Salome's role, as a catalyst of bloodshed, is hardly well-defined, and where John the Baptist fits in is anybody's guess, except as an all-purpose prop of gloom.

No such uncertainties linger in the orchestra pit. Andrew Litton, making a return visit to ENO, knows exactly how

he wants the music to go and has the wherewithal to get the orchestra to deliver it with panache.

Litton plays it big and loud. The myriad details of the score get submerged, as his bold romantic orchestra surges forward. In the process the music also sounds less modern than usual, because we are only hearing the basic harmonic ground-plan, striding from one tonic chord to the next and arriving each time in a blaze of brass and with a thwack on the timpani. It is as though Litton is tackling a awashbacking showpiece like Strauss's *Don Juan* rather than the subtleties of *Salome*.

Still, he is theatrically alive and the cast responds with equal certainty of purpose to his leadership. Robert Hayward's John the Baptist emerges to sing with straightforward strength, and for once, Alan Woodrow, as Herod, sings strongly too, getting the words across wherever he can, but in his case the lack of complexity is less appropriate.

The mind of neurotic, superstitious Herod has more dark corners than he lets on.

John Marsden's Narraboth and Ethna Robinson's Page strike up a more interesting relationship than they usually do. None, however, can stop the star of this night-before-the-apocalypse party being Sally Burgess's glittering hostess Herodias, who finds herself occupying centre stage for much of the time.

She should not, of course. Despite good intentions, Kristine Ciesinski in the title role has trouble dominating the opera. Vocally, she sounds hard pressed to keep her less-than-refulgent soprano riding over the noisy orchestra. Dramatically, she plays a Salome who seems neither particularly young nor innocent. Her dance is a simple affair with just one veil - symbolic of a production a few veils short of the full set.

Performances at the London Coliseum until July 5.

Theatre/David Murray

## Hail, good Caesar

For practical purposes, the first thing to be said about Peter Hall's *RSC Julius Caesar* - now transplanted from Stratford to the Barbican - is that it is lucidly staged and pot across, so yes, it is a fair bet for your teenage children. They will be left in no doubt that it is a very good play, with depths to be fathomed. They will probably not be much moved by it, though, nor will you.

All of the main characters, and nearly all the rest, are sketched with intelligent conviction. None has a sympathetic density that might compel our responses. Far and away the richest sketch is Julian Glover's tetchy, lofty Cassius, who does not conceal a pleading heart; but John Nettles plays his Brutus as both irredeemably self-absorbed and professionally smooth - not hypocritical - with his public face.

Though it is a plausible reading, it means that his crucial scenes with Cassius (their Act 1 meeting and later the great

quarrel scene, both rendered in perceptive detail) and with his self-sacrificing Portia strike few sparks of feeling. We are watching character studies, not raw, vulnerable people.

In fact, Susan Tracy's Portia is not the usual staid Roman matron, but a near-hysterical from the start; compare her to Calpurnia (Tilly Hackett) who recounts her visionary pre-les horrors with something like equanimity.

Christopher Benjamin's effective Caesar lacks between the two poles of imperiousness and frailty, sometimes in a single breath ("For I am Caesar still!" - clutches throat, does near-faint), but registers no special depths beyond them.

Hugh Quarshie has remembered Caesar's tender observation that Antony "travels long o' nights"; his (black) Antony is a jaunty playboy raised abruptly to prominence and clout, and his oration over Caesar's corpse has the ranting populist accents of machine-gun rap.

It feels like watching Schiller in translation. One admires the stagecraft and the thoughtful psychology. The assassination of Caesar is grisly enough to alarm, and Malcolm Ranson's choreography spells out the battle of Philippi in exciting skirmishes (Hall insists rightly upon "Ph-LIP-py" as Shakespeare's pun). He expects, against the bad old "PHIL-IP-PIE".

Guy Woolfenden's economical music, by turns for a quintet of curved "Roman trumpets" onstage and for low electronic throbs off, is an asset.

John Gunter's sets - featureless black walls, a fascist-styled head of Caesar and bits of other sculptures - are in a vein that should not be declared dead, though burlesque. The show is much better than that, but a new young audience will not quite see why *Julius Caesar* is supposed to be a Great Play.

Sponsored by Allied Domecq; in repertory at the Barbican Theatre.

## Dance Fetish and fantasy

Archaos, the alternative circus company from France, spent most of the late 1980s performing in a customised 650-seater tent known as *Le Coyote* (the condom). These days, the troupe favours 4,000-capacity music venues, hence the arrival of its new show, *Game Over*, at the Brixton Academy in London.

There is no stalling at the Academy; you simply buy a drink, stand around and, before long, discover that the soles of your footwear have bonded to a thick layer of heavy grey Mearswale, the building and everyone in it continues to vibrate under the thudding bass line of some mined-umber techno-rock.

A group of fetish and fantasy fashion victims (members of the Torture Club), encased in "futuristic corsets", "cyberpunk clubwear" and "tribal leatherwear", mingle - as far as it is possible for exhibitionists to mingle - with the crowd.

A quartet of BMX bikers race up and down some curved walls: I have seen equally

impressive displays given by the urban skateboarders who congregate under the South Bank.

Suddenly, purple light blocks the stage and the sound of helicopter propellers rains down continuously on a scene in which homelessness, unemployment and delinquency (yes, it could be Brixton) is eradicated by the brutal tactics of a special police squad.

*Game Over* has kicked off as it means to go on. Beneath the paraphernalia of its interactive video, 35mm film, banal music, kitschy lighting effects and irredeemably bad choreography, a bargain-basement of global ideas and big themes - sex, religion, death, politics - emerges.

Indeed, Archaos is so relentlessly coarse and tediously camp that it makes Lindsay Kemp look a master of subtlety. Here is a show in which painted narcissists pose as anarchists, control freaks expect us to believe that they are hedonists and most of the performers fail to distinguish themselves as dancers, actors, trapeze artists or jugglers.

A rogue MC cracks his whip at everyone in sight; an obese sadist in bondage gear is kept entertained by slave acrobats; and fetishism is confused with eroticism.

Not even the daredevil motorbikers enclosed in the Globe of Death an act which has generated much hype - can save this ludicrously conceived extravaganza of sheer megalomania. Nor can it eradicate the impression that the Archaos aesthetic is forever lodged somewhere between Gary Glitter and punk rock.

Sophie Constanti

At the Brixton Academy until June 2.

INTERNATIONAL

## ARTS GUIDE

**AMSTERDAM**

**JAZZ & BLUES**  
 Bimhuis Tel: 31-20-6233373  
 ● Grupo del Témor: congas-player Gerardo Rosales, pianist José Mora and trumpeter Luis Marqués perform jazz music; 9pm; May 30

**BALTIMORE**

**POP-MUSIC**  
 Joseph Meyerhoff Symphony Hall Tel: 1-410-783-8000  
 ● Paul Anka: performance by the Canadian singer; 8.15pm; May 30, 31; Jun 1, 2 (3pm)

**BERLIN**

**EXHIBITION**  
 Altes Museum Tel: 49-30-8301332  
 ● Faszination der Antika. The George Ortiz Collection: more than 280 Egyptian, Greek, Roman and Byzantine objects. Special emphasis is laid on the artistic developments in Greece from the beginning of the Neolithicum to the time of Alexander the Great; to June 30

**OPERA**  
 Staatsoper Unter den Linden Tel: 49-30-2082861  
 ● Il Barbiere di Siviglia: by Rossini. Conducted by Sebastian Weigle and performed by the Staatsoper Unter den Linden; 7.30pm; May 30; Jun 2 (6.30pm)

**COLOGNE**

**OPERA**  
 Opernhaus Tel: 49-221-2218240  
 ● The Barber of Seville: by Smetana. Conducted by Erich Wächter and performed by the Oper Köln; 7.30pm; May 30

**DRESDEN**

**CONCERT**  
 Sächsische Staatsoper Dresden Tel: 49-351-49110  
 ● Orfeo ed Euridice: by Bertoni. Concert performance conducted by Claudio Simone and performed by I Solisti Veneti and the Coro San Gregorio Magno; 7pm; May 31

**DUISBURG**

**DANCE**  
 Theater der Stadt Duisburg Tel: 49-203-30090  
 ● Fantasies: a choreography by Erich Walter to music by Tchaikovsky, performed by the Ballet Deutscher Oper am Rhein; 7.30pm; May 30

**HAMBURG**

**CONCERT**  
 Hamburgische Staatsoper Tel: 49-40-351721  
 ● Dmitri Hvorostovsky; accompanied by pianist Mikhail

Arkadiev. The baritone performs songs by Tchaikovsky, Mahler and Sviridov; 8pm; Jun 1

**HELSINKI**

**DANCE**  
 Opera House Tel: 358-0-403021  
 ● Helsinki Ballet: perform the choreographies Etudes by Harald Lander to music by Czerny, Fergotten Land by Jiri Kylian to music by Britten, and The Second Detail by William Forsythe to music by Willem; 7pm; Jun 1

**LEIPZIG**

**DANCE**  
 Oper Leipzig Tel: 49-341-1281281  
 ● Die Schöpfung: a choreography by Uwe Scholz to music by Haydn, performed by the Leipziger Ballett and the Gewandhausorchester; 7.30pm; May 31

**LONDON**

**CONCERT**  
 Queen Elizabeth Hall Tel: 44-171-9804242  
 ● Blood on the Floor: world premiere of this work by the British composer Mark Anthony Turnage, performed by the Ensemble Modern; 8pm; May 30, 31  
 Wigmore Hall Tel: 44-171-9352141  
 ● Enrique Perez de Guzman: the pianist performs works by Montsalvatge, Franck, Ravel and De Falla; 7.30pm; May 30

**DANCE**  
 Royal Opera House - Covent Garden Tel: 44-171-2129234  
 ● The Birmingham Royal Ballet: perform Ashton's Birthday Offering to music by Glazunov and Britten's

Carmina Burana to music by Orff; 7.30pm; May 30, 31

**THEATRE**  
 Barbican Theatre Tel: 44-171-6388891  
 ● Julius Caesar: by Shakespeare. Directed by Peter Hall and performed by the Royal Shakespeare Company; 7.15pm; May 31  
 Lyttelton Theatre Tel: 44-171-9210631  
 ● Blue Remembered Hills: by Dennis Potter. Directed by Patrick Marber and performed by The Royal National Theatre; 8pm; May 31; Jun 1 (also 3pm)

**LOS ANGELES**

**EXHIBITION**  
 The J. Paul Getty Museum Tel: 1-310-459-7811  
 ● Ten Centuries of French Illumination: an exhibition of 20 manuscripts and single illuminated pages, presenting a survey of French painting in books, from the 9th to the 18th century; to Jul 7

**MADRID**

**OPERA**  
 Teatro de la Zarzuela Tel: 34-1-5245400  
 ● The Rak's Progress: by Stravinsky. Conducted by David Parry and performed by the Teatro de la Zarzuela; 8pm; May 31; Jun 2

**NANCY**

**OPERA**  
 Opéra de Nancy et de Lorraine Tel: 33-83 85 30 60  
 ● Don Giovanni: by Mozart. Conducted by Jonathan Darlington

and performed by the Opéra de Nancy. Soloists include Mikél Dean, Nicolas Cavallier, Iulia Isasz and Gabriel Alexandrescu; 8.30pm; May 31; Jun 2 (2.30pm)

**NEW YORK**

**CONCERT**  
 Alice Tully Hall Tel: 1-212-875-5050  
 ● Renee Fleming: accompanied by pianist Helen Yorke. The soprano performs songs by Schubert, R. Strauss, Gordon, Beiser, Heggie, Copland, Turina and Poulenc; 8pm; May 30

**OSLO**

**CONCERT**  
 Oslo Konserthus Tel: 47-22-833200  
 ● Oslo Filharmoniske Orkester: with conductor Manfred Honeck perform works by Sverndsen, Hovstad and Tchaikovsky; 7.30pm; May 30, 31

**PARIS**

**EXHIBITION**  
 Musée du Louvre Tel: 33-1 40 20 50 50  
 ● Pisanella (1395-1455). La Peintre aux Sept Vertus: major retrospective exhibition devoted to the 15th-century Italian court painter and medalist Pisanella. The display features some 320 works by the artist, his contemporaries and his followers; to Aug 5

**THE HAGUE**

**CONCERT**  
 Dr Anton Philipszaal Tel: 31-70-3807927  
 ● Residentie Orkest: with

conductor Jos van Immerseel and pianist Ronald Brautigam perform works by Arriaga and Beethoven; 8.15pm; May 30, 31

**VIENNA**

**CONCERT**  
 Musikverein Tel: 43-1-5058881  
 ● Sächsische Staatskapelle Dresden: with conductor Giuseppe Sinopoli and soprano Alessandra Marc perform Schoenberg's Erwartung and Bruckner's Symphony No. 4; 7.30pm; May 30  
 ● Schwannengasse, D057: by Schubert. Performed by baritone Boje Skovhus, accompanied by pianist Helmut Deutsch; 7.30pm; May 30; Jun 1

**THEATRE**  
 Burgtheater Tel: 43-1-514442960  
 ● Peer Gynt: by Henrik Ibsen. Directed by Feynmann. The cast includes Augustin, Birkner and Dena; 6pm; May 30, 31

**ZURICH**

**OPERA**  
 Opernhaus Zürich Tel: 41-1-268 6666  
 ● Ivan Susanin: by Glinka. Conducted by Vladimir Fedoseyev and performed by the Oper Zürich. Soloists include Iano Tarnar, Cornelia Kalitsch, Matti Salminen and Peter Straka; 7.30pm; May 30

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17.30  
 Financial Times Business Tonight

**CNBC:**

09.00  
 Squawk Box

10.00  
 European Money Wheel

18.00  
 Financial Times Business Tonight

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COMMENT & ANALYSIS

Ian Davidson

Difficult to contain

The UK's policy of non-co-operation with Brussels over the EU ban on British beef exports is a dangerous strategy

The growing conflict between Britain and the rest of Europe over bovine spongiform encephalopathy (BSE) - "mad cow disease" - started out as yet another ill-considered lurch by the government to appease the extremists on the anti-European right of the Conservative party.

Lamentably, the UK government's policy of non-co-operation in Brussels seems to be proving all too popular with British public opinion. The most recent opinion poll shows a significant majority of voters in favour of the policy of systematic disruption of European Union business.

Until this week, the Labour party has been as studiously ambiguous on the BSE crisis as it has been on every other aspect of policy towards Europe. But yesterday morning Mr Robin Cook, Labour's foreign affairs spokesman, declared the party would support the government's disruption policy in Brussels.

The root of the problem does not lie in some committee of veterinary experts in Brussels: it lies in the incidence of mad cow disease in British beef herds. So far, the UK government has not yet persuaded anybody that it has a convincing strategy for stamping it out. And the lon-

ger the government appears to be minimising what needs to be done to eradicate the disease, the longer the ban will stay in place.

I dare say nobody knows exactly what needs to be done to stamp out BSE - whether it means incinerating in cows or 2m. But it seems obvious that the rest of the EU would be much quicker to lift the ban if the UK government had adopted, right away and on its own initiative, a radical slaughter policy without cavilling, complaining and foot-dragging.

As it is, the damage has been done, and the other member states will be that much more exacting in their demands. And the longer the UK government clings to a minimalist posture on the BSE front, coupled with a policy of obstruction on all other fronts, the more certain it becomes that the others will judge the BSE issue on results, not on policy or promises.

In other words, the beef ban is highly unlikely to be lifted by the EU until there is clear evidence that BSE has been eliminated in Britain, or at least reduced to as low a level as in the rest of the Union. Which means that the ban

will remain in force for many months to come, and quite likely well into next year.

Mr Jacques Santer, European Commission president, broadly indicated as much in a television interview at the weekend, in which he said it would be very difficult to set a timetable for lifting the ban in advance.

"That is very difficult to see," he said. "Lifting the ban cannot be a condition of restoring confidence. You have to get to the cause of the problem and, therefore, you have to eradicate the disease."

Unfortunately, the UK government seems to believe that there is an alternative strategy to the radical elimination of BSE. That strategy is a policy of denial, threats and a public relation campaign, coupled with a rising campaign of trouble-making in Brussels.

But the weakness of the strategy of obstructionism is that it is bound to fail in its declared purpose of lifting the beef ban. So what will Mr John Major do then? Will he merely subsidise after the easing of the ban on derivative beef products and simply declare a victory? That suggests, implausibly, that he will suddenly have discovered the courage, both to confront

the Europhobes on his backbenches, and to face accusations of national humiliation.

Or will he raise the ante, and escalate the BSE controversy onto a new plane? In particular, will he translate the argument over beef into a broader quarrel between Britain and Europe?

It is said that the UK government considered, but then put aside, the option of withdrawing from the European Union's intergovernmental conference which is negotiating constitutional reforms of the EU. But there is still a clear threat that Mr Major will try to hijack next month's European summit at Florence if the beef crisis is not settled to Britain's satisfaction. If he does, he may find it difficult to contain the dangers to Britain of such a course of action.

Some cynics downplay, with derision, the significance of the government's current policy of obstructionism. After all, they say, Britain has long been at odds with its most important partners on most aspects of European integration; it is notoriously in a minority of one at the intergovernmental conference in opposing any further political integration of any kind. So there is not much new about the present tactic of non-co-operation.

This line of argument leaves out the real possibility that the other member states will finally lose patience with the UK. Until now, the common assumption has been that they would accommodate the British, at least for long enough to hope for a better understanding after the next election. But if John Major decides to escalate the crisis over beef into a crisis over Europe (as he may have to, for reasons of domestic politics), he may find that they will call his bluff.

In that case, the question will no longer be: "Will the other member states lift the beef ban?" It will be: "Does Britain want to stay or to leave?"



Blocking tactics: UK overseas development minister Baroness Chalker (right) in Brussels yesterday with EU commissioner Emma Bonino

LETTERS TO THE EDITOR

Number One Southwark Bridge, London SE1 9HL

We are keen to encourage letters from readers around the world. Letters may be faxed to +44 171-873 5938 (please set fax to "fne"). e-mail: letters.editor@ft.com Translation may be available for letters written in the main international languages.

Talk to employees about the virtues of the EU

From Mr Richard Simmonds. Sir, I am concerned that the captains of industry, who extol the virtues of the European Union, appear to do so only to their peers via the letters column in your newspaper. From their claims that 83 per cent of British business supports their view (Letters, May 28), they would seem to be preaching to the converted. How much better it would be if they would address that

information and more to their own employees. From many years' experience of touring both boardroom and shop floor of many of Britain's largest companies, I know that there is woeful ignorance in their workforces of the importance and potential of the market, and how it can be exploited to their mutual advantage. To inform them better, particularly as to the extent to

which their company and their jobs depend on the Union's market, is not a political argument but plain common sense and good business. The French as a nation are no more and no less "pro-Europe" than are the British; but they have a far clearer idea of why they are in the European Union - to exploit it to their own advantage. They do so while the

majority of ill-informed Britons merely whinge - a habit that has become the malaise of our generation.

Perhaps the Confederation of British Industry should start to counter this plague by helping its members to improve their in-house communications.

Richard Simmonds, Dyars, Cookham Dean, Berkshire SL6 9PJ, UK

Euro as soon as possible Workers' rights have place in WTO rules

From Mr Roland M. Soward. Sir, Mr David Palmer's letter (May 18/19) draws attention to the fall in the value of the pound, starting from its level when the UK joined - and subsequently left - the ERM. From personal experience, I tend to recall the continuing debasement of the currency over a somewhat longer period. When I took up an appointment in Belgium in 1983, the official rate of exchange was £1=BFr140. Now, the market rates the pound at around BFr48. So much for British national sovereignty over monetary policy! Let us adopt the euro as soon as practicable.

Roland M. Soward, "Lorfae", F-33580 St Vivien de Monséguir, France

Sir, Your editorial "Trade and rights" (May 24) is correct to point out that the OECD report on trade and labour standards finds no evidence that the respect of core labour rights restricts economic growth or damages competitiveness and that, if anything, developing countries would gain from respecting such rights.

However you are wrong to say that the implementation of core rights has no place in the World Trade Organisation's discussions. The multilateral trade and investment system has WTO rules governing intellectual property rights; it is developing rules governing investors' rights. It must have rules guaranteeing the basic rights of the workers. An increasing number of

"free trade" or "export-processing zones" in developing countries strip workers of their fundamental rights to join unions and bargain with employers. Efforts by some developing countries to respect basic rights are being undermined by negative policy competition between governments which wish to attract foreign investment through the suppression of labour rights. The OECD report shows that in the long term this may be misguided but this still does not stop it from happening. The response is also becoming increasingly trade-focused with the growth of labour rights clauses in General Scheme of Preferences legislation, product labelling (such as the "rug mark scheme), and consumer

boycotts against products and countries. Establishing clear rules by which WTO members commit themselves to observing core labour rights would not be protectionist - it would remove one of the causes of protectionism.

The OECD report found a positive two-way relationship between trade and labour standards. This should give scope for the trade and labour communities to agree on a way forward at the WTO ministerial meeting in Singapore next December.

John Evans, general secretary, Trade Union Advisory Committee to the OECD, 28, Avenue de la Grande-Arrière, F75017 Paris, France

Special dividends have their advantages

From Mr John Dodwell. Sir, It was disappointing to read ("National Power", May 18) of Lex's bias towards institutional investors in his unfair attack on National Power's decision to pay a special dividend.

Special dividends have the following advantages over share buy-backs: 1. All shareholders are treated equally; a key point which I'd previously thought Lex

supported institutions do when it comes to pre-emption rights). 2. Cash in hand is better than a theoretical increase in the share price. 3. If there is surplus cash, let the directors return it to shareholders so they can consider how to spend it. How quaint that Lex regards it as a fundamental point that directors are best able to decide if their shares are a

good investment. 4. The above points are of fundamental importance and should not be put aside because of tax problems. Does Lex believe the tax tail should wag the commercial dog?

John Dodwell, director, Roland Securities, Painters Hall, 9 Little Trinity Lane, London EC4V 2AD, UK

Simple choice that would resolve beef problem

From Mr Steven J. Carter. Sir, In a pragmatic attempt to resolve the current furore over mad cow disease, might I suggest a liberal mix of "let the market decide" and career employer. Surely it should not be beyond the highly paid and long-lasting efforts of the

government and Britain's partners in Europe to reach an agreement that we should be able to export our beef products freely, subject, of course, to some clear marking (for example, "Contains direct or byproducts of beef produced in the UK"). Such a compromise would free us

from the current sabre-rattling and let us revert to the two principles noted above.

Steven J. Carter, managing director, Sarven Consultants, Cherry Trees, Lower Ham Lane, Elstead, Surrey, UK

Technology · Michael Skapinker

Computers change course

New systems are being developed to control increasing congestion in Europe's skies

We are flying above Wiltshire in southern England when the screen in the cockpit indicates that air traffic control wants us to change course slightly. Mr Bill Ovel, the pilot, takes advice from his on-board computer.

The computer advises against the change. It will require the aircraft to descend too quickly. We will stick to our existing route. "My system won't allow itself to be hulled by air traffic control," Mr Ovel says. Ground control will have to change someone else's route instead.

Throughout the exchange, Mr Ovel and the air traffic controllers in Bournemouth have not spoken a word. All communication has taken place between computers on the aircraft and those on the ground.

The aircraft, a Bac 1-11, is 32 years old but it is certainly not out of date. Most of the seats have been removed, to be replaced by some of the most advanced aircraft computer systems in the world. The aircraft, which belongs to the UK Defence Research Agency, is a flying laboratory, helping European air traffic organisations devise ways of coping with their increasingly congested skies.

The aircraft is part of the awkwardly named Programme for Harmonised Air Traffic Management Research in Europe (Phare). The programme, which began in 1989 and is scheduled to run until 1998, is a collaborative venture between Eurcontrol, the 21-member state organisation which helps co-ordinate European air traffic control, and air traffic control authorities in the UK, France, Germany and the Netherlands. Air traffic in Europe is

expected to double over the next 20 years. This is alarming news for airlines and travellers who are already spending far too long waiting for their aircraft to take off or land.

The Association of European Airlines said this week that 18.3 per cent of its members' flights inside Europe suffered delays of more than 15 minutes in the first three months of this year, compared with 14 per cent in the first quarter of 1995.

One way to overcome the problem would be to build more airports and runways. Environmental opposition, however, makes this difficult in Europe.

Instead, Phare aims to use technology to make better use of existing capacity. The researchers at Phare believe that many airline hold-ups could be eliminated if air traffic controllers were better able to predict exactly when aircraft were going to arrive at an airport. They say that new technology could also be used to increase controllers' productivity, allowing them to handle increasing numbers of aircraft without compromising safety.

Central to the Phare programme is allowing aircraft to plan their own flight trajectories. These will be "four-dimensional"; this means that as well as being able to predict their latitude, longitude and altitude

as aircraft can do today - the new on-board flight management systems will be able to predict the time aircraft will reach particular points. These flight trajectories will then be transmitted, via a data link, to ground control, which will use computers to check whether the planned trajectory conflicts with that of any other aircraft and to suggest changes if it does. This improved computer planning will allow controllers to know where aircraft will be in 20 or 30 minutes rather than only a few minutes, as happens now.

The first phase of the Phare project, co-ordinated by the UK's National Air Traffic Services, is examining how these systems will operate during flight.

The second phase, to be managed by German researchers, will look at how the technology can be used as aircraft approach and leave airports. French and Dutch air traffic control will be involved in the third phase, which will integrate the work of the first two.

Central to the first phase of the project is the development of a new experimental flight management system, which is already being tried out on the Bac 1-11. As well as being able to generate a four-dimensional flight path, the system takes into account meteorological information and assesses how the weather will affect the flight.

The planned route is then sent to the ground controllers' computers. The Phare researchers are developing several software tools to enable ground controllers to decide whether the proposed trajectory is safe. They include a conflict probe, which checks whether the trajectory collides with those of other aircraft; a problem solver, which offers the pilot alternative trajectories in case of conflict; and a flight path monitor, which tells the controller if the aircraft deviates from the agreed trajectory.

If there is a conflict, air traf-

fic control transmits the obstacles standing in the way of the proposed trajectory and asks the pilot to come up with an alternative. The pilot taps the new data on to a touch screen in the cockpit, along with information about the state of his own aircraft, such as how much fuel he has left. It was at this stage that the flight management system told Mr Ovel, the test pilot, that the Bac 1-11 could not handle the changes that air traffic control was proposing.

If the suggested new trajectory is feasible for the aircraft, the pilot transmits it back to air traffic control. Down at the ground in Bournemouth, air traffic controllers from several countries are trying out the new system. The Bac 1-11 is the only live aircraft involved. The other aircraft on their screens are simulated as part of the exercise.

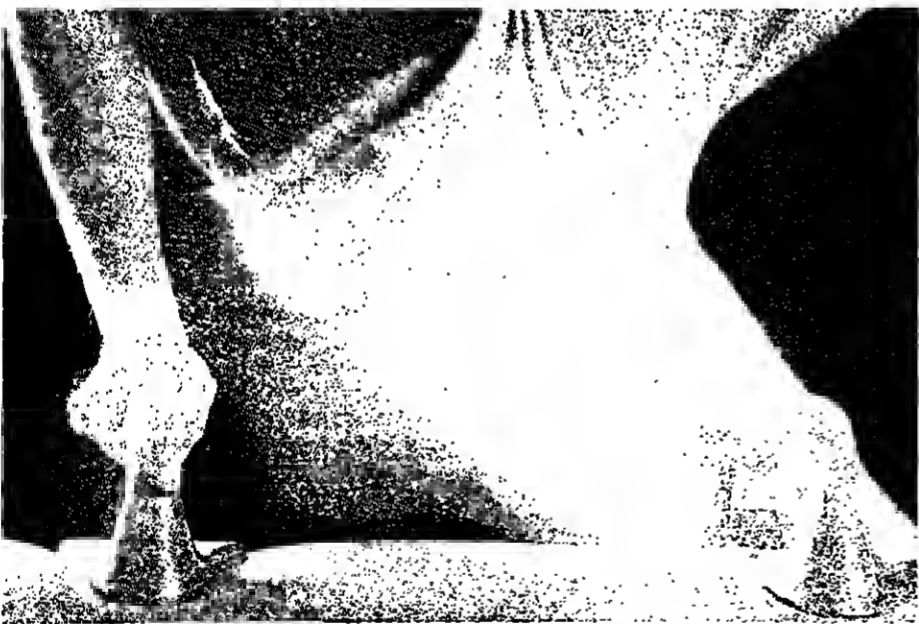
The controllers work in pairs. One deals with the computer-transmitted information. The other makes use of the new software, but communicates with pilots by radio. This is because not all aircraft will have the new technology when it comes into effect in the next century. It is also because even aircraft with the new technology will revert to traditional voice communication in an emergency.

The controller checking a trajectory sees a red area appear on the screen if there is an apparent conflict with other air traffic. He or she moves an on-screen cursor until the area turns yellow, indicating a safe trajectory, which can be suggested to the cockpit crew.

As well as providing more accurate route information, Mr Ovel thinks a reduction in voice communication will make flying safer as it will reduce the scope for misunderstanding or language difficulties. But will pilots enjoy using the proposed new system? "If you ask them, most pilots would prefer spinning upside down in a Spitfire," he says.

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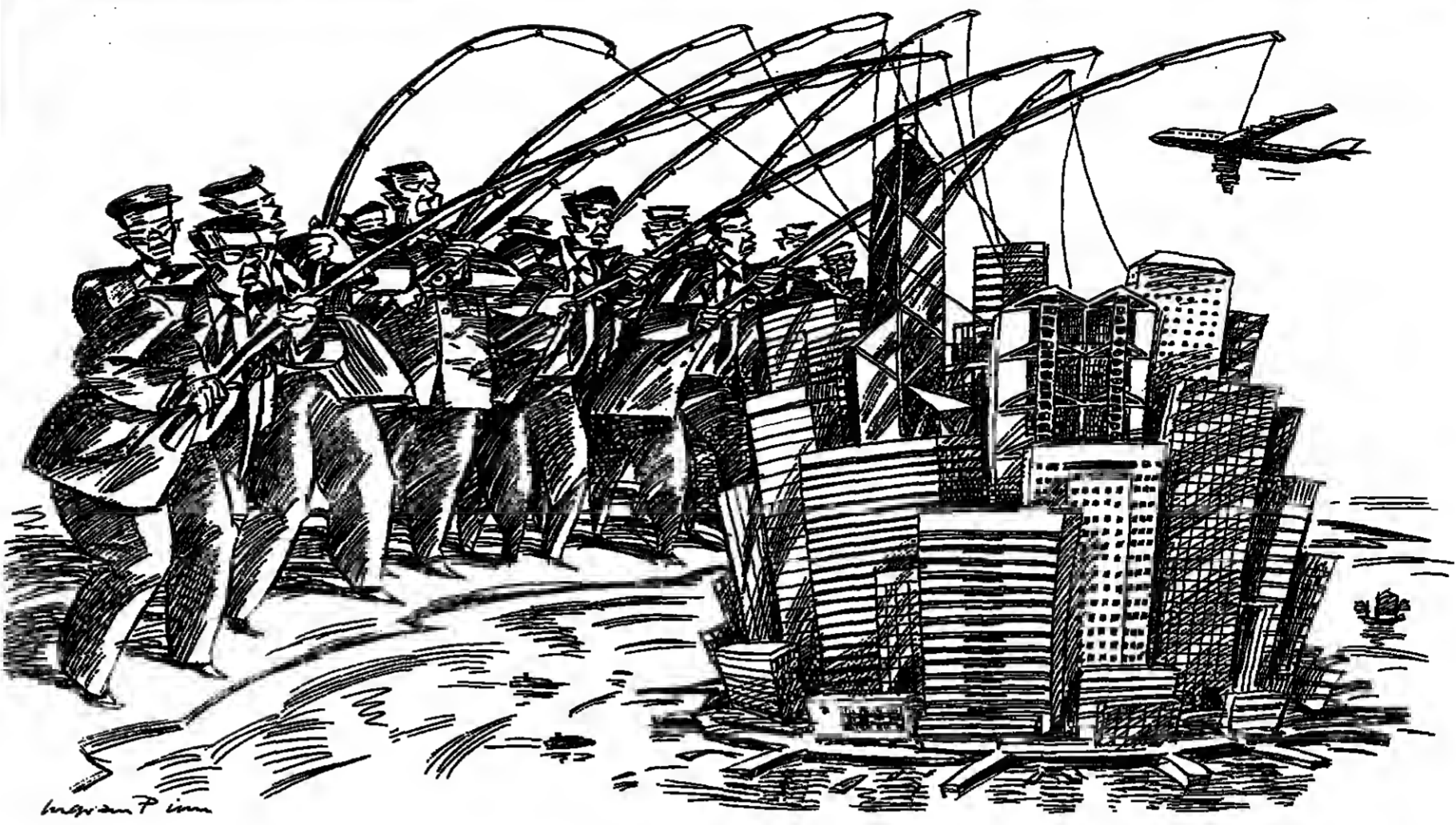
COMMENT & ANALYSIS

FINANCIAL TIMES

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Wednesday May 29 1996

Israel decides its future

Israelis will today decide whether or not they are ready for the concessions needed to live in peace with their Arab neighbours. For that is the meaning of today's two votes, one to elect a prime minister, and the other for the Knesset or parliament which will determine the make-up of his coalition. If they are ready, there is a reasonable chance the Middle East can move forward in its transition from war and backwardness to detente and development. If they are not, there is every chance the region will relapse into conflict. That makes this election an historic event for Israel and the Arabs. The vote looks evenly split. The twin issues of peace and security have dominated the campaign. Mr Shimon Peres, prime minister of the Labour-led coalition and strategist of the peace process with Jordan, the Palestinians and negotiations with Syria, has striven to appear as a hawk. His rival, Mr Benjamin Netanyahu of the right-wing nationalist Likud coalition, has paraded as an armoured dove. Mr Peres, who is 72, has projected himself as the statesman who will negotiate a "strong peace", arguing that military might alone cannot deliver what Israelis most want: security. Like Mr Yitzhak Rabin, who was assassinated by an Israeli religious fanatic last year, the Labour leader believes the Islamic fundamentalism threatening the region can only be defeated by Israel working with its neighbours. The 46-year-old Mr Netanyahu has countered with the politics of fear and a strategy for a garrison state. He says he is the man to provide peace together with the security that Labour has failed to deliver. But he has not explained how he will make peace while maintaining Israel's occupation of Syria's Golan Heights, southern Lebanon, swathes of the Palestinian West Bank, and Arab east Jerusalem - the root causes of continuing violence. The campaign has shown little of the ebullience of Israeli democracy, partly because it has been in everyone's calculations that one more suicide bombing by the Palestinian Islamist group, Hamas, could decide a tight race in Likud's favour. Likud thinking, moreover, has evolved. Mr Netanyahu has grudgingly accepted that he cannot change the 1993 Oslo accords, which led to interim self-government for the Palestinians. But, if elected, he intends to ensure that talks on a permanent settlement go no further than autonomy. He would not countenance a Palestinian state, much less one with its capital in east Jerusalem; the Israeli army would be back in the self-rule areas; and Jewish settlements would expand in the West Bank. Mr Peres has also trimmed. He says he will never relinquish Israel's (internationally unrecognised) control over the whole of Jerusalem, for example. If the polls are right, Labour could govern without the fundamentalist religious parties, which would certainly pull a Netanyahu government towards uncompromising positions. Despite the political cross-dressing, therefore, Israelis have a clear choice. With Mr Netanyahu they will get a return to the intransigence of Greater Israel, a freeze on the peace process and almost certain renewed confrontation. A vote for Mr Peres offers no guarantee of peace, only that peace will be pursued.



Fishing for complements

Investors from the Chinese mainland are forming alliances with Hong Kong companies ahead of next year's handover, says John Ridding

Seismic shifts are under way in Hong Kong's business world in the run-up to next year's handover to China, as mainland companies increase their presence and form partnerships with the territory's dominant commercial groups. Earlier this month, the latest of these upheavals came in the aviation sector, as two mainland companies took big stakes in Hong Kong's airlines. Each step raises the questions of how far the shifts will extend, who will be the winners and losers, and whether the transfer of sovereignty will tilt Hong Kong's balance of commercial power towards China. "The aviation deals showed that China intends to play a very active commercial role in Hong Kong," says Mr Gary Coull, chairman of Credit Lyonnais Securities Asia, the regional arm of the French state-owned bank. Under the terms of the deals, Citic Pacific, the Beijing-backed investment group, will raise its stake in Cathay Pacific, the territory's de facto flag-carrier, from 10 per cent to 25 per cent. The UK's Swire Group will reduce its holding in the airline below 50 per cent. At the same time, CNAC, the commercial arm of China's aviation regulator, will become the biggest investor in Dragonair, Hong Kong's second airline jointly owned by the Swire Group and Citic Pacific. "These are landmark agreements," says one investment banker. "They confirm China's business ambitions." These ambitions are already apparent. Mainland-backed companies such as Citic Pacific and China Resources have emerged as powerful shareholders in blue chip companies and business projects as according to Mr Gilbert Wong of the Hong Kong university business school. He lists a succession of phases, with the Hong Kong Chinese tycoons such as the late Sir Y.K. Pao and Mr Li Ka-shing ending the dominance of British-controlled companies from the late 1970s and the arrival, from the mid-1980s, of mainland Chinese interests. However, there are sharp divisions of opinion over the way this penetration will occur and the implications for Hong Kong. Some warn of a threat to the territory, arguing that China will ride roughshod over established commercial interests and practices. "The Cathay deal is like forced nationalisation," says Mr David Newman, senior lecturer in social sciences at Lingnan University in Hong Kong. He says the Swire Group was pressured into reducing its stakes in Cathay and Dragonair to prevent CNAC from setting up a carrier which would have the backing of China's aviation regulator. According to this view, Chinese companies will press for stakes in Hong Kong business on their terms. "They will come knocking on the door and demanding a piece of the action," says Mr Newman. "I don't rule this out for any business where a mainland entity wants to be involved. Any area involving contracts or political connections will be vulnerable." Such a gloomy prognosis is rejected by Cathay Pacific and by many in the business community. "Bullies don't pay good money," says a senior Swire Group executive, referring to the HK\$500 million paid by Citic Pacific to raise its stake in the airline. "This is not about domination but about deals," says one of Hong Kong's leading tycoons. For Mr Simon Murray, head of Deutsche Bank in the Asia Pacific region and a former deputy to Mr Li Ka-shing, the aviation agreements are a positive step. "They confirm that China is looking for partnerships, and is willing to do deals," he says. There are also benefits in partnerships with Chinese companies for Hong Kong businesses which want to mainland expansion. The Swire Group's alliances with Chinese companies have helped it negotiate property and industrial projects in China. For Mr Wong, this demonstrates the "powerful combination of Hong Kong capital and expertise and mainland markets". And an important benefit of this dealmaking is that it gives China a bigger financial stake in the territory. "It strengthens their interest in Hong Kong's prosperity," says Mr James Tien, chairman of Hong Kong's general chamber of commerce. However, even those who stress the benefits of China's increased commercial presence in Hong Kong accept that significant questions remain. For example, partnerships on the Swire Group formula must be shown to work. Some believe CNAC will try to raise its 36 per cent share in Dragonair to build the airline into a long-term competitor to Cathay. "Having smelled blood the shark could come back for more," warns a senior member of one senior executive. The aviation deal also emphasises the complex factional forces behind China's business interests which could create destabilising competition in the territory. In seeking a stake in Hong Kong aviation, CNAC was partly motivated by rivalry with China's regional carriers and with Citic Pacific, which had positioned itself as China's representative in Hong Kong's airline sector. "We are looking at a situation where competing Chinese interests will be seeking their slice of Hong Kong," says Mr Newman. "That could turn this place into a battlefield." However, many observers believe that established mainland interests in Hong Kong could themselves suppress such tensions. Citic Pacific has been active as its local counterparts in warring Beijing of the risks of a stampede into Hong Kong. Since Mr Larry Yung, Citic Pacific's chairman, is a son of China's vice-president, such warnings reach important ears. And although many of the territory's tycoons may be tempted to use their sway to win deals at home, they have vested interests in avoiding a free for all which could undermine established franchises in the management and ownership of Hong Kong's infrastructure, transport and utilities. "We are all dependent on franchises and the rules of the game," says a senior executive at one of the territory's conglomerates. "If one franchise were breached they would all be vulnerable." He sees different companies and partnerships emerging as franchises are awarded and new projects are developed. Chinese groups will play an expanding role, reinforcing the upheaval that is already under way. As Mr Coull says: "Business will be different, more political and more unpredictable. And sometimes it will be rough. There will still be a lot of money to be made, but there will be a lot of new people making it."

Yeltsin's promise

This week's agreement between President Boris Yeltsin and Mr Zelimkhan Yandarbiyev, the Chechen separatist leader, has brought a badly needed ray of hope to the bloodiest of the former Soviet Union's war zones. After 17 months of unspeakable misery, in which more than 30,000 people have been killed and the ragged condition of the Russian forces painfully exposed, both sides may finally have accepted that the war is unlikely to end in an outright military victory. However, an accord based on this hard reality would help to wipe out the largest black spot in the record that Mr Yeltsin is defending in next month's elections. Whether this really is the beginning of a compromise, based on humanity and common sense, or simply a cynical pre-election ploy, remains to be seen. A trail of broken ceasefires has left most observers of the conflict justifiably sceptical. Every previous deal, including the one containing deal struck last July, has been sabotaged by the Kremlin's war party, a shadowy clique of officers who, in December 1994, goaded Mr Yeltsin into launching Moscow's biggest and cruelest military operation since the invasion of Afghanistan. This clique appears to see advantage in the prolongation of a brutal partisan conflict. It provides opportunities for war profiteering and justifies a high military budget. The best reason for hoping that this week's accord will stick is the emphatic personal endorsement of Mr Yeltsin. By receiving his adversary at the Kremlin, the president has rebuffed the war party and stepped back from his previous insistence that the leaders of the Chechen rebellion are criminals, not negotiating partners. Another good sign is the prominent role in the deal played by the prime minister, Mr Viktor Chernomyrdin. While no supporter of the Chechen cause, the prime minister has always seen that a well-timed compromise will be needed to secure Russia's main strategic goal in the region: control of the oil pipeline from the Caspian to the Black Sea via Chechnya. If Monday's accord succeeds, western governments will have at least two grounds for satisfaction: the hope of some alleviation of Chechnya's human misery, and the prospect of earlier access to energy from Caspian. But if the sceptics are right, and Russia is still bombing Chechen villages in a few months' time, the west will have every right to condemn Mr Yeltsin, assuming he is still president. Having personally backed the ceasefire, Mr Yeltsin should be held responsible for implementing it with better faith than Moscow has shown up to now.

Chips galore

Texas Instruments' claim to have developed a technology capable of inscribing 125m transistors, or computing elements, on a thumb-nail-sized slice of silicon is remarkable chiefly because the technique is commonplace. The US company is using the same photolithographic methods - writing on stone with light - which have dominated semiconductor production for 37 years. It has refined the technique enormously to be able to create transistors only 18 hundredth of a metre across, almost 30 per cent smaller than those in today's most powerful chips. But the implication is clear. With even more powerful techniques such as X-ray lithography and electron beam epitaxy in the wings, there is a long way to go before semiconductor manufacturers' attempts to build yet more powerful chips are frustrated by the laws of physics. Three decades ago, by Mr Gordon Moore, chief technologist at Intel, that silicon components would double in complexity and halve in price every two years has yet to be proved false. As circuits become smaller, they operate faster and generate less heat and interference than larger electronics of equivalent complexity. Today's microprocessors contain up to 5.5m transistors compared with 3,500 on Intel's first commercial microchips in 1971. IT's technique promises microprocessors with 20 times the power of today's chips at no greater cost. The consequences for society of this continued rise in complexity are perhaps not fully grasped even in an age in which computers are taken for granted. The latest technology promises ubiquitous, tiny packages of electronic intelligence. Today's model is the smart card and the tiny videocamera. Tomorrow, tiny processors will be embedded in jewellery, spectacles, buildings and furniture. The increasing cost of chip fabrication plants and the difficulty of developing reliable software to program these microprocessors, however, are likely to moderate progress. A modern chip plant now costs more than \$2bn, twice the cost of three years ago. Only the very largest makers such as Intel, can afford such investments. Progress in software is slow and shows little signs of accelerating. Programming a microprocessor with more than 100m computing elements is a daunting prospect. Widely distributed computer power will confer substantial advantages on society, but it will create new ethical problems for society, such as the individual's right to privacy, which may be at least as difficult to master as the technology.

OBSERVER

Different league

The Milanese have just learnt - from one of those reports that like to predict such things - that their city will be one of Europe's most dynamic over the next decade. The question is whether Marco Formentini, the city's ebullient mayor and a senior Northern League politician, will be there to enjoy it all. The federalist League may have emerged as northern Italy's largest single party in last month's general election. But in Milan, Umberto Bossi, the League's leader, was beaten into third place by Silvio Berlusconi, leader of Forza Italia, and the former communist PDS. With one year of Formentini's term to run, the League is now in a minority on the council. What's more, it has been rocked by a corruption scandal in recent weeks - exactly the sort of thing League councillors said they would wipe out when elected in 1993. One councillor has already resigned, after allegations that she promised a council contract to clients of her law firm. Formentini himself somehow manages to remain irrepressibly optimistic. He puts the extensive domestic press coverage of the scandal down to anti-League sentiment among certain media organisations "which detest the League". As for his own political

chances, he lists an improbable number of infrastructure projects which he wants to push through in the next 12 months, and pooh-poohs the risk that Forza Italia might sweep the League out of the council chamber. "Forza Italia was born six months after my election," he grins. "It's a possible it will die six months before the next poll."

impish sense of humour and his liking for a whisky and a cigarette. His own father, the legendary Marcus Wallenberg, once remarked how Peter was "good natured, but not so talented". But the fact is the Wallenberg empire is stronger now than it has ever been. Peter has something to boast.

Powering down

So what exactly is Paul Desmarais up to? That's one of the more tantalising questions raised by Conrad Black's move last weekend to take control of Southern, Canada's biggest daily newspaper chain. Black bought his shares from Power Corporation, the secretive Montreal-based conglomerate controlled by the Desmarais family. Power then used the C\$25m proceeds to buy back some of its own shares. It has not escaped Power watchers, however, that the exit from Southern marks yet another move by the Desmarais family to lower its exposure in Canada. Excluding a C\$700m cash hoard, about a third of Power's assets are now in Europe and another third in the US. Its European flagship is Pergasa, the media, energy, construction and financial services group jointly controlled with Belgium's Frere family. Desmarais, who is very much the doyen of Montreal's business community, has lately appeared

none too confident about Canada's prospects. He spoke out strongly at Power's recent annual meeting about the uncertainty created by Quebec secessionists. Rumours, dismissed by a Power official, have surfaced that he plans to sell his country estate on the north shore of the St Lawrence River, and that his two sons, who took the reins at Power earlier this month, are thinking of buying a place in Toronto - just in case.

Uneconomic

One of the main reasons to worry about the return of Communists to power in Russia is the prospect of wrestling with the tortured linguistic convolutions of Soviet-minded economists. Tatyana Koryagina, one of the co-authors of the communists' economic programme, shows formidable promise at this dubious art. "The challenge is to effect a synthesis of the positive aspects of neo-classical theory based on the positive aspects of economic liberalisation and Keynesian ideas and the ideas first proposed by Marx and developed by practitioners in Russia which make it possible for the state to play a positive role in managing the economy..." as she put it yesterday. It makes the musings of Gordon Brown, UK shadow chancellor, on endogenous growth theory seem positively pedestrian.

Financial Times

100 years ago

The Cotton-spinning Industry We have heard much of late about the rapid development of the cotton-spinning industry in India and Japan, but it appears from a recent Foreign Office report that the manufacture of cotton cloth is assuming yearly larger proportions in the Southern States of America also. With an ample supply of the material at their very doors, plenty of water-power, cheap labour and suitable climatic conditions, there is no reason why the Southern States should not develop a very large cotton-spinning industry, and already some of their mills rival, we learn, those of the North.

50 years ago

German Reparations The U.S. decision to stop stripping machinery from the American zone in Germany for the payment of reparations, although it has not yet been followed by a similar British decision, is a step of major importance. The ostensible reason is apparently the failure to reach in Berlin an agreed import and export programme covering the whole Reich. But it is only one of the signs now apparent that the U.S. is worried - and annoyed - over the failure of the Four Powers to treat Germany as an economic unit. The Potsdam agreement, in fact, seems to be dying.



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FINANCIAL TIMES

Wednesday May 29 1996

brother PRINTERS FAX MACHINES

President sees chance of political advantage

Yeltsin visits Chechnya to tell troops 'you won'

By John Thornhill in Moscow

Mr Boris Yeltsin, the Russian president, yesterday carried out a pre-election promise to visit the war-torn region of Chechnya as he sought to gain political advantage from a peace agreement signed in the Kremlin.

Mr Yeltsin spent four hours visiting Russian troops in Chechnya telling them they had crushed a "mutinous regime" and secured victory in the bloody 17-month conflict.

"You have finally won," he claimed at the heavily-protected airport in Grozny, capital of the southern Russian region.

But his triumphalist tone was tempered with more moderate promises to rebuild the devastated republic. "This is a land of plenty. It is waiting for working hands," he said.

The signing of a peace agreement on Monday with Mr Zelimkhan Yandarbiyev, the Chechen leader, and Mr Yeltsin's subsequent trip to Chechnya will give considerable momentum to

the president's re-election campaign. It will also help pacify those Russian liberals who have withheld support from Mr Yeltsin and fiercely condemned his conduct of the war.

Mr Yeltsin's security advisers had publicly warned the president not to visit Chechnya because of the risks involved. But the president, fond of the dramatic gesture, overrode their advice, while taking the precaution of keeping Mr Yandarbiyev in Moscow.

Wrong-footed by the move, Communist party officials described Mr Yeltsin's visit as a "populist step" taken under the indirect protection of Mr Yandarbiyev. But they said Mr Gennady Zyuganov, the Communist party leader and Mr Yeltsin's chief political rival, was likely to visit Chechnya after the first round of elections on June 16.

Mr Yandarbiyev, who succeeded the assassinated Mr Dzhokhar Dudayev last month as Chechen leader, held further talks in Moscow yesterday and

returned home last night. While the two sides have agreed a ceasefire from midnight on Friday, an exchange of prisoners, and a partial withdrawal of troops, they have not yet tackled the outstanding problem of the region's status, which lies at the heart of the conflict.

Chechen leaders continue to insist on full independence, while Mr Yeltsin has vowed that the republic will never be allowed to leave the Russian Federation.

Mr Mintimer Shaimiev, president of the mainly-Muslim Russian republic of Tatarstan who has won a large measure of autonomy from Moscow and has tried to mediate in the dispute, said the peace agreement marked a turning point in the conflict.

"But the parties have much to do to ensure the outline of a peace process sketched in the Kremlin brings a real result," he said. "It is much easier to start a war than to finish it."

Red flag flies high, Page 7 Editorial Comment, Page 13

British opposition spells out pro-Europe agenda

By James Harding in London

Britain's opposition Labour party yesterday set itself apart from the current vogue of Euroscepticism in British politics, announcing an activist agenda for the European Union.

The policy paper, titled "A business agenda for Europe", is based on Labour's belief that "the EU is vital to the future prosperity of Britain", Mr Robin Cook, the party's foreign policy spokesman, said.

Labour's position on Europe is of particular interest because national elections must be held in Britain within a year, and recent opinion polls indicate that the party is leading the ruling Conservatives by more than 30 points.

Labour's proposed reforms include an extension of the single market, greater competition powers for Brussels and a new EU fund to improve competitiveness and combat unemployment.

However, the clear pro-European tone of the Labour policy document was almost eclipsed by the confusion that continues to surround Labour's equivocal approach to the UK government's policy of non-cooperation in the EU.

A week after Mr John Major, UK prime minister, launched his initiative to disrupt EU business in retaliation for Europe's refusal to lift the ban on beef and beef products, Labour continued to shy away from a clear statement on the policy.

Mr Cook said Labour "will support the government policy of non-cooperation in the national interest" provided that Mr Major observes three conditions - consultation with Labour, consultation with business and avoidance of any language of jingoism and xenophobia.

Labour officials privately admit that while the government's policy has yet to show that it can persuade the UK's European partners of the safety of British beef, it has proved a success in one respect - it has wrong-footed the opposition.

One senior Labour source said that it was impossible to take a fiercely critical stance because the debate would then degenerate into "who stands up most for British interests - Labour or the Tories?"

Nevertheless, Mr Cook said the UK should not be distracted by the beef crisis from the benefits of EU membership and the need for further improvements.

In particular, he referred to the scope to extend the single market "to cover new sectors such as energy, telecommunications and biotechnology".

"The single market project has not been completed and we must not allow other preoccupations to distract us from the task of developing it further," he said.

Beef protest, Page 9

THE LEX COLUMN

Eating Humboldt pie

The shocking losses at Klöckner-Humboldt-Deutz are a salutary reminder that corporate Germany's quest for greater openness has a long way to go. Admittedly, high-level fraud is difficult to detect or regulate against. But following disasters at Metallgesellschaft and Gildemeister and the Jürgen Schneider scandal, the status quo no longer appears acceptable either. Once again, the control exercised by bankers, auditors and Germany's two-tier board system has proven woefully inadequate.

At KHD, it appears that divisional management was able to hide losses "in the hundreds of millions of D-Marks" across two audited year-ends. The debacle is just as embarrassing for Deutsche Bank, which owns 48 per cent of the engineering group and is its biggest creditor, but which spotted nothing untoward throughout last year's protracted refinancing. This is despite the fact that Humboldt Wedag, the plant engineering subsidiary responsible for the losses, booked a suspiciously large number of contracts in 1994/95 - at a time when KHD's core diesel engine business was in trouble and the group was talking to its banks. It now looks as if these contracts are the source of the trouble.

To make the best of this mess, Deutsche Bank should refuse to bail out KHD yet again. That would almost certainly lead to the closure of the plant engineering side. The engines division, with a strong brand name and good technology, might survive. Such a break-up would mean the end of one of Germany's oldest engineering names. But it would send a clear signal of the bank's willingness to exercise greater rigour.



Source: FT East

been to think they have emerged. So far, they have managed to buck a bearish trend in Treasuries, but a sudden, larger-than-expected rise in US rates would be a sterner test, and one they would probably fail. Barring such a shock, there is scope for the rally to continue. Despite the narrowing of the yield gap between emerging markets and Treasuries this year, it is still much wider than before the Mexican crisis at the end of 1994. And there is more good news on the horizon: Venezuela, for example, is close to signing a deal with the International Monetary Fund. Eastern Europe is starting to look expensive, but there is plenty to go for as Latin America emerges from recession.

UK utilities

three-quarters of the level before the 1989 collapse of the bubble economy. But prospective price/earnings multiples - including financials - are already well above pre-bubble levels, at an average of just under 72 times for the Nikkei 225. All this makes the Japanese market look expensive, especially given the spate of equity offerings expected later this year from banks and the state sector.

But there are several reasons for thinking that it is still too early to take profits. First, this earnings recovery is not like previous ones. It is only just beginning and should last longer, because it owes as much to cost-cutting and efficiency improvements as to the cyclical upturn. Second, having cut costs, Japanese companies' profits are more sensitive to increases in turnover. Everything now depends on how rapidly the economic recovery feeds through into higher sales.

Southern Water seems to be playing its suitors off against one another remarkably deftly. Certainly, Scottish Power's £1.5bn opening bid looks ostentatiously generous. As a multiple of cash flow, the enterprise value implied by the price is already in line with average successful bids for regional electricity companies. And discounted cash flow valuations suggest Scottish Power would have to work hard to extract as much value from Southern Water as it is offering for it. It may stand a respectable chance of doing so, but this is no Man-of-Steel bargain.

Worryingly, none of this seems to have frightened off Southern Electric. True, Southern Electric should be able to take out slightly more of Southern Water's costs because the two businesses overlap geographically. But the overlap is only partial; despite it, Southern Electric stands a real risk of overpaying if it outbids Scottish Power by more than a fine margin. The real question is why Southern Electric should take the risk. It could almost certainly get a better deal by bidding for, say, Wessex Water instead.

Still, the episode is at last concentrating minds on the undervaluation of water stocks. Looking at discounted cash flows, as a bidder would, suggests - even after yesterday's excitement - that the sector as a whole remains underpriced; Severn Trent, Thames Water, United Utilities and Yorkshire Water all look conspicuously cheap. Even if incumbent managements are slow to extract this value, bidders are bound to spot the opportunities. Where Scottish Power and Southern Electric have led, others are very likely to follow.

Lex comment on Ladbroke, Page 20

Emerging debt markets

Low real interest rates in the developed markets and improving economic fundamentals in Latin America and Eastern Europe have finally persuaded investors to put the dime performance of the emerging debt markets in 1994 and 1995 behind them. What is more, the rally so far this year has taken place despite the weakness of US Treasuries. Typically, emerging markets are highly sensitive to the US market - in fact, it was the surprise about-turn in US interest rate policy in 1994 which sparked their initial reversal of fortune. But the link appears, for the moment, to be broken: WestMerchant's emerging debt index is up 10 per cent this year, defying a one percentage point rise in the US long bond yield. Still, the greatest danger with emerging markets has always

Japan

Japanese corporate profits are rising faster than at any time in the last seven years. On average, the operating profits of Japan's top quoted companies have risen by 25 per cent in the past year, on meagre underlying sales growth of 2 to 3 per cent. But can this translate into another sharp rise in share prices? Already, their success has prompted a 54 per cent rise in the Nikkei 225 from its 1995 low of 11,285 last July. It has, of course, been a rather less enjoyable ride for US investors, who have seen nearly two fifths of that gain wiped out by the yen's fall against the dollar. Then again, currency weakness is one reason why Japanese exporters have done so well recently.

Companies' forecasts of slightly slower profits growth in the coming year would bring earnings back to

Confrontation in Albania

Continued from Page 1

sion said results were in from 78 of 140 parliamentary districts yesterday. The Socialists won five seats, an ethnic Greek minority party one, and 10 would go to second round balloting next weekend, it said. The statement implied but did not state outright that Democrats won the 62 other seats.

Mr Berisha's government has received significant support from Europe and the US, which expect that Albania will play an important role in maintaining regional security. But the violence yesterday has complicated those relations.

Opposition leaders described how they had been hauled off to police cells or beaten. His shirt pulled up around his shoulders, Mr Servet Pellumbi, the Socialist leader, displayed long red bruises on his back. "This is dictatorship," he said.

Socialist leaders and their supporters had taken refuge in the party headquarters. Telephone lines were cut and Socialist and other opposition party members were forced to send messengers through the police blockade to bring news of the unfolding events along with cigarettes.

Three EU economies are revised upwards

By Gillian Tett in London

The economies of Belgium, Portugal and Greece are about 20 per cent larger than current figures suggest, according to European Commission statisticians.

Eurostat, the statistical wing of the Commission, is preparing revised, harmonised data to take account of this problem, which occurs partly because tax evasion and other semi-legal economic activity is not being assessed correctly.

Upward revisions could make it easier for Belgium and Portugal to join in economic and monetary union by meeting the Maastricht criterion for deficits and debts.

However, since Eurostat does not plan to publish the revised data for at least two years, the figures cannot be used for judging which countries qualify for the first wave of a single currency, because that decision will be taken in early 1998.

The revised data is likely to boost several countries' gross domestic products, leaving the deficit and debt as a proportion of GDP much smaller.

Belgium, for example, would probably meet the Maastricht criterion that stipulates that a deficit be no more than 3 per cent of GDP in 1997, if its overall economy was 20 per cent larger.

Since the EU budget contributions are also calculated according to the size of the economy, the revisions could also mean that Greece, Portugal and Belgium need to pay more to Community funds.

The Eurostat study of the underground economy is one part of a broad attempt to harmonise figures in the region.

Although it does not attempt to measure clearly illegal activity like prostitution, it is engaged in a study to measure informal economic activity, such as market trading.

Italy revised its data about 10 years ago to include an estimate for such an informal sector - a change which increased the size of its economy by about 17 per cent.

Officials suspect that if these changes are applied across the continent, the EU economy could be up to 10 per cent larger than currently shown.

India's small parties set to rule as BJP quits

Continued from Page 1

has among its leaders some of the bitterest critics of the economic liberalisation programme initiated by Mr Rao's government in 1991. "We are banking on the Congress party to keep the

United Front on a leash as far as reforms go," an analyst with a Bombay-based investment company said. Congress warned on Monday that it would withdraw support of the United Front if the reform process were reversed.

"We don't expect a reversal of

reforms as much as a go-slow and no earthshaking moves as the new government tries to find its feet and accommodates the aspirations and demands of diverse groups, all of which are sure to be pulling in different directions," the analyst added.

FT WEATHER GUIDE

Europe today A westerly air flow will draw moist air across southern Ireland and southern England. Drizzle and patches of fog will linger in coastal areas and there will be showers elsewhere. The London area will stay dry and may have some sun. Cloud and patches of rain will spread across the Low Countries, northern Germany and southern Scandinavia. Bright sunny spells will prevail in northern France and southern Germany. High pressure, stretching from the Atlantic across France towards the Alps, will promote sunny conditions in these areas and in the Iberian peninsula. Abundant cloud and rain will cover the region from Finland to Belarus and into the Balkans. The Balkans will be especially wet as a Bora develops along the Adriatic coast. Thunder showers will form in Greece and western Turkey owing to low pressure nearby.

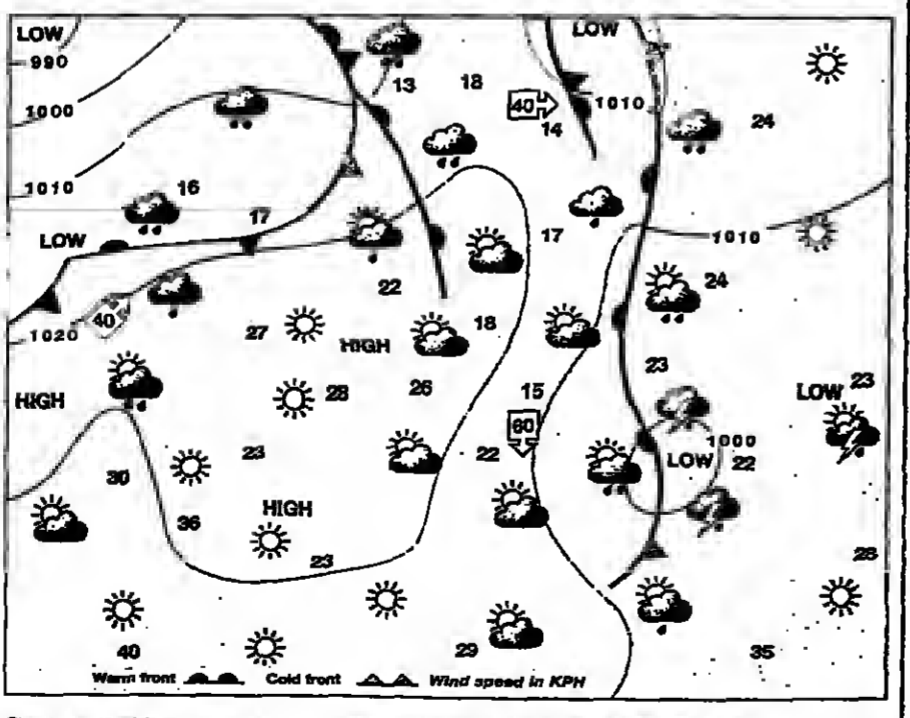


Table with 4 columns: City, Weather, Temperature, Wind. Includes cities like Abu Dhabi, Accra, Algiers, Amsterdam, Athens, Athens, B. Aires, Bangkok, Barcelona, Beijing, Bogota, Bonn, Buenos Aires, Cairo, Cape Town, Caracas, Cardiff, Casablanca, Chicago, Cologne, Dakar, Dallas, Delhi, Dubai, Dublin, Edinburgh, Frankfurt, Geneva, Glasgow, Hamburg, Helsinki, Hong Kong, Honolulu, Istanbul, Jakarta, Jersey, Karachi, Kuwait, Lagos, Las Palmas, Lima, Lisbon, London, Luxembourg, Lyon, Madeira, Madrid, Manila, Moscow, Mumbai, Newcastle, Nice, Niissa, Oslo, Paris, Perth, Prague, Rome, Seoul, Singapore, Stockholm, Sydney, Taipei, Tel Aviv, Tokyo, Toronto, Vancouver, Venice, Vienna, Warsaw, Washington, Wellington, Zurich, Bangkok, Beirut, Bern, Bonn, Buenos Aires, Cape Town, Caracas, Cardiff, Casablanca, Chicago, Cologne, Dakar, Dallas, Delhi, Dubai, Dublin, Edinburgh, Frankfurt, Geneva, Glasgow, Hamburg, Helsinki, Hong Kong, Honolulu, Istanbul, Jakarta, Jersey, Karachi, Kuwait, Lagos, Las Palmas, Lima, Lisbon, London, Luxembourg, Lyon, Madeira, Madrid, Manila, Moscow, Mumbai, Newcastle, Nice, Niissa, Oslo, Paris, Perth, Prague, Rome, Seoul, Singapore, Stockholm, Sydney, Taipei, Tel Aviv, Tokyo, Toronto, Vancouver, Venice, Vienna, Warsaw, Washington, Wellington, Zurich.

Lufthansa logo and text: Constant improvement of our service. That's our commitment.

Lucas Pension Scheme advertisement. Features a world map, the Lucas logo, and text: Lucas Pension Scheme £3,000,000,000 Global Portfolio Restructuring. Acting as Global Transaction Coordinator MORGAN STANLEY & CO. INTERNATIONAL. GOLDMAN SACHS INTERNATIONAL. May 1996.

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2 GERMAN BANKING AND FINANCE

The equity market by Andrew Fisher

# The glamorous side to selling shares

The idea that equities are a favourable long-term investment is catching on

Ever wanted to buy a snazzy sports car? Deutsche Bank has an idea for you: invest in shares, though you will need patience. Enough money put aside over a long period can make all the difference, it argues. "The difference between shares and bonds can be a sports car in the long run," says its latest full-page newspaper advert. Allowing for tax and inflation, shares have averaged seven times the return of bonds over 10 years. It is a seductive message, reinforced by a picture of a glamorous female banker who is passing on the advice to a male customer. Glamour of a breezier kind is also on display in a share-promotion advertisement by Deutsche Telekom, the big state-owned telecommunications group which will sell DM15bn worth of equity in November. Her personal organiser and mini-umbrella forming a T for Telekom, a young work-

ing woman tells why she has sent off for data on the enormous privatisation issue.

Selling shares to Germans is hard work, even though they have the money. The sort of promotion that banks and companies now increasingly resort to will not have an impact overnight. Of the near DM4.650bn of financial assets that households owned last year, just over 5 per cent was in shares, according to Bundesbank statistics.

Yet even the most resigned bankers see signs of change as the idea that equities - whether of individual companies or in unit trust form - is a favourable long-term investment starts to penetrate the German consciousness. As publicity for the Telekom issue gathers pace, private and institutional investors will consider seriously whether to invest when the time comes.

"We lack an equity culture in this country," says Rolf Breuer, a director of Deutsche Bank and head of the supervisory board of Deutsche Börse, which runs the Frankfurt stock exchange and the futures and options market (Deutsche Terminbörse). "Now, we have

the Telekom privatisation coming up. The question is: can that change anything?" He thinks it can.

"The whole transaction is a mega-effort," he says. "On the domestic side, it is the largest equity transaction ever in this country. The main thing is how to get the private investor interested in Telekom shares and to stay interested once the transaction has been completed." This will be important because a second tranche will follow, possibly in 1998.

The shares will have to be priced attractively to tempt retail investors, with incentives to hold the shares over a longer period. There are still six months of heavy promotion and preparation to go. Yet the interest aroused last year by the issue of shares in such prominent companies as Adidas sports goods and Merck pharmaceuticals - both heavily over-subscribed - has raised hopes as to what Telekom can achieve.

But one initial public offering (IPO), however big, will not itself be enough to make the German public swarm into shares, though it should help. Companies will have to take

the IPO route to raise capital far more avidly than they do at present if the stock market is to match the size of the economy.

"Germany's stock market capitalisation in relation to

**'The difference between shares and bonds can be a sports car in the long run'**

gross domestic product is laughably low," says Thomas Neisae, head of asset management at Bayerische Vereinsbank. "But there should be a wave of Mittelstand (medium-sized) companies coming to the market as they undergo a change of generation and younger family members don't want to continue."

Last year saw a record new issue volume in Germany, with 20 companies coming to the stock market to raise some DM8bn. So far in 1996, the flood has been reduced to a trickle as potential issuers await the Telekom issue. Mr

Gerhard Eherstadt, a director of Dresdner Bank, says, however, that more family-owned companies are thinking about coming to the stock market.

"Our new issue teams are holding far more talks with potential candidates than before."

But Norbert Juchem, a director of Vereinsbank, says: "We don't only need more IPOs. We need to consider who holds the shares, who takes the risk."

That raises another key problem for the German equity market - the absence of high pension funds of the Anglo-Saxon type which invest for the long term and concentrate heavily on equities. Most Germans rely on the pay-as-you-go state system, with retirement incomes topped up from company schemes.

But two key changes are occurring: the state system is

under immense financial strain; and the efficiency of the corporate practice of keeping most pension money invested internally (in so-called book reserves) rather than in independently managed funds is being questioned. Book reserve schemes have tax advantages, so a wholesale switch to pension funds would require action by the government.

That may not be forthcoming for a while. But bankers generally expect pension funds to become part of the German financial scene, though slowly at first. They regard this as vital in encouraging a more dynamic stock market, with more issues and a wider spread of liquidity and investment choice.

"If we don't succeed in getting institutional pension funds, which have to look to

European stock markets		
Market cap (Ecu bn)	Listed companies	Newly listed companies in 1995
UK	1,038	1,745 (184)
France	369	710 (23)
Germany	438	678 (20)

Source: Federation of European Stock Exchanges, German Banking Association

the long term, then we won't succeed in making the equity market deep and broad enough for mid- and small-caps," adds Mr Juchem. "Industry is very strongly Mittelstand-oriented. If there is not enough equity, then not enough jobs will be created."

Thus he thinks the time is ripe now for Bonn to take action. Andreas von Buddenbrock, a director of Frankfurt-based Merrill Lynch Bank, part of the big US investment house, agrees. "Awareness is rising and I hope the government will act. A funded pension system would be much more effective than the present state scheme."

It would certainly give the

IPO scene a new impetus. Liquidity in small and medium-sized company shares (the small- and mid-caps) is often inadequate. Deutsche Börse is trying to improve this and will start a new market for young, innovative companies which it hopes will attract strong foreign investor support. A new electronic trading system is also planned.

While plenty is happening on the German equity scene, a great deal depends on factors beyond the market's control. Bankers are lobbying hard in Bonn for changes in the pension system. But the government is not always as quick on its feet as the financial community would like.

Deutsche Telekom: by Michael Lindemann

# Market awaits details of giant sell-off

Analysts are optimistic about the initial share offering of around DM15bn

For almost two years now the markets have been discussing Germany's biggest ever share issue, an initial public offering by Deutsche Telekom valued at around DM15bn, but details remain relatively scarce.

Partly because of the strict guidelines set out by market supervisory agencies such as the Securities and Exchange Commission, and partly because of the complexity of the IPO itself and the considerable pressure to make a success of it, Deutsche Telekom has so far been reluctant to reveal information about the structure of the issue, which is due to be listed in November.

A good deal of further information about the Deutsche Telekom's financial health is expected to emerge on June 4 when the company presents its

1995 results. This will include, for the first time, accounts tailored to meet the standards of the US Generally Accepted Accounting Principles or GAAP.

But the world's third biggest telecoms operator in terms of sales is tapping the capital markets at a time when the telecoms industry itself is experiencing unprecedented change.

New technologies such as the Internet and the advance of mobile telephony have made developments in the telecoms business more difficult to forecast.

Meanwhile, the pressure to liberalise previously inaccessible telecoms markets around the world, offer opportunities for larger operators like Deutsche Telekom to expand. These pressures have also in recent months led to an entirely new series of alliances in the US, for instance.

While recent telecoms share offerings such as Telefonica of Spain and Indonesia's PT Telekom have noticeably failed to

impress the markets, analysts are a good deal more positive about Deutsche Telekom.

They base their optimism on the fact that Deutsche Telekom has a near monopoly on voice telephony in Germany, Europe's biggest and its most lucrative market with 41m telephone clients. It looks likely to retain the voice telephony monopoly until January 1, 1998, giving the company more time to improve its services to meet the competition.

The company faces competition in mobile telephony - where its subsidiary, DeTeMobil, is one of three operators - and in data transmission, a smaller niche market.

Deutsche Telekom also owns Europe's largest cable network which is designed to serve 24m households and has so far been connected to around 16m. The cable network is regarded as a priceless asset at a time when broadband, interactive television is about to be launched, permitting interactive services such as telebanking and video on demand.



Ron Sommer: share price will match cost of a family cinema trip

Third, the company has successfully launched Global One, a three-way international alliance with France Telecom and Sprint, the third biggest US long-distance carrier. While the venture has yet to receive formal approval, it began business at the beginning of this year and appears to have made a good start.

However, there are a number of pitfalls that could result in considerable hidden costs.

Deutsche Telekom has so far refused to say how much it will cost to shed the planned 60,000 jobs between now and 2000. Already there is specula-

Continued on page 3

Market plans: by Andrew Fisher

# Technology on their minds

Amid the daily hubbub of share and bond trading, the managers of Deutsche Börse, which runs the Frankfurt stock and futures exchanges, mainly have one thing on their minds these days - technology.

A decision on a new electronic securities trading system to improve efficiency and liquidity is due soon. It will cost up to around DM120m, less than the originally envisaged DM150m. The choice is between Arthur Andersen and IBM, both of which have systems in use at the Frankfurt exchange.

At the same time, Deutsche Börse wants to beef up trading in shares outside the main Dax blue-chip index. It has already set up a new index of 70 medium-sized stocks (the MDax) as a benchmark in help big investors in their

investment decisions. Now, it is developing a new market segment to specialise in young, innovative companies with high growth potential.

This *Neuer Markt* (new market) is due to start in the first quarter of next year with two or three stocks. "At the end of 1997, we expect to have around 20 companies," says Günter Femers, marketing manager in domestic products at Deutsche Börse. "We expect the high-tech area in provide most growth, but it will not just come from there - a company with a clever distribution concept, for example, could also be a candidate."

Frankfurt's *Neuer Markt* will also link up with *Le Nouveau Marché* in Paris, which already has four companies listed, and the Belgian *New Market* (starting

next January) in an ambitious plan to form the nucleus of a pan-European market for smaller, technology-oriented companies. This *Euro.NM* will be a rival to *Eurodaq*, which will be based in Brussels as a European version of the US's successful *Nasdaq* market.

Since German venture capitalists bemoan the lack of exit routes when wishing to sell shares in their company protégés, the *Neuer Markt* and its neighbouring partners should help meet their needs. Foreign institutional investors are a particular target. Thus companies quoted on this market - their turnover will average around DM100m - will have to meet more stringent listing requirements than on the main exchange. They will have to issue quarterly reports in German and English, abide by

international accounting standards (IAS) - more disclosure-oriented than the German system - and have regular meetings with analysts.

Mr Femers says other European stock exchanges could later join the *Euro.NM*, in which investors will have the same screen access to all participating markets. Reto Francioni, a director of Deutsche Börse, says integration of the Frankfurt, Paris and Brussels new markets could be completed in two or three years.

If successful, the *Neuer Markt* could influence the rest of the stock exchange. "Success stories on the *Neuer Markt* could have an impact," says Mr Francioni. "It all comes down to a good story, with proper research to bring that out."

Dealing effectively with the accelerating pace of change in European markets has become one of the major challenges of our time. Although change often leads to

on a European scale, DGZ serves a select, demanding clientele of corporations and financial institutions as well as governments and government agencies.

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Economic and monetary union: by Andrew Fisher

# Preparing for Emu's take-off

Germany's banks hope that the loss of the D-Mark will be offset by many new opportunities

Whatever they may think in private, most German bankers argue strongly in public that economic and monetary union is desirable and inevitable - if not on schedule in 1999, then a little later. Banks are expending much effort, and lots of money, in buying new computer systems and software, training staff and explaining the ins and outs of Emu to often sceptical customers.

approaches, the prospects for the whole European banking sector are being thrown open to debate. With one currency, the euro, there will be fundamental changes in the way banks operate.

Further concentration in banking seems inevitable. The manoeuvrings across the border between the big Swiss banks have already raised speculation whether some of the smaller German institutions could be taken over or merged. Monetary union, or its approach, is likely to speed up this process.

Just now, though, it is hard to assess Emu's impact. "I think none of us is in a position today to really work out what changes will take place in the various segments where we operate," says Martin Kohlhaussen, the chairman of Com-

merzbank. "You can't identify in bits and pieces what it will mean for the profit and loss account."

But he is positive on the overall outlook. "There has been too much talk of the disadvantages. I think there will

**Euro-Währung sei! D-MARK ja!**

Evidence of what some Germans think of the euro can be found on these stickers which have been plastered on lampposts in Frankfurt

be quite a lot of advantages." With the creation of a large single currency zone, there will be a considerable enhancement of market liquidity. "The euro will then really be an alternative to the dollar." Thus for all types of investment banking, "these broad markets will offer a lot."

This is what attracts the big banks, with Deutsche Bank especially eager to exploit the new opportunities it expects with the advent of Emu. The hope is that this will offset the loss of one of German banking's biggest assets - the D-Mark. "We will lose the position of operating from a strong currency," Mr Kohlhaussen adds.

This is one of the banks' big concerns, says Hermann Rempersperger, chief economist at BHP-Bank. "With the loss of

the D-Mark, German banks lose a marketing tool." The stability of the D-Mark and the stable policies of the Bundesbank are persuasive factors in talks with institutional investors, he adds. "It is a big selling asset and one that will disappear one day."

Yet Hans Tietmeyer, president of the Bundesbank, believes the euro could be even more of an asset, if Emu is handled properly and with the emphasis on stability. In this case, "the euro stands a good chance of becoming an even more important investment and reserve currency than the Deutsche Mark."

To make sure they can prosper without the D-Mark, German banks are scrambling to position themselves ahead of Emu.

Westdeutsche Landesbank, the big public sector bank, is developing new foreign currency products which it will offer clients from its growing London-based investment banking operation. Both Deutsche Bank and Dresdner Bank are building up their own investment banking units, enlarged by big UK acquisitions, while Commerzbank is going it alone.

German banks' investment banking strategies are not just based on the expectation of Emu, but they are being adapted in line with the prospect of currency union. This is true in other sectors as well, from corporate finance to pri-



Helmut Kohl: his vision of European monetary union is inspired more by politics than by economics



Martin Kohlhaussen: too much talk of the disadvantages



Hans Tietmeyer: euro could become a valuable asset

private investment advice. Increasingly, banks will have to take account of the wider European dimension in meeting customers' needs.

At this stage, banks are still finding it hard to persuade many of their corporate customers - especially smaller and medium-sized ones - that now is the time to start preparing for Emu. They are trying to convince them at least to have some idea by the end of this year how their businesses could be affected by the coming of the euro.

Information booklets on how to prepare for Emu and what is likely to change in terms of markets, strategy and capital spending have been issued to clients by the banks. While awareness is rising, it is still below the level banks think desirable. "But things seem to be changing," says Mr Rem-

sperger. "Companies are telling us more that they want practical advice."

Much of the ignorance about Emu reflects the lack of convincing political argument. Politicians such as Theo Waigel, the finance minister, have argued strongly that the Emu convergence criteria in the Maastricht treaty must be strictly observed and the 1999 starting date maintained. But they have been less adept at telling people just what Emu will mean for them and what benefits it might bring.

This may be because the advantages will take time to show through. At present, the emphasis - in Germany, as elsewhere - is on cutting budget deficits and public sector debt to make sure the criteria can be met. And since Chancellor Helmut Kohl's vision of monetary union is inspired

more by politics than economics, putting across the wisdom of embracing the euro and discarding the D-Mark is no easy task.

But Martin Hüfner, chief economist at Bayerischer Vereinsbank, warns against making the case for Emu appear too rosy. "It is dangerous to regard Emu as a job creator." It will make governments cut deficits and help lower labour costs, especially in Germany, but this in itself will not help the unemployed.

"Emu should not be used to promise more jobs. Companies will carry on their rationalisation programmes and this will lead to more productivity, not more jobs," he adds. Employment opportunities will come from more deregulation and the introduction of more flexibility into the economy. Emu's contribution should be to

ensure stable growth with low inflation.

The capital markets at least seem to have stopped worrying about Emu. "I have the impression that markets have now got used to currency union," says Mr Hüfner. "About six months ago, they thought it would not happen. Now, I don't think there will be any major upsets on the markets when Emu comes."

That still leaves the reservations of the banks' other customers. But banks seem confident that they can overcome these, too. The politicians have left much of the job of persuading people to accept Emu to the banks any way.

"Customers are demanding information," says Klaus Friedrich, Dresdner Bank's chief economist. "There is plenty of scepticism but no insurmountable wall of rejection."

## Telekom sell-off

Continued from page 2

tion that, to keep up with competitors like British Telecommunications, the company will in fact have to shed 90,000 jobs, bringing its workforce down to 140,000 instead of the projected 170,000.

This year alone Deutsche Telekom will have to spend an unexpected DM10bn to accelerate the digitalisation of the German telephone network. The delay in doing this has proved to be a significant oversight, preventing the company from offering a number of more sophisticated telephone services - such as an answering machine in the network - and making it look second-rate compared to international competition in the US and the UK.

While international comparisons, especially with the UK, Europe's biggest liberalised market, suggest that an incumbent operator such as Deutsche Telekom should be able to retain the biggest slice of the telecoms market, this is by no means certain.

Competition has already come much sooner than expected. The so-called alternative telecoms networks belonging to the electricity utilities and Deutsche Bahn, the federal railways network, will be opened to Deutsche Telekom's competitors on July 1 this year. This is a development which the company did not anticipate.

Furthermore, Deutsche Telekom has still not received approval for its aggressive corporate discount scheme which would allow the company to offer its largest and most lucrative corporate clients a rebate of up to 39 per cent on their phone bills.

The European Commission, spurred into action by companies such as RWE and Mannesmann who want to compete with Deutsche Telekom, has suggested that the rebates be delayed because they threaten to distort competition. The Commission has suggested

that the tariffs be introduced on January 1, 1997, but this delay has already caused havoc with the company's revenue forecasts.

And, despite Deutsche Telekom's best efforts, the discussion about whether the company should be forced to sell off its cable network has also failed to die down.

The 1995 results are expected to include as many provisions as possible to present the best possible outlook for 1996 and beyond.

Joachim Kröske, finance director, has already indicated that 1995 profits would be higher than those reported in 1994 but that they would fall in 1996. In part because of the first-time introduction of VAT, which Deutsche Telekom may not pass on to its customers, and because of a range of rebates which will initially depress revenues.

Apart from that Ron Sommer, who took over as chief executive in May last year, has indicated that the shares would be priced "around the cost of a family trip to the cinema". How the issue is priced will also depend heavily on the second tranche of Deutsche Telekom shares, also expected to be worth about DM15bn, which will be issued before 1996.

The banks are also working on schemes to make Deutsche Telekom shares more attractive to private investors, who have traditionally avoided equities in favour of more conservative investments such as bonds.

Deutsche Telekom has so far said that it expects to list shares in Frankfurt and New York, with about two-thirds being taken up by the German market. Listings in London and Tokyo are also being considered.

Since Deutsche Telekom has adjusted its accounts to meet GAAP standards, Mr Kröske said the company was also considering a stock exchange listing in Canada.

## PROFILE Friedel Neuber

# Orchestrator of expansion plans

As the head of Germany's largest public sector bank, Friedel Neuber finds himself both orchestrating its expansion and defending its existence.

Not that Westdeutsche Landesbank, Germany's third biggest bank, is likely to please its private sector rivals by pulling in its horns. With total assets of around DM430bn, operating profits last year of DM1.1bn (up 58 per cent) and a growing presence in investment banking and asset management, WestLB is a powerful force in German and international finance.

In moving further beyond its Düsseldorf base, WestLB is simply following its customers, says Mr Neuber. Thus it is building up its investment banking business in London, though without big-ticket acquisitions, moving deeper into Asia and forging links with other German regional banks. It also has sizeable stakes in German industry.

But some of WestLB's commercial banking rivals have cried foul, alleging that its capital has been unfairly strengthened by public funds

in the form of bousing finance assets.

Three years ago, the German Banking Association, representing private sector banks, filed a complaint - also mentioning other regional state banks - to the European Commission. A decision could come soon.

Mr Neuber, however, is unmoved. A seemingly unflappable man not given to wordiness, he says the complaint is unjustified and is confident it will not be upheld. "We have three banking pillars in Germany and they all work very efficiently. There are the Sparkassen (savings banks), which are in the public sector, the private banks and the co-operatives. This makes for a very efficient banking network. I don't know why people question it; it's the best possible structure."

This structure goes to the heart of the role played by WestLB in German banking. Owned by the state of North Rhine-Westphalia and regional savings associations, it is by far the largest of Germany's Landesbanks, which function as central banks for the savings

movement and fund-raisers for regional government and other public bodies.

Critics of the Landesbanks say they have access to capital at cheaper rates than other banks and are less subject to market forces. Mr Neuber denies this, at least in WestLB's case. Germany's banking structure is envied the world over, he asserts, and says that questioning one of its main pillars (the public sector, including savings bank) is something he regards as "irresponsible".

According to Mr Neuber, the German public sector, which spans regional state governments and local authorities, needs a range of financial services like any other customer. As European markets develop further, especially with currency union, this will become even more important. Mr Neuber believes that the federal and state governments support his view. "I assume these messages will be taken seriously in Brussels," he says.

The approach of European monetary union is a vital aspect of WestLB's strategy under Mr Neuber. The bank's

investment banking drive, centred on London through its West Merchant Bank subsidiary, is aimed at providing German and European corporate and other customers with access to a wide range of financing facilities.

This means moving beyond the D-Mark sphere into foreign currency bond, derivative and equity products. The bank recently bought Panmure Gordon, the UK stockbroker, for around £30m. It plans to spend approximately DM200m on developing new non-D-Mark products for its clients ahead of Emu.

Mr Neuber sees Emu as one of the main challenges for WestLB and its competitors. "The banking market in Europe will change profoundly. Often, it is the risks that are seen in such changes, not the opportunities. We see the chances and will further improve our position in the European market."

That does not sound like a bank cowed by its private sector rivals. In his low-key way, Mr Neuber has served notice to other banks that



Friedel Neuber: Emu will change the banking market profoundly

WestLB intends to grow more - not less - vigorously. A third of its profits come from outside Germany and the bank has also identified Asia and Australia as key markets. It has branches in Tokyo, Hong Kong and Singapore and

plans to upgrade its representative offices in Shanghai, Sydney and Bangkok to branch status. South America is also eyed as a more promising market.

Andrew Fisher

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4 GERMAN BANKING AND FINANCE

Regional banks by Andrew Fisher

Part of the landscape

The funding of state banks has been challenged, but their future seems assured

Public sector banks are an integral part of the German banking scene, but not everybody loves them. Some bankers would dearly love to see them retreat into the background.

The main function of the big public sector regional banks (Landesbanks) is to perform central banking and other services for their owners, mostly state governments and local savings organisations.

Led by Westdeutsche Landesbank, by far the biggest of the 12 Landesbanks, they have been expanding abroad, developing domestic link-ups and moving well beyond their original role into such areas as securities trading, corporate finance and capital markets.

"Every state in Germany likes to have its own Landesbank," says one private sector banker. "It's like having their own cathedral or theatre."

Thus commercial banks have become irritated at what they see as publicly-supported regional institutions - now accounting for 24 per cent of the total banking market - muscling in on their territory.

"It is hardly surprising that the private sector commercial banks have been vociferous in their criticism of what they view, with some justification, as an anti-competitive situation," wrote Ms Jennifer Ray, European bank analyst at Salomon Brothers, in a study of German public sector banks. "The public sector banks are benefiting from cheap funding due to their guaranteed status and using it to compete with unsupported commercial banks."

The Landesbanks disagree strongly with this interpretation, arguing that their funds are provided on a commercial basis and that they have to earn a proper return. Moreover, they are an essential part of Germany's postwar federal system, within which each regional state (Land) has its own financial responsibilities for which it relies on public sector banks.

It is because of their solid public ownership that debt rating agencies give Landesbanks top ratings. "None of the Landesbank ratings are based on their stand-alone quality," says Mr Michael Zlotnik, Frankfurt analyst at Standard & Poor's, the international rating body.

The issue of the Landesbank capital sources has been taken to Brussels, where the European Commission has been called upon to make a ruling. This follows a challenge three years ago by the German banking association, representing private sector banks, against capital infusions to Düsseldorf-based WestLB and some other Landesbanks by means of housing development assets.

Since the German government and the regional prime ministers have made clear they back the present German banking structure - comprising public sector and savings banks, private sector institutions and co-operative credit bodies - WestLB and the others profess not to be too worried. But a decision in favour of the private sector complaint would have severe implications for the Landesbanks.

It would, at the very least, intensify the pressures for cost reduction and more efficient management which are becoming more apparent as Germany's state budgetary apparatus comes under increasing strain. Even the idea of privatisation has been raised, although this is still regarded

as a heresy by most Landesbank executives. Mergers, too, have been mooted, though any moves could be some years off.

Yet as the needs of their public and private sector customers evolve and capital markets undergo rapid change, the Landesbanks are being forced to rethink their position. WestLB, owned by the government of North-Rhine Westphalia and the regional savings movement, has decided to go for expansion, building up its investment banking business in London and expanding further afield into Asia and eastern Europe.

It is now the third largest German bank and would have been part of a much bigger grouping if plans to merge with Frankfurt-based Hessische Landesbank (Helaba)

"Every state likes to have its own Landesbank. It's like having their own cathedral"

had succeeded. Instead, each bank has gone its own way.

WestLB has taken large minority stakes in Landesbank Rheinland-Pfalz (Rhineland-Palatinate), based in Mainz, close to Frankfurt, and Landesbank Schleswig-Holstein in Kiel, northern Germany. It also has joint property and securities settlement activities with other regional banks such as Südwestdeutsche Landesbank (Stuttgart), these are aimed at saving costs.

The Düsseldorf bank is keen to build up its alliance with Kiel as a "Bank of the North" in such Baltic sectors as shipping finance. Thus Landesbank Schleswig-Holstein is taking over WestLB's branch in Copenhagen, Denmark.

WestLB is also keen to help the east German state of Brandenburg, partnered with North Rhine-Westphalia, form its own Landesbank. But these plans have been put on ice by rejection of a merger between Brandenburg and Berlin.

For its part, Helaba - now Landesbank Hessen-Thüringen, with the widening of its

responsibilities to the east German state of Thüringen - has kept more to itself. It was recently overshadowed by a personality clash between its chairman and the head of the savings organisation which owns the bank. Both have now gone. Though staying away from investment banking, Helaba has been building up its treasury and proprietary trading operations in London. With its Frankfurt base, Helaba clearly benefits in terms of status from being in Germany's financial capital. It uses this advantage abroad. "Our spearhead in London is D-Mark products," says Christian Klein, Helaba's treasurer.

What happens when European monetary union occurs and the D-Mark disappears? "When the euro comes, capital markets will develop in Hungary, Poland and the Czech Republic," he says. "There will always be non-euro currencies in Europe." Ecu is also a strategic focus for WestLB, which is spending heavily on developing non-D-Mark products to be traded from London.

In south Germany, Bayerische Landesbank, the country's second largest bank of its type, has also been pushing into new areas. As well as being represented in the world's main financial capitals, it has been building up activities in Austria and Italy and overseas in south-east Asia and China. At home, it holds a stake in Landesbank Saar, one of the smallest.

"There are more domestic permutations. In north-east Germany, Landbank Berlin is part of a wider commercial banking group, Bankgesellschaft Berlin. Norddeutsche Landesbank (Hanover) is part owner of the latter, with the city of Berlin as majority owner.

Further changes could be on the way. The financially-pressed city state of Hamburg has said it wants to sell a stake in Hamburgische Landesbank. Yet however much the public sector banking landscape changes, its main features look set to remain. Even so, pressure from commercial rivals, cost-conscious public owners and fast-moving capital markets will force publicly-owned banks to look much closer at their own performance.

PROFILE Rolf Breuer

The equities evangelist

For years, Rolf Breuer, a director of Deutsche Bank, has been hoping that Germany's stock market will take off in a way that matches the importance of its economy. But each time it has shown signs of doing so, he has been disappointed. Although people have piled into the market during periods of rising share prices, they have left again when stocks have sagged.

This happened a few years ago, recalls Mr Breuer, who plays a leading role on the German capital market scene as chairman of the supervisory board of Deutsche Börse, which runs the Frankfurt stock market and the futures and options exchange (DTB). "After the boom, we re-counted the number of individual shareholders in this country and it had not changed... we were successful in creating new speculators but not in creating investors," he says.

German savers are mostly risk-averse, preferring fixed-interest securities to equities, though banks are at pains to point out that the latter generally do best over the long run. Most Germans remain to be convinced, however. "I'm afraid we are still sort of an emerging country in this respect - on our way, but far from having reached a situation where the size and importance of the equity market reflect the strength of the underlying market," says Mr Breuer.

Two developments, however, might make Germans more aware of the benefits of investing in shares and equity-based unit trusts. Mr Breuer is planning his hopes to the effects of growing concern over pensions and to the state-owned Deutsche Telekom's mammoth sale of shares worth some DM15bn.

On the pensions side, private provision is likely to receive increased attention as the state system comes under increasing financial pressure. As for Deutsche Telekom, the world's largest ever equity issues will be closely watched by the world's largest equity issues and should be so heavily-publicised that few people will fail to notice it.



Rolf Breuer: keen to make Germans more equity-conscious

Mr Breuer, who has been on Deutsche's board since 1987, is keen that the opportunity to make Germans more equity-conscious is grasped. "We have never had such an equity campaign," he says. "We have a new chance. I guess, if we get it right."

Mr Breuer's hopes rely on German and foreign banks, as well as Telekom itself, making the issue attractive to investors. They also presuppose that the government will - as expected - change the law to allow special investment funds for private provision for retirement. Further down the road, and also dependent on legal moves, are Anglo-Saxon type company pension funds that Mr Breuer and other bankers hope will give the stock market a powerful new impetus.

As head of Deutsche Börse's supervisory board, Mr Breuer is determined that the stock exchange be ready to take full advantage of these opportunities and of the investment horizons opened up by the wave of money that Germans are due to inherit. Deutsche Börse's management is pushing ahead with new technology and with moves to make the market more liquid - especially for smaller and medium-sized companies' shares - and to co-operate closely with the smaller Düsseldorf, Munich and Berlin exchanges on pricing, settlement and share registration.

A sophisticated new electronic trading network is planned, with a decision due in a few months on which system to adopt. Mr Breuer believes the Frankfurt market - which accounts for some 75 per cent of share dealings in Germany - is already advanced technologically compared with other markets, including London. "We do have a competitive edge if we really use it".

However, in terms of the number of companies quoted on the market, Germany lags well behind such countries as the US. Last year saw a record volume of new issues, but this year has seen a full ahead of the Telekom flotation. Mr Breuer expects the flow of initial public offerings (IPOs) to pick up again. "The willingness of family-owned companies to at least discuss going public with all or part of their holdings is growing," he says.

One prospect that excites him is European monetary union, which will change the face of securities trading in Germany. Dealings in Ecu member exchanges in one currency - the euro - will mean that portfolio managers and analysts will more easily be able to compare stocks with their US and Asian counterparts. Investors will be able to take a pan-European view. Mr Breuer's conclusion? "I foresee dramatic changes and more business."

Andrew Fisher

How Germany's biggest banks fared in 1995 (DMbn)

	Total assets*	Operating profits*	Net income
Deutsche Bank	722 (+22%)	4.24 (+17%)	2.12 (+24%)
Dresdner Bank	484 (+21%)	1.99 (+22%)	1.21 (+17%)
Commerzbank	404 (+18%)	1.45 (+109%)	0.89 (+7%)
Bayerische Vereinsbank	358 (+12%)	1.33 (+30%)	0.63 (+18%)
Bayerische Hypo-Bank	259 (+8%)	1.20 (+17%)	0.63 (+30%)
Bankgesellschaft Berlin	281 (+14%)	0.95 (+18%)	0.48 (+13%)

\* Figures in parentheses indicate the percentage change over 1994 figures. † After tax provisions. ‡ On International Accounting Standards basis. Source: Information supplied by banks

Banks: by Andrew Fisher

Institutions face a painful transition

In an era of global competition, the big commercial banks face domestic upheaval

The pace of change is speeding up sharply at Germany's big commercial banks as they struggle to ensure that the process will be more profitable than painful.

So far, the pain has been limited. But that is unlikely to last. Profits remain under pressure, with the earnings upturn of the past year or so owing much to the recovery in capital markets, while heavy spending on new services and technology has yet to show through fully in performance.

Meanwhile, competition is becoming steadily more intense. It is almost impossible to read a magazine article or analyst's report on the sector without being confronted with strongly worded opinions on German banking trends. Deutsche Bank is in the forefront of the changes and makes no secret of its intention to stay there. "The upheaval in banking is dramatic," wrote Hilmar Kopper, its chairman, in the 1995 annual report. "Time is of the essence. Global competition is tougher than ever," he stated portentously. Deutsche Bank is pushing ahead vigorously with the integration of its investment banking unit, Deutsche Morgan Grenfell, formed after buying Morgan Grenfell of the UK seven years ago. It is also streamlining its domestic branch network and last year opened a new direct bank, Bank 24.

The over-riding aim, Mr Kopper said, was for Deutsche Bank to assert itself as Germany's and Europe's leading bank and be one of the world's top 10. "At the same time, we aim to become the prime European investment bank and catch up with the global leaders."

Yet Germany's biggest bank does not have a monopoly on change, although it is among the most convincingly aggressive in the way it pursues its strategy. Other banks have been striving to develop their activities in investment banking, asset management and direct banking, while also exerting a stronger grasp on their increasingly less profitable domestic branch businesses.

Dresdner Bank last year bought Kleinwort Benson, the

UK investment bank, while Commerzbank acquired Jupiter Tyndall, the UK fund manager. Bayerische Vereinsbank has also been spending heavily on new technology and plans to expand its treasury and asset management sides. It recently opened a direct bank, Advance Bank, following in the footsteps of Commerzbank and Deutsche Bank.

In a study of German banking, Schröder Münchmeyer Hengst, the Frankfurt bank, said the sector was now undergoing radical change, although the impact would not be as great as in the US since the early 1980s. Foreign banks were now increasingly competitive in Germany, it noted. "Germany's universal banks [the big banks carrying out a variety of financial activities] have taken up the challenge in terms of price, innovation and technology on a scale hitherto unseen," wrote Burkhard Erke, the SMH analyst. "This competition will change the face and character of the German banking industry."

Not only are corporate customers waking up to the possibilities of doing business more cheaply with other banks - or raising money on the stock market, though new issues have slowed down this year - but private clients are becoming increasingly choosy and cost-conscious. Thus banks have to defend their market shares at home and obtain more growth abroad.

"Both tasks imply major risks and large investment sums," Mr Erke added. Banks are having to compete harder for funds and customers. They are also combing rigorously through their operations to save costs where possible. Banks' productivity in the dense German banking network is only 64 per cent of that among US banks.

In the past, German banks could rest easily on a loyal customer base and a risk-averse corporate culture financed by bank debt, says Standard & Poor's, the debt-rating agency, in a report on German banking. This has often been underpinned by banks' big stakes in industry and seats on companies' supervisory boards.

But all that is altering rapidly. Margins are coming under pressure, foreign banks are making greater incursions into traditional lending and other business and German institutions are buying in expensive investment banking and other skills. At the same time, "shareholders are becoming

less willing to accept the kind of return on equity and dividends that German banks have historically produced," Standard & Poor's analyst Michael Klotnik says. Hence the increasing references by German banks to their greater accounting transparency and emphasis on shareholder value. Deutsche has led the way in adopting international accounting standards (IAS), which give banks less freedom to hide profits and reserves than in the more conservative, creditor-oriented German system. Both Deutsche and Dresdner, which also disclosed more details, revealed huge hidden reserves.

Commerzbank, No 3 among private sector banks, has not adopted IAS but opened up more when announcing its 1995 results. In doing so, it made clear that its domestic profits were inferior to those earned abroad which now account for some 70 per cent of the total. Martin Kohlhaussen, the chairman, admits something has to be done about this.

Commerzbank was a pioneer in money market funds and direct banking in Germany - although Citibank of the US was first in the latter - realising that new customers could be obtained only by offering innovative services at reasonable cost.

"The structure of German retail banking will change even more," Mr Kohlhaussen says.

Yet he does not think foreign



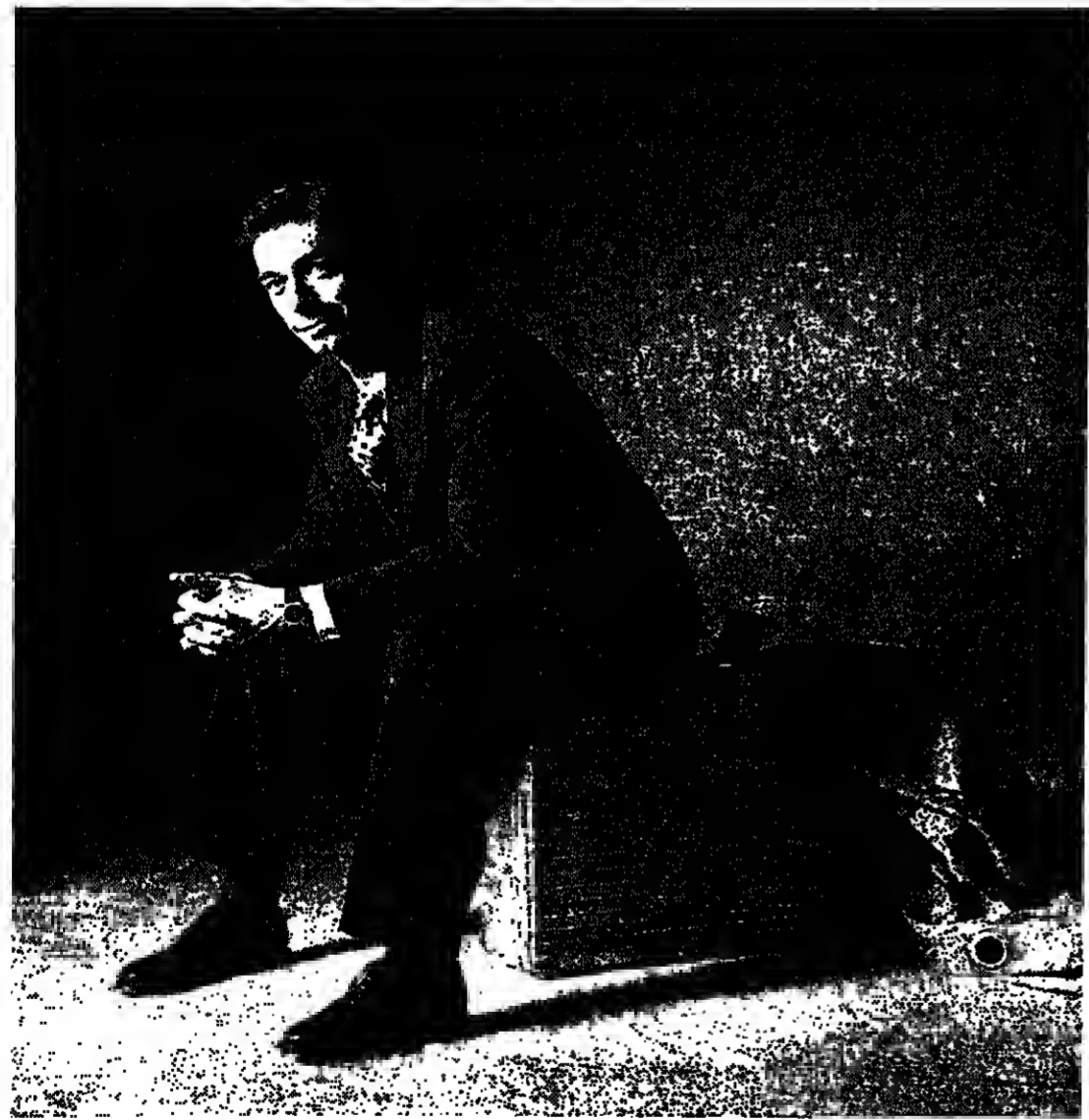
Hilmar Kopper: "The upheaval in banking is dramatic"

banks have it all that easy in Germany, where the myriad savings banks have big slices of the retail and corporate lending markets. "I wouldn't like to be in the position of a foreign bank in Germany," German banks, he believes, have to offer ever more attractive products to keep up with the market. "We have to comply with customer demands. It's not up to us to educate our clients, they educate us."

Shareholders are also playing a bigger part in the educational process. It is under the pressure of their sharp scrutiny that big German banks are pledging themselves to earn better returns on their capital. Thus jobs will decrease and branches will shut as institutions try to squeeze more profits from their domestic operations while holding up other, often more volatile, operations.

But mass branch closures do not look like being part of the restructuring process, according to SMH. "While such a move would reduce personnel and capital costs, it would probably cause greater damage to a bank's reputation." Branches will become more focused in dealing with customers' needs, however. This will mean offering more advice in such areas as personal finance and property. "Only a few branches will remain that will attempt to be financial supermarkets, providing all things to all people."

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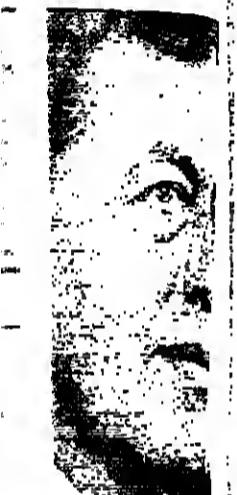
WEDNESDAY MAY 29 1996

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A sophisticated new electronic trading system planned, with a decision in a few months on which system to adopt. Mr Brewer - which accounts for 10 per cent of share dealing in Germany - is already advanced technologically compared with other exchanges including London. "We really use it".

However, in terms of a number of companies going public, the UK has seen a record volume of new listings this year has seen a sharp rise in the number of initial public offerings (IPOs) to 100. The willingness of firms to go public is a sign of the "new prospect" in the UK market. Mr Brewer says the UK market is "a very attractive place to go public" and that the UK market is "a very attractive place to go public".

Andrew R



Andrew R



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6 GERMAN BANKING AND FINANCE

German banks in the UK: by Nicholas Denton

# New invasion of London

Since 1989, German banks have been stepping up their offensive in investment banking

The City of London has long been something of an offshore financial centre for Germany. Even the most English of merchant banks - Schroders, Kleinwort Benson and S.G. Warburg as it was originally titled - betray in their names the German origins of their founders.

Now there is a new influx, not so much of people, but of capital. All the largest German commercial banks are acquiring or building investment banking businesses in London.

This modern German build-up dates back at least to 1989, when Deutsche Bank paid £360m to acquire Morgan Grenfell, one of the leading advisers on takeovers at the time. In the same year, Bayerische Hypothek- und Wechsel-Bank took a 50 per cent stake in Foreign & Colonial, the UK fund management company. In 1993, Berliner Handels- und Frankfurter Bank of Germany (BHF-Bank) joined Credit Commercial de France to take a 99 per cent stake in Charterhouse, a mid-sized UK merchant bank.

But the decisive step was made by Deutsche Bank in 1994. It had given John Craven and the rest of the Morgan Grenfell management a large measure of autonomy at the time of its initial acquisition. But Hilmar Kopper, chairman of Deutsche Bank, and Ronaldo Schmitz, the board member responsible for investment banking, became increasingly conscious of the bank's weakness in international equities.

It was clear, for instance, that Deutsche Bank would have to cede to Goldman Sachs the lead international role in the privatisation of Deutsche Telekom. After five years of this standstill, it decided to integrate Morgan Grenfell with Deutsche Bank's own investment banking operations, base the combined organisation in

London, and build up an equities operation.

Where Deutsche Bank leads, other German banks follow. In 1995, Commerzbank acquired 75 per cent of Jupiter Tyndall in a deal valuing the UK fund manager at £174m. Dresdner Bank, Germany's second largest commercial bank, acquired Kleinwort Benson for £1bn.

The German regional banks are following their national competitors. In January this year, Westdeutsche Landesbank, the German regional bank which owns West Merchant Bank, paid £23m for Panmure Gordon, the UK stockbroker formerly owned by NationsBank of the US. After already investing DM100m in London, it plans to spend a further DM200m.

Further acquisitions are unlikely, largely because the UK houses that remain independent are closely held. But the expansion continues. Commerzbank, which was unsuccessful in its approach to Smith New Court last year, has now set itself on a course of expansion "under our own steam".

And Deutsche Bank is stepping up its offensive. Additional spending on investment banking, far from stabilising at the DM400m of 1995, is set to rise to DM700m this year. Deutsche Morgan Grenfell, the combined investment banking division, expects to hire a further 200 professionals in addition to the 300 it has already taken on since it embarked on expansion.

Some of these individuals have cost as much as a small acquisition. DMG is believed to be paying Frank Quattrone, the high-tech industry banker hired from Morgan Stanley, a package which could amount to \$20m over three years.

So will the German banks succeed? Westdeutsche Landesbank, which prides itself on the high return on equity achieved by West Merchant Bank, is focusing on niche businesses.

The question will arise in Commerzbank's case only once it makes a big acquisition or embarks on an aggressive



Ronaldo Schmitz Deutsche Bank led the way in 1989

recruitment drive. And Dresdner Bank has yet to integrate Kleinwort Benson, despite moves to fuse the Tokyo and New York offices. The strongest German challenger to the international investment bank is Deutsche Morgan Grenfell, and it is the test case.

The results so far are mixed. The equity capital markets division, to which DMG made its first important hires, has yet to win lead roles on jumbo international equity offerings. To do so, DMG has recognised, it still needs to build up its equity research and sales, particularly its coverage of the UK.

Corporate finance has taken a step back rather than a step forward. The stress on international investment banking marginalised two of its leading UK corporate financiers, Guy Dawson and Justin Dowley, who left for Merrill Lynch. DMG promoted Maurice Thompson to the post of head of investment banking, but it still lacks M&A "rainmakers" - senior bankers with extensive corporate contacts who can bring in deals.

The global markets division, which benefits the most from Deutsche Bank's capital base and low cost of funding, has produced more rapid results. Deutsche Bank's trading revenues, helped by a recovery in bond markets, doubled to DM2bn in 1995. Edson Mitchell, the executive hired from Merrill Lynch to head global markets, believes DMG can within 18 months be one of the top

five institutions worldwide infixed-income sales and trading. Analysts, pointing to DMG's growing costs and the time it takes to develop equity and advisory businesses, doubt whether the investment bank will provide returns on equity that would satisfy US or UK shareholders.

But investment banking still looks attractive compared with Gei... an retail banking and corporate lending. Hilmar Kopper and his colleagues in Deutsche Bank management appear committed to speed what it takes to create a global investment bank.

Public finance: by Peter Norman

# Deficit damages Emu hope

A lot needs to be done to prepare the federal states for economic and monetary union

Germany's public finances have moved swiftly from being a problem to being in a state of crisis this year.

The first sign of trouble came early in January, when, against all expectations, Bonn disclosed that the overall public sector deficit in 1995 was more than 3 per cent of gross domestic product. This meant that it had exceeded the limit the Maastricht Treaty specifies as a criterion for membership of European economic and monetary union.

The deficit, run up by the federal, state and local authorities as well as the social insurance funds, amounted to DM124bn or 3.6 per cent of GDP. It was alarmingly high for a government that only a few months before had boasted of its fiscal rectitude and started a campaign to persuade its EU partners that they should aim for deficits of no more than 1 per cent of GDP in normal times.

While the federal deficit of DM50.5bn was only DM1bn above budget, the combined state deficits of DM45.7bn were well above the planned DM41.1bn.

Shortly afterwards, the Bonn economics ministry's annual report on the economy forecast a public sector deficit this year of between DM125bn and DM135bn or again around 3.5 per cent of GDP. It predicted a year of slow growth and rising unemployment.

In mid-March, with activity weakened by a harsh winter and official figures showing unemployment above six, Theo Waigel, the finance minister, imposed tight restrictions on government spending. These forced his departmental colleagues to seek his approval for significant discretionary outlays.

A month later, with important regional elections out of the way, the government began working on an austerity package that, with tax changes and welfare restructuring, was intended to restore health to the nation's finances in 1997 and create the conditions for more growth and jobs.

The plans, to cut spending by the federal and state governments by about DM50bn and institute savings of about DM20bn by Germany's social insurance funds next year,

have triggered howls of protest since being agreed by the parties in Chancellor Helmut Kohl's coalition government at the end of April.

Trade unions, churches and charities have claimed that Germany's social welfare system is under threat. Public service unions, faced with a pay freeze, have responded with warning strikes and demonstrations. Some of the government's own MPs are unhappy about the programme. The federal states have unanimously objected to proposed tax changes, arguing that they and the local authorities will be unfairly penalised through lost revenues. The states governed by the opposition Social Democratic party have signalled that they will oppose parts of the spending package in the Bundestag, the second chamber of parliament where SPD states have a majority.

No wonder that Mr Kohl has said his government faces its most difficult year in the current four-year legislative period ending late in 1998. His resolve will again be tested early in July when its draft budget for 1997 will have to detail how it intends to implement many of the proposed cuts and how it plans to rein back next year's public sector deficit to 3 per cent of GDP. It will be on the strength of 1997 economic data that the suitability of Germany and other EU states to be founder members of Emu will be judged.

In the meantime, underlying



Theo Waigel: tight restrictions on government spending

economic conditions continue to be unfavourable. January's forecast of 1.5 per cent real growth this year was halved after three months. Growth is now expected to be about 0.75 per cent, although with some pick up after mid-year.

The government continues to scale back its expectations of tax revenues. An unexpected DM35bn drop in tax income in 1995 was the main reason Germany exceeded the Maastricht deficit limit.

A Bonn finance ministry group of experts, which twice a year estimates future revenue trends, reported this month that overall tax income in Germany would fall to DM897.1bn this year from DM914.3bn in 1995 and therefore be DM21.7bn

below the level forecast last October. For next year, the group predicted that revenues would total DM841bn, implying a shortfall of DM66.5bn, attributable to slower growth compared with the previous forecast for 1997 made in May last year. On the strength of an expected 2.1 per cent growth in nominal GDP this year, quickening to 3.9 per cent next year and 4.5 per cent per year between 1998 and 2000, the ministry's experts believe tax revenues in 1999 will be about DM100bn lower than expected a year ago.

Mr Waigel has said there is no need to change policy. However, the worsening revenue picture means the government has hardly any room to negotiate changes in the package of measures announced in April.

The financial squeeze is all the greater because Bonn has ruled out any increase in the 15 per cent value added tax before the next election. It also has to finance promised tax cuts. These include two promised reductions of one percentage point each in the 7.5 per cent "solidarity surcharge" that is added to the income tax bills of companies and individuals to help support the financing of eastern Germany. The reductions are set for the beginning of 1997 and 1998.

Another difficult tax issue is the planned abolition of wealth tax, a reform move stated by a constitutional court ruling that will cost the federal states some DM6.5bn in revenues. An urgently needed tax reform is the scrapping of the local trading capital tax, a levy described by Mr Waigel as a "fossil" because it hits companies even when making a loss. Its removal will hit local authorities.

Germany's tangle of taxes causes considerable strain in relations between Bonn and the state governments. But there are some hopeful signs that the country's economic problems are spawning some willingness to co-operate.

The federal states now share Bonn's belief that decisive cuts are needed in public spending to restore the competitiveness of the German economy. In a decision crossing party lines, the prime ministers of the 16 states have ordered their finance ministers to prepare joint proposals for spending cuts to be discussed with Chancellor Kohl in June.

It is a step in the right direction. But more needs to be done to ensure the planned start of Emu in 1999.

### How Bonn financed the 1995 federal deficit (DMbn)

Total Borrowings	188.5
Of which:	
Federal bonds (Bundes)	57.0
Federal treasury notes for retail investors	24.3
Promissory notes and promissory note loans	29.9
2 to 6-year federal notes	5.0
Short-term federal notes for retail investors	6.4
Discounted treasury bills	0.4
Medium-term tap issues	33.7
Temporary bank borrowings	8.9
Total Repayments	118.4
Of which:	
Federal bonds (Bundes)	20.3
Federal treasury notes (retail)	5.1
Promissory note loans (long-term)	2.0
2 to 6 year federal notes	26.0
Medium-term tap issues	46.0
Discounted treasury bills	1.3
Short-term federal notes	12.3
Promissory note loans (short-term)	12.5
Pre-1948 debts	0.2
Total repayments	126.7
Less: outlays for market smoothing operations	8.3
Net borrowings	50.1
Income from coinage	0.4
Federal deficit	50.5

Source: Finance Ministry, Bonn

Asset management: by Andrew Fisher

# Fight for a slice of the cake

The banks are aggressively seeking bigger shares of a growth market

In the worldwide competition to manage other people's money, German banks are becoming increasingly aggressive. Every bank worth its name, it seems, has bought, intends to buy or has linked up with a foreign asset management specialist.

Dresdner Bank recently paid \$300m for RCM, a San Francisco-based fund management company. Bayerische Vereinsbank, having identified the sector as one in which it wants to become a global operator, tried to buy Oppenheimer, a big New York asset manager, broker and investment bank, but was overruled by regulatory problems. Commerzbank last year paid what rivals consider a high price for Jupiter Tyndall, the UK fund manager. It, too, intends to grow more in this area.

Eschewing acquisitions as too expensive, however, Bayerische Hypothek- und Wechsel-Bank has begun a co-operation agreement with Massachusetts Financial Services of the US. MFS already works with UK-based Foreign and Colonial Management, of which Hypo-Bank owns 50 per cent. Westdeutsche Landesbank has bought Quorum, a small UK fund management company, to help it grow in asset management.

There is more activity. Big international investment houses are also pushing harder for asset management clients in Germany. Merrill Lynch of the US, for example, is doing its best to win business. So is Mercury Asset Management, the UK specialist in institutional fund management. Both punt across the idea of Anglo-Saxon expertise in handling assets, especially in worldwide equity markets.

Other large and small, German and foreign, banks and investment houses are also keen to obtain a bigger slice of this steadily growing market. "Asset management is one of the few growth areas in bank-



Gerhard Eberstadt: "the time of the boutiques is ending"

ing," says Thomas Neisse, head of asset management at Vereinsbank. "It's clear that we have to position ourselves correctly."

Albert Schmitz, the bank's chairman, has stated its ambition of expanding its share of the domestic private banking market. The bank is concentrating its asset management businesses into a single unit and looking "with eyes wide open" for possible acquisitions. One potential prize he and other bankers see is the business which will accrue as Germany inherits an estimated DM2,600bn worth of assets by 2000.

Also bringing a gleam to bankers' eyes is the prospect of pension funds along Anglo-Saxon lines. At present, the state system - buckling under the financial strain of a stagnant economy, high unemployment and demographic shifts - dominates German pension provision, with companies topping up retirement incomes from their own schemes.

Such funds (Pensions-Sondervermögen) could be a shot in the arm for foreign asset managers, says Lutz Wille, Mercury's head in Germany.

"These are going to come and they will require more investment in European equities. This could help revitalise the German equity market."

At the moment, though, the main drive is to persuade more German institutions and companies to have their assets managed on professional lines under international standards of transparency, fee-charging and performance measurement. Awareness is growing, but Mr Wille says he often feels like an evangelist. "Sometimes, I have to walk around like Billy Graham."

Some companies, though, are keen to learn more about modern asset management. "People ask how to set up pension funds along US lines," says Harald Schüssler, a director of Frankfurt-based Merrill Lynch Bank. "Despite the tax disadvantages, companies are interested in learning how to do it."

He thinks this type of business could initially develop among German subsidiaries of foreign concerns.

Whatever the requirements of clients, there is no doubt that the German asset management market is set for considerable change. "This will become much more of a competitive business," says Mr Wille. "More people will be fighting for a slice of an ever-growing cake."

into the capital market, with equities likely to be the main beneficiary.

At this stage, no-one is sure how the trend towards segregated pension funds will develop. But the government is expected to act on another front - by allowing special equity-based funds to be set up for individuals wanting to save steadily for retirement to augment their basic pensions. This could also open up new opportunities for fund and asset managers.

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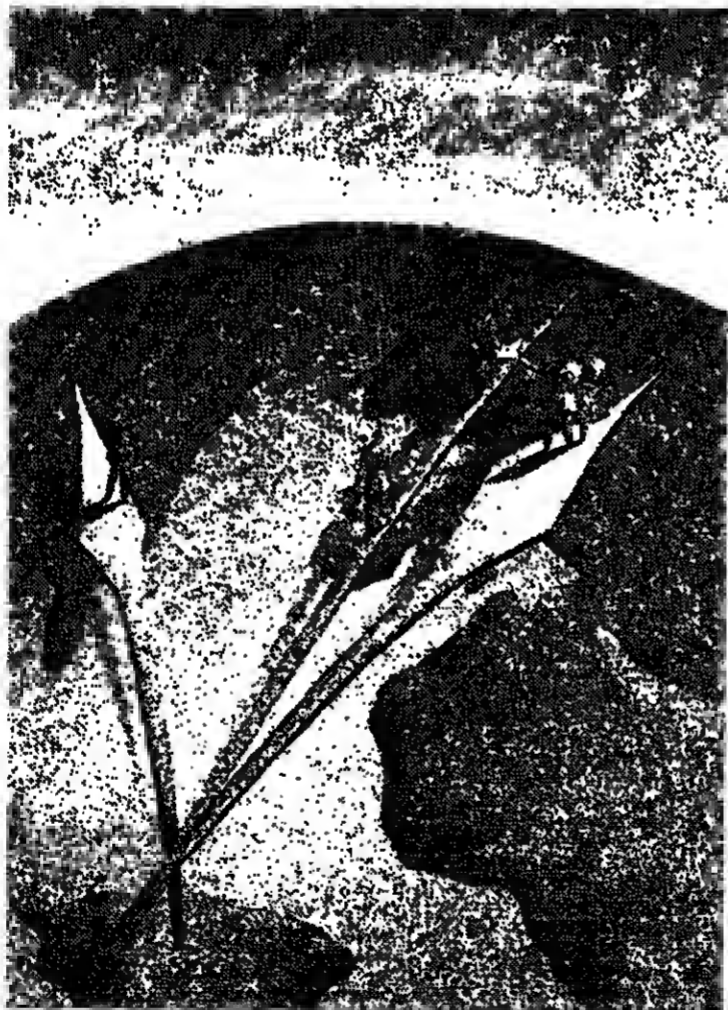
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■ **Venture capital:** by Andrew Fisher

# Seed finance feels the cold

**A risk-averse culture is just one of the obstacles in the way of fledgling enterprises**

The idea of giving a financial boost to struggling entrepreneurs - especially in the high-tech sector - and earning a handsome profit on the few who succeed is far less accepted in Germany than in the US or Britain. There is no shortage of capital, especially in the form of loans, and there are plenty of budding young businessmen and businesswomen. But putting them together to create a thriving venture capital industry has proved difficult.

The number of true venture capital companies in Germany can more or less be counted on two hands, although there are many operations (some involving the big banks) taking stakes in companies that have already passed their first financial hurdles. Federal and state programmes also exist to give new businesses a helping hand, though often not much beyond the start-up stage.

Among the venture capital leaders are Atlas Venture, Techno Venture Management (TVM), Apex Partners and Technologieholding, all with German operations based in Munich. International investment banks such as Goldman Sachs and Deutsche Morgan Grenfell are also becoming more involved.

But venture capital has yet to make a real breakthrough. The problem is basically threefold: high government taxes and excessive regulations tend to hold back new firms; there is a lack of exit possibilities, such as the US's Nasdaq stock market, to enable investors to take profits; and many small or medium-sized firms are unwilling to sell a majority of shares to investors.

Yet despite the handicaps, venture capital is gaining more attention in the business and financial community. Politicians, too, are more alert to the opportunities the sector can bring, inspired by its job creation record in the US. The debate over whether Germany still has enough innovative strength to keep industry growing has also placed more focus on venture capital.

Thus the government has been thinking hard about ways to channel more money into small enterprises. So far, the results have been meagre. However, venture capitalists are pinning more hopes on the broader policy moves aimed at lowering taxes, cutting social security costs and deregulating the economy - all of which would give companies and investors a freer environment in which to operate.

"The awareness of venture capital has certainly increased recently," says Werner Schauer, a partner in the Dutch-owned Atlas Venture. "You can see this in Bonn. But it's one thing to formulate a programme and another thing to implement it. It takes a long time and the results are not likely to be startling."

Mr Schauer's fellow partner, Rolf Schneider-Günther, believes politicians should concentrate on improving overall conditions for business, especially on the tax side. Corporate and other taxes can take around 60 per cent of profits in Germany. "There should be tax advantages for young businesses in Germany to give them time to get properly established."

Although Germany is generally regarded as trailing the rest of the world in such new sectors as biotechnology and information technology, there are plenty of small firms in these areas. Few have the potential to become significant players, but there have been notable successes. Yet by US standards, the financing provided in the form of venture capital is feeble.

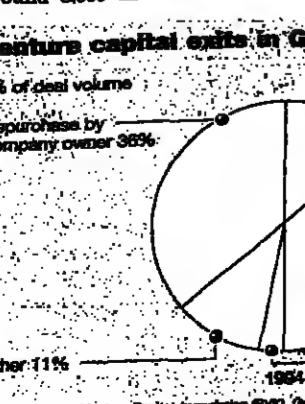
Mr Schauer points out that in the US, some \$5bn is invested every year as venture capital for small and promising companies - more than half in high-tech fields and nearly half in start-up and seed finance. Around 8,000 firms that have

been financed through venture capital create 200,000 new jobs each year. By contrast, the German figures are tiny. "In Germany, there is hardly any venture capital available," says a study produced by two German management consultancies, Baumgartner and Partner and Mackewicz, Degen and Partner. "Frequently, up to 90 per cent of companies looking for capital give up at the first attempt."

The total venture capital portfolio in Germany is put at DM5.6bn invested in nearly 3,000 companies, according to figures from the German venture capital association (BVK). But much of this reflects funds to help companies expand rather than true seed or start-up financing, which totals only around 7 per cent of this figure, or about DM450m.

According to Mr Schauer, last year only DM11m was invested as seed and start-up capital in Germany, though funding of more established businesses raised total investments to around DM1bn.

One reason for the lack of dynamism is the over-enthusiasm of the late 1980s in which many investors burned their fingers. "People were rather blink-eyed when looking at the US," says Mr Schauer. There were plenty of technology-oriented companies in Germany, but few had proper marketing or management experience - "people invested blindly in technology".



■ **Stock options:** by Wolfgang Münchau

# Few signs of the 'fat cat'

**Many companies remain resistant to the idea of using share schemes to motivate managers**

German attitudes towards money and wealth are currently subject to potentially far-reaching change. In a country where wage differentials between top executives and middle managers and between qualified and unskilled workers are among the lowest in the world, some companies are now trying to break free, moving towards performance-related pay, including executive share options.

Daimler-Benz and Deutsche Bank caused a great deal of surprise earlier this year when they introduced executive stock options for their senior management. The intention is to ensure that management and shareholders pursue the same interests, but also to offer salary packages that are internationally more competitive.

A Deutsche Bank manager said that the existing remuneration packages were insufficient to attract first-rate international bankers. Although top German bankers receive relatively generous basic salaries,

their total pay packages are generally lower than those of their American counterparts, because they contain no performance-related element.

Yet, the rush towards options must be seen only as a first - even, perhaps, a timid - experiment. Deutsche Bank has yet to give details about the structure of its options plans, but at Daimler-Benz the scheme is modest and highly unlikely to give executives multi-million D-Mark salaries. One board member calculated that on a reasonably optimistic assumption about the share price, the package may be worth some DM60,000 per annum - hardly enough to change the way executives manage their company. Furthermore, basic pay will not be going down after the introduction of the share options, a sign that management does not entirely trust the process yet.

Although the packages are modest, the introduction of executive stock options at two of Germany's best-known companies is likely to reverberate across the German corporate sector. They form part of the change from a culture of co-termination and the pursuit of multiple corporate goals towards the acceptance of shareholder value as the guiding corporate principle.

This change in attitude signals what may turn into a profound upheaval in corporate customs and governance. It will take time for German executives to earn multi-million D-Mark salaries, but it may take more time still for share options packages to find a wider acceptance in German society. At Daimler-Benz, trade union representatives vigorously opposed the move. A manager who stands to make millions if the share price moves up, may be more keen to adopt restructuring measures than a manager with a fixed pay, they argued.

An alternative method of linking executive pay to share price performance has been introduced by SGL Carbon, the carbon and graphite group. Profit-related rewards already account for up to 50 per cent of total pay but, in addition, the company is introducing what it calls a long-term incentive plan. Under this plan, the top 20 executives receive extra income from a special fund, as long as the company achieves annual profit growth of at least 5 per cent, with a return on capital employed of at least 20 per cent.

The idea of long-term incentive programmes is to combine Germany's traditional emphasis on long-term planning with

a more hard-nosed shareholder value orientation. Despite the trend towards shareholder value, German managers remain long-termist in their perspective. Although the definition of "long-term" has been changing - perhaps denoting a few years rather than a whole generation - the idea of having their performance measured quarterly remains anathema to most executives.

As well as performance-related pay elements, SGL Carbon is introducing a stock options plan that is similar to those at Deutsche Bank and Daimler-Benz.

The rush towards stock options comes despite frequent claims that German corporate law does not permit, or at least encourage, such alternative forms of remuneration. Stock options certainly require some unusual financial engineering - Daimler-Benz, for example, will not issue stock options directly, but via convertible bonds.

Others have argued against stock options on the grounds that German tax law is too inflexible. Stock options generally throw up the problem of defining the point at which a profit arises. But in Germany, as in other countries, the trend has been to tax profits when they fall due; in the case of



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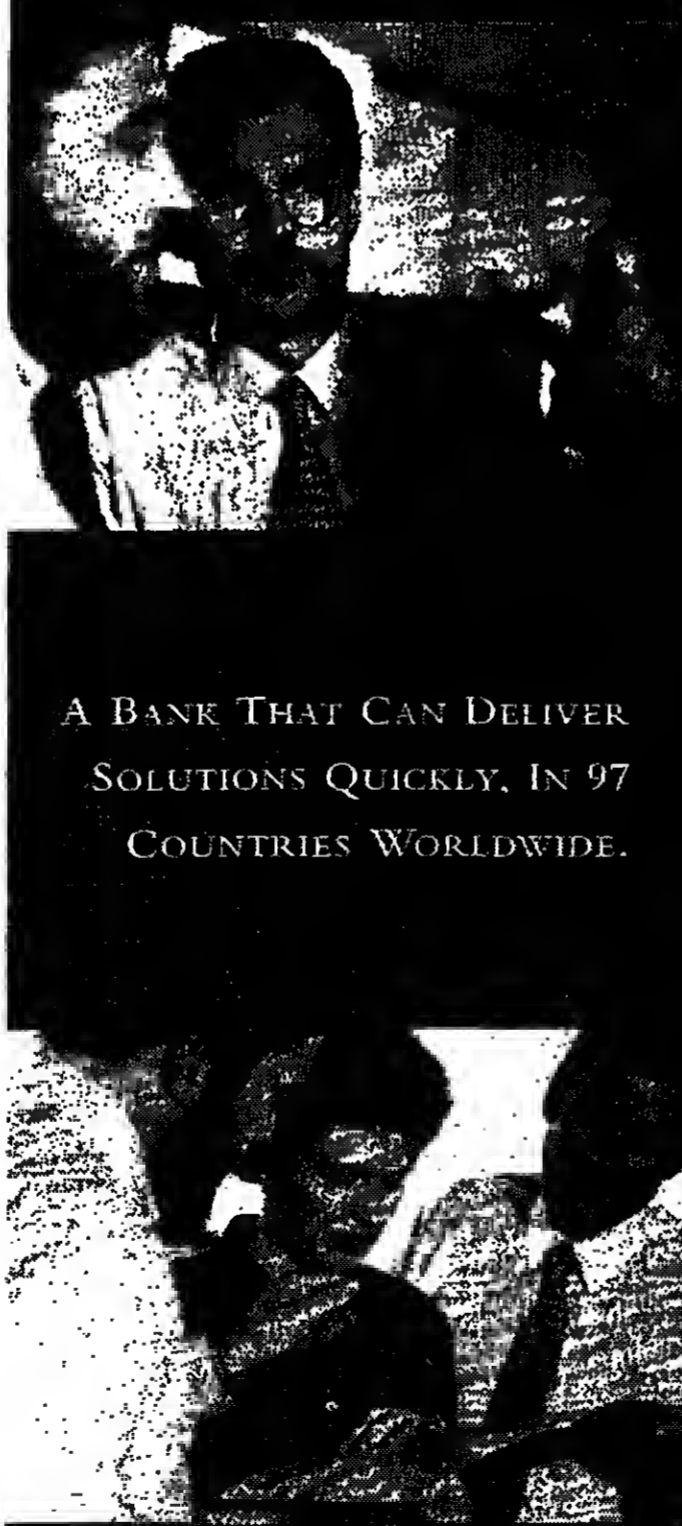
options, at the time when they are exercised. Income from options is theoretically subject to social security payments, but since executive pay usually exceeds the upper limit for social security contributions this problem does not arise in practice.

With the introduction of stock options or other forms of executive pay linked to performance, companies are now more keen to introduce strict and clearly defined targets for return on capital employed. Downsizing itself from an integrated technology concern into a transportation company, Daimler-Benz is getting rid of divisions that do not meet the self-imposed performance target of a return on capital of 12 per cent.

Chemical and pharmaceutical companies are publicly pondering the benefits of demer-

gers, a concept that until recently they would have dismissed out of hand. More companies are introducing the stricter and more shareholder-friendly US accounting rules. As German companies are becoming more international, their financial culture is also changing rapidly. This change is part of a wider shift in public attitudes towards money and finance. Large privatisations, such as the forthcoming share sale of Deutsche Telekom and a growing number of initial public offerings, are slowly turning Germans from a nation of savers into a nation of shareholders. But the sharply divided vote in the supervisory board of Daimler-Benz over the issue of executive stock options should also serve as a reminder that this transition will be far from smooth.

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8 GERMAN BANKING AND FINANCE

The bond market by Conner Middelmann

# Bundesbank grudgingly relaxes stance

Competition in Europe is forcing the adoption of long-resisted innovations

The prospect of increased competition among Europe's financial centres with the creation of a single European currency has sparked a frenzy of innovation in Germany's bond market, ushering in long-overdue reforms.

The Bonn government has come to realise that if Germany is to play a significant role on the European financial scene after 1999, it must act to bring its capital markets in line with its neighbours by revamping instruments and market practices.

And even the Bundesbank, which has always prided itself in its fierce independence from any political or commercial interests, is grudgingly ushering in bond market innovations to help boost Germany's regional competitiveness. In a crucial concession to Bonn and the financial markets, it recently relaxed its hitherto staunch opposition to money-market instruments - which it always argued would hamper its monetary policy.

Moreover, it has always jealously guarded its independence of action in the money market and has feared that treasury-bill issuance by Bonn might increase government interference in the monetary policy-making process, since changes in short-term interest rates by the Bundesbank would directly affect Bonn's funding costs.

"The Bundesbank's critical attitude towards the short-term financing of long-term credit demand is widely known [and] our reservations, based on monetary policy consider-

ations, remain in place," Mr Johann Wilhelm Gaddum, vice-president of the Bundesbank, said recently. However, he conceded: "We see, of course, that the transition from the D-Mark towards the Euro creates a new situation... We will have to examine how to adjust to this development." As a compromise he suggested the creation of a short-term market that would be large enough to operate efficiently, yet not so large as to destabilise monetary policy.

The move comes after years of lobbying by Germany's banking and fund management industry for a more developed, liquid yield curve ranging from short-term treasury bills to 30-year bonds.

In its latest annual report, published this month, the German Banking Association, which represents the private sector banks, issued an urgent plea for the reform of the German capital market ahead of European Monetary Union. Arguing that Germany would lose its greatest asset - the D-Mark - with the advent of the Euro, the association warned that the country would be left with no advantages over its neighbours unless its capital market were overhauled - fast.

"Germany can only remain competitive in a unified European financial market if it can offer competitive products," it said. It also warned that, as long as short-term paper was not available in sufficient volume, a well-rounded capital market could not develop. "There is a danger that Germany will continue to decline in attractiveness as a financial centre, London and Paris offer a complete interest-rate spectrum. If Germany's financial market deficits are not remedied quickly, there is little hope of developing the necessary infrastructure and know-how for short- and long-dated bonds before the introduction of a single European currency."

Most European countries regularly issue money market debt, highlighting Germany's competitive disadvantage once the Euro takes effect. "If Germany doesn't offer money market instruments, international investors will go to those markets that do," says Mr Christoph Anhamm, bond strategist

at Union Bank of Switzerland in Frankfurt. "But instead of trading just in short-dated instruments, they might end up doing their major business there - which would be a great loss to Germany."

The Bundesbank is expected to announce the issuance of six-month money market bills as soon as the third quarter. These bills, sold at a discount to their par value, are expected to be issued at quarterly auctions. The Bundesbank is not expected to undertake market-smoothing operations - partly to avoid any impression that it is using the bills to signal monetary policy intentions.

The government has already allowed for DM50bn of gross issuance of bills in its budget, which means that around DM20-30bn would be outstanding at any given time - a volume the central bank is thought to find acceptable.

The Bundesbank has also

expressed an interest in issuing two-year fixed-rate notes - Schatzanweisungen. That would provide an important benchmark in a market where the shortest maturity of tradable bonds currently issued by the government is five years.

In return for accepting the issuance of money-market paper, the Bundesbank is likely to press Bonn for more issuance at the very long end of the yield curve - the 30-year sector, which is also much better-developed in other European markets.

The German government last issued 30-year bonds more than two years ago when yields were close to bottoming; since then, that part of the yield curve has all but dried up.

"The issuance of 30-year bonds, or the increase of existing issues, should not be neglected - even if the volume is low," Mr Gaddum said recently.

The Bundesbank has also been exhorting Bonn to concentrate federal funding and the financing needs of its special funds - such as the German Unity Fund or the Fund for Inherited Debt (Erblasser-Eiligungsfonds) under one roof, in order to boost liquidity all along the yield curve.

There has even been talk of making government bonds stripable - where a bond is separated into its individual coupon and principal payments, which can be separately held and traded in their own right as zero-coupon bonds.

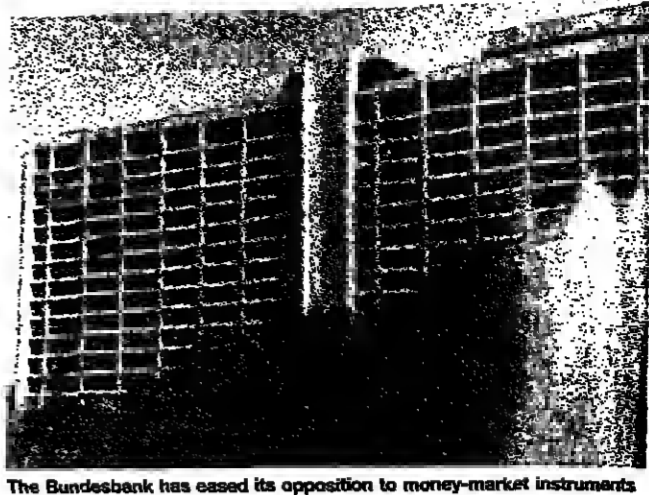
The benefits to the government of these innovations are likely to be substantial, if nothing else because of the cost savings they represent.

"It is in the interest of the government to establish an efficient market, because the more liquid, transparent and professional it is, the cheaper over the long-term the funding

should be," says Mr Werner Ruppel, bond market strategist at Kleinwort Benson Research, the research arm of Dresdner Bank in Frankfurt.

For instance, the current steeply upward sloping yield curve means that because of the 315-basis-point gap between six-month Fibor and 10-year yields, Bonn could save some DM900m each year in interest payments, he says. Likewise, if the yield curve is inverted, a liquid 30-year sector would enable Bonn to get the cheapest funding at the long end.

Investors are likely to delight in the creation of money-market paper. German money market funds, which were first permitted - again grudgingly - by the Bundesbank in August 1994 have suffered from a lack of supply, amid a dearth of high-quality floating rate notes or commercial paper. International central banks, which were keen



The Bundesbank has eased its opposition to money-market instruments

buyers of the Bundesbank's previous, short-lived experiment with money market bills two years ago, are also likely to show lively interest.

With only 18 months until the start of the first stage of EMU, observers say Germany's Big Bang will be a race against time. However, some are confident Germany will make it. "I'm optimistic that Ger-

many will attain an international standard very soon," says Mr Urban Gajewski, head of money market securities at Commerzbank in Frankfurt. "The most important thing is that liquidity will be maintained - there is a lot of demand out there, but the government will need to commit itself to regular issuance if that interest is to be upheld."

PROFILE Ernst Welteke

## Thick-skinned banker on thin ice

Ernst Welteke has exchanged the burly-burly of politics for the complexity of central banking. As president of the regional central bank of the state of Hesse - in which Frankfurt is located - he both sits on the policy-making council of the Bundesbank and plays an important role in promoting the interests of the financial community.

To him, weighty issues such as European monetary union, German capital markets and monetary policy are now part of everyday life. The regional central bank (Landeszentralbank in Hesse), which handles payments of some DM600bn a day, is a key part of Germany's central banking system, radiating from the Bundesbank on the city's outskirts.

After four years as Social Democrat (SPD) minister of economics and then finance in the Hesse state government in Wiesbaden, Mr Welteke, 53,

took up his present position in April, 1993. He says he enjoys the change.

Banking holds fewer daily irritations: "In politics, you have to take account of the media - more than in business - but you also have to deal with the opposition, parliament and the party organisation."

Dealing with bankers can have its sticky moments, though most talking is done behind closed doors. Mr Welteke says he is concerned to help promote the concept of Finanzplatz Frankfurt (Frankfurt as a financial centre), but not to accede to every demand from the banks.

"I don't agree with everything the financial community asks for. We have to see if demands are justified or not," he says. Being confronted with demands that it should do more to promote German financial markets is a problem the Bundesbank

faces as a whole. "These demands are not easy to meet. Such a role can collide with the basic task of the Bundesbank to keep monetary conditions stable and preserve its independence and neutrality," Mr Welteke says.

Germany's federal structure, however, means that the way the financial community's objectives are viewed may differ from region to region. "Although Finanzplatz Deutschland are largely synonymous, they are not identical," Mr Welteke explains. "The way we regard banking developments in Frankfurt is not always the same as the view from, say, Hamburg or Munich."

When necessary, Mr Welteke is prepared to stick his neck out. Last November, for example, he urged the Bundesbank to drop its opposition to government issues of short-term debt. At a

meeting with the foreign press, he said this was necessary to make Germany more competitive as a financial centre ahead of Emu when the D-Mark would be replaced by the euro.

The Bundesbank is now reconsidering its position on debt with maturities of under a year. But at the time, it rapped Mr Welteke over the knuckles. According to Mr Welteke, short-term paper attracts interest from institutional investors and would reduce financing costs. Mr Welteke, however, supports the Bundesbank view that long-term issues should take precedence for reasons of monetary stability. "The weight must remain on the long-term side. Short-term issues must be limited in volume but sizeable enough to provide a market," he says. He admits that without the prospect of Emu, the matter may not have arisen.

countries such as France already issue short-term paper and Germany could, therefore, lose out after the single currency is introduced. "I don't know if we would take this position if we did not know there would be a short-term market when the euro comes," he says.

Mr Welteke also sees the need for moves in other areas. While stressing the benefits to Germany of the stable D-Mark, the Bundesbank's status and a high savings rate, he says that:

"globalisation, the revolution in technology and changing investment behaviour bring huge pressures for change". These forces highlight structural problems such as Germany's low stock market capitalisation compared with other countries. "We need more quoted companies," Mr Welteke says. "We have certain problems with the links between banks' stakes in industry, their use of proxy



Ernst Welteke: when necessary he is prepared to stick his neck out

votes [at annual meetings], their loans to companies and personal links. One can ask if all this is favourable."

To his neighbours in the big commercial banks, these are sensitive points. But Mr Welteke has kept some of his politician's thick skin. He may well continue to need it.

Andrew Fisher

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Mortgage bonds by Conner Middelmann

# Big and perfectly reformed?

The Pfandbrief market has been revived, but there are some clouds on the horizon

Until a year ago, any mention of Pfandbriefe - bonds backed by public-sector or mortgage loans - would have provoked little more than a stifled yawn among international investors. However, a series of sweeping changes in the way these instruments are issued and traded has added a new shine to the 200-year-old market.

"In the early 1990s, the market was so illiquid that investors preferred government bonds and eurobonds, and the resulting rise in the yield premium of Pfandbriefe over bonds eroded the competitive position of mortgage banks by raising their funding costs," explains Mr Friedrich Munsberg, deputy treasurer at Frankfurt Hypothekbank Centralboden.

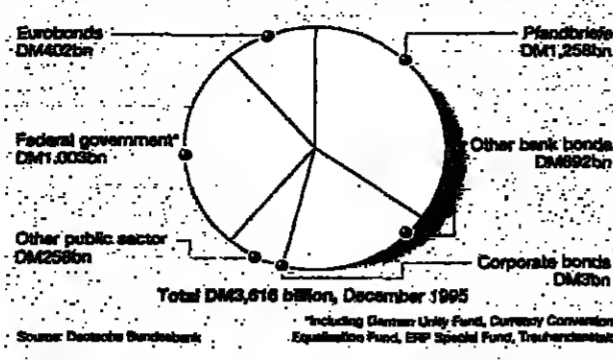
Considering that the Pfandbrief market is larger than the market in government bonds (bunds), this was indeed alarming. So, Germany's banks - until recently the only underwriters and traders of Pfandbriefe - got together and hammered out a list of reforms to revive the flagging market. This resulted in three significant innovations:

- Late last year, the German Stock Exchange launched an electronic Pfandbrief trading system, IBS 2, to make the market more transparent.
- In April 1995, the Association of German Mortgage Banks, in conjunction with Bloomberg, introduced a Pfandbrief price index (PEX) and a Pfandbrief performance index (PEX-P).
- Most importantly, a new instrument was born: the Jumbo Pfandbrief. While retaining the advantages of traditional Pfandbriefe, jumbos are more liquid and larger than the rest, and have been targeted at international investors as well as the traditional, domestic clientele.

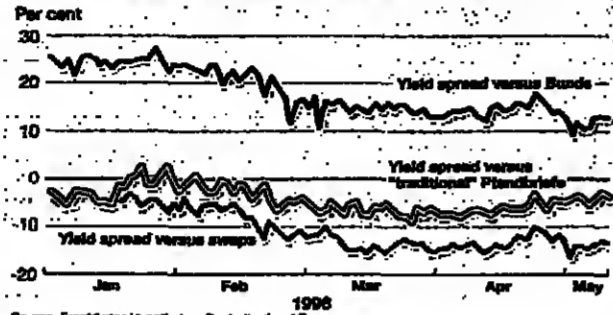
Pfandbriefe are collateralised bank bonds that may only be issued by 50 German credit institutions: 33 private mortgage banks and 17 public-sector institutions including state banks - Landesbanks - and specialised lending institutions, such as DSL Bank or L-Bank. The bonds are backed either by residential and commercial mortgages (*Hypotheken Pfandbriefe*) or by loans to public-sector entities (*Öffentlicher Pfandbriefe*). They are not asset-backed securities in the US sense of the word since the assets remain on the issuing bank's balance sheet. Pfandbriefe usually trade at a yield spread over bunds, although increasing liquidity has seen spreads decline in recent months.

Hypotheken Pfandbriefe are collateralised by a pool of

DM-bond market



Average jumbo Pfandbriefe yield spread to traditional Pfandbriefe, Bunds and swaps



mortgages granted by the issuing bank. The quality of cover is ensured by the fact that mortgages eligible as pool collateral must not exceed 60 per cent of a property's value.

Public Pfandbriefe are issued to fund the public sector. The loans are collateralised by one large, separately registered pool of loans to or guaranteed by the public sector.

All Pfandbriefe are guaranteed by their issuers and supervised by a trustee appointed by the Federal Banking Supervisory Authority who ensures that the collateral securing the issue is adequate. No Pfandbrief has ever defaulted.

The Pfandbrief market represents the largest segment of the D-Mark bond market, with a share of around 35 per cent. Pfandbrief maturities range from two to 10 years. About 25 per cent are registered, whereas the rest is issued in bearer form. While some Pfandbriefe have been issued as FRNs or structured issues, about 90 per cent are straight bonds.

In the past, issue sizes tended to range between DM50m and DM150m, and the paper would get locked away until it matured. In the absence of market makers, investors wanting to buy or sell bonds would often be shown wide bid-offer spreads at unfavourable levels. As a result, no more than 5 per cent of the market ever went into non-German accounts, observers estimate.

The advent of the Jumbo Pfandbrief has changed all that: bankers now estimate that up to 20 per cent of jumbo issues are held by foreigners. In less than a year, 55 jumbo issues worth some DM80bn

However, according to Mr Munsberg, who chairs a committee examining the issue, "the market is not yet ready for a Pfandbrief future - if it is launched too early, it might go the same way as the Buxl future [the DTB's 30-year government bond future that had to be abandoned late last year due to a lack of deliverable bonds]". Mr Munsberg says the jumbo Pfandbrief market needs to have a deliverable paper total of at least DM70bn to DM80bn before a futures contract should be attempted.

Jumbos have even begun to eat into the eurobond market, a traditional capital-raising domain for German banks. "Some Landesbanks used to be huge eurobond issuers, but that business could shift increasingly into the Pfandbrief sector," says Mr Christoph Anhamm, bond strategist at UBS in Frankfurt.

However, amid all the good news, there are clouds on the horizon, some of which have drifted over from Brussels.

In preparation for European monetary union, the EU Commission has suggested making all mortgages in Europe repayable ahead of their redemption date. While this is already possible in some countries, like the UK, it is not in Germany, where mortgage loans cannot be pre-paid during a fixed period stipulated by the contract. Making mortgages repayable would wreak havoc with Pfandbriefe since the legal requirement to match the maturity of a Pfandbrief with that of the underlying asset would be almost impossible to meet.

The Commission argues that mortgages should be pre-payable because long-term yields in most EU countries are likely to fall after 1999 and consumers should be able to refinance their mortgages at lower interest levels. However, according to UBS's Mr Anhamm, "long-term yields are unlikely to decline just because of Euro". Moreover, he says, "it is questionable whether the ability to make early mortgage repayments would benefit consumers over the long term: in Germany, for instance, the structure of fixed, long-term mortgage rates has been largely responsible for the stability of housing prices and rents over the last few decades".

Another risk lies in the legal position of the Landesbanks, which are guaranteed by their respective federal states. The EU Commission has argued that these banks have an unfair competitive advantage and is calling for the withdrawal of state backing.

"An abolition of the *Gewährträgerhaftung* [state guarantee] would reduce the creditworthiness of most Landesbanks and could trigger a significant downgrade of their credit rating, negatively affecting the potential ratings of Pfandbriefe," says Mr Anhamm.

Personal finances by Laura Covill

# Managers' best kept secret

German fund managers are discreetly getting excited about a "new" product - the private pension scheme

There is an overwhelming need to increase private pension provision in Germany, but no one is willing to tell the German public how urgent the problem has become.

Theo Weigel, the finance minister, has revealed that he is planning to overhaul the generous state pensions system by the end of 1997, and recently proposed that all retirement pensions should be made subject to income tax.

"The government is saying a little more each day," comments Rolf Passow, chief executive of DIT, the funds group belonging to Dresdner Bank. "One day Chancellor Kohl announces that total social insurance charges have to be frozen at 20 per cent (of pre-tax incomes), and the next day the media draw the appropriate conclusion - that the state pension will decline in value."

So far, the German government has stopped short of admitting what many economists and opposition politicians take for granted - that state pension contributions paid now by young and middle-aged Germans will not yield an adequate income after retirement.

Although the idea is long out of date in the UK, Germans still believe that their state pension and company pension combined will be enough to finance a generous lifestyle in old age. Mr Passow thinks that rather than try to disburse the public fund managers should remain discreet at this stage.

After all, he says, they are not the only party involved. Three different pensions typically make up a person's full retirement provision, and the fund management community is concerned with only one: the private pension. "The other two parties - the government and the employers - have to come up with solutions, too, but they don't have any answers yet. If we say too much about the problem

there'll be a huge uproar." Although Germans have high disposable incomes and save more than most Europeans, they are less aware of the need to make private financial provision for retirement. Fund providers are now encouraging their customers to invest in equities as a "third pillar" of retirement provision. To most Germans, however, the fund managers' rationale - that, in the long term, equities offer higher returns than fixed-income investments - is unfamiliar.

A draft scheme by the Association of German Investment Firms (BVI) proposes a new type of pensions vehicle known as "Pensions-Sondervermögen", which will invest up to 60 per cent of funds in equities and a maximum of 20 per cent in real estate. At present, German fund providers are not allowed to combine these two forms of investment in a single vehicle.

The BVI has received indications that parliament will pass legislation in time for fund managers to introduce Pensions-Sondervermögen funds by late 1996 or early 1997. The fund business is expecting an enormous increase in investment, should the recommendations become law. Mr Passow estimates that the volume of assets under management with German fund providers will increase from its current DM600bn to DM1,000bn within four years.

All this should mean a huge increase in domestic demand for equities - but initially, they will probably be those issued by German companies. Mr Passow of DIT argues that before buying foreign stock, private investors used to fixed-income securities will have to become accustomed to investing in household names such as Volkswagen or Bayer. Only later will they have the confidence to experiment with overseas equities - despite the fact that the returns may be better than on German paper. "It would be fatal to go more than one step at a time," Mr Passow says.

Interest in international equities will also be restricted by the provision that Pensions-Sondervermögen funds will be obliged to invest at least 70 per cent of portfolios in domestic

securities or real estate. Yet, after the adoption of a single European currency - perhaps as early as 1999 - "domestic" will be re-defined to include all the countries in the EMU. DIT's funds currently have DM8bn invested in German shares and only half that figure in foreign equities. According to Mr Passow, this relationship will change as private investors in Germany grow more accustomed to equities and DIT continues to pursue its sectoral investment policy.

Last year, the equities lobby, led by Rüdiger von Rosen of the German Equities Institute

believe that their state and company pensions combined will be enough

(DAI), campaigned forcefully for tax breaks on private individuals' investments in equities. Although the finance ministry has since made clear that no tax breaks will be granted, the funds sector believes that Germans will still become more enthusiastic about equities.

Change will be gradual, yet fund providers in Germany are scarcely able to contain their excitement about the potential the market offers. The Pensions-Sondervermögen scheme can be applied to corporate pensions, too. It is likely to be used as the model by compa-

nies that still make pension provisions by forming reserves on the balance sheet, but in future wish to set up a pension fund instead.

The BVI's proposed scheme is similar to section 401K of the United States' Employee Retirement Income Security Act (ERISA), which allows employees to make investment decisions about their own corporate pension scheme, and to transfer it when they switch employer.

Whereas German employees now qualify for a corporate pension only after serving 10 years with the same employer, under the proposed scheme a waiting period of just seven years would be required before the corporate pension could be transferred to another job.

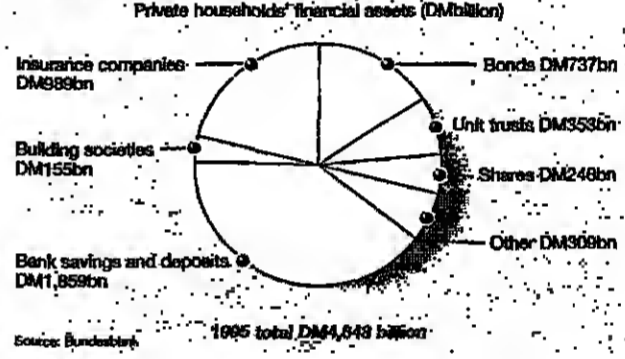
Since it will eliminate their responsibility to produce a specific sum in pension benefits, employers should welcome the scheme. For professional asset managers, it is highly attractive: the employer chooses a single manager to handle investment accounts for all its employees.

"If we got 401Ks here I'd be the happiest man in Frankfurt," says Jochen Neynaber, one of the managing partners at Schroder Munchmeyer Hengst in Frankfurt.

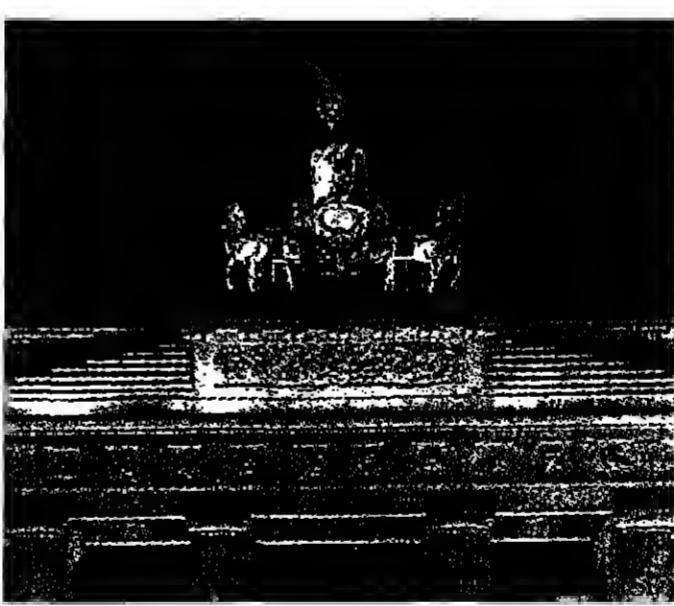
Others suggest that the rejoining would be even greater at the asset management arm of Deutsche Bank, whose directors head the supervisory boards at dozens of German companies.

If those companies created pension funds, Deutsche and other banks that hold directorships would be well-placed to win an appointment as the fund's manager.

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10 GERMAN BANKING AND FINANCE

Insurance by Trevor Petch

# Deregulation rocks the market

Since 1994, competition has overturned the insurers' traditional working practices

With annual premium income of DM255bn (£100bn), the German insurance market is the largest in Europe, home to the largest European insurance company, Allianz, and the world's largest reinsurance company, Munich Re. It is also the insurance market in which the changes wrought by the creation of the Single European Market on July 1, 1994 are likely to be the most profound. Traditionally, Germany has had the most tightly controlled insurance industry in Europe. The Federal Supervisory Authority in Berlin, the BAV, exerted strict control over the operations of insurers and over pricing and policy conditions. All this changed on July 1, 1994. Regulation of the insurance industry is now primarily through monitoring of companies' solvency, the method traditional in the UK, rather than through prior approval of the nuts and bolts of their business.

Because the market is more open to penetration from abroad than ever before, German insurers are facing new challenges of product innovation and full-price competition. The changing market comes at a difficult time. Overall growth in premium income last year is estimated at only 5.6 per cent, down from 9.5 per cent in 1994, when there were heavy increases in motor insurance rates. Almost one percentage point of the 1995 increase resulted from the introduction of compulsory nursing care insurance, although only a minority of Germans buy their nursing care protection from the private sector insurance market.

At the same time, the slowdown in the German economy is holding back growth in life insurance. Premium income is still increasing, but the number of new policies signed annually is beginning to fall. This year, growth is expected to slow further to about 5 per cent, while some analysts predict that there will be no growth in the non-life insurance market at all.

German insurers have embarked simultaneously on a price war in both motor and industrial risk insurance. In the past, this would have been unthinkable. It had long been an open secret that low insurance rates for industrial business were effectively cross-subsidised by the handsome profits that could be expected from motor business and other personal lines.

But in the years 1990 to 1993, German motor insurers lost a total of DM6bn (£265m), not least because of a surge in car thefts for export to eastern Europe. One effect was also to stimulate increases in rates for industrial insurance as well. In 1994, after heavy increases in motor premiums, profits for the motor sector were DM1.4bn (£525m). Last year, they were close to DM1bn more than that, despite an increase in overall premium income of only 2.7 per cent.

Deregulation of motor liability ushered in a rebate war among German insurers last year as they began to offer sizeable discounts to women drivers, say, or to owners of cars used only for low mileages. Despite the overall increase in profits from the motor sector, motor liability returned a small overall loss.

Next year, the motor market will become more unstable still. Insurers are preparing to scrap the traditional tariff structure for motor liability based on engine capacity in favour of a system based on car model and other factors. The result will be to introduce more flexibility, and more scope for competitive discounting.

Motor is also one of the areas

in which foreign insurers see an opportunity to break into the market. A number are trying to exploit telephone sales, the method through which Direct Line has revolutionised motor insurance distribution in the UK. Among them are AXA of France, Zurich and Winterthur of Switzerland and Sun Alliance of the UK.

One or two German insurers have also entered the field, including Colonia (ultimately owned by UAP, the largest French insurer), and Provinzial, a regional insurer owned by the savings banks of North Rhine-Westphalia.

Although the initial costs of telephone sales operations are high, they pose a significant long-term threat to the traditional insurers, which incur high costs because of their large agency networks. Since their income is from commissions, agents also tend to be volume rather than profit oriented.

The potential for telephone sales may, however, be restricted by Germany's existing low-cost motor insurance specialists, some already selling direct. At the same time, premium income for fire insurance is falling in absolute terms - by about 1.6 per cent last year - with income from industrial fire business unchanged at DM4.2bn (£1.9bn).

As a result of historically low premiums, German industry has tended to be insulated from the trend elsewhere towards increasing self-retention of risk, while their insurers have been insulated from

foreign competition. This, too, has begun to change. German insurers were profoundly shocked in October 1994 when the industrial giant Siemens placed its insurance programme in the US and London markets, prompting other leading companies to do the same.

A further blow to the traditional system was struck last year when Allianz announced the introduction of its own tariff system for industrial risks, and other leading insurers of industrial risks, such as Gerling and Colonia/Nordstern, almost immediately followed suit.

These steps precipitated the collapse of the so-called Konsortialkommission system (or KoKos) - committees of insurers that determined the insurance rate for all corporate risks of more than DM1bn. Their main effect was to enable the middle range of German insurers to take a share of industrial risk business, while ensuring that the German market as a whole provided the insurance capacity that its domestic clients required. The collapse of the KoKos system is a profound threat to the position of "me too insurers".

It has also ushered in a new wave of competition. With risks open to competition from different tariff structures set by leading German insurers and more rivalry from foreign insurers, prices are falling sharply, in some cases by 20 per cent or more.

Results last year were not too bad, since there were no catastrophic storms or floods, and relatively few large fires. Even so, the loss ratio was barely changed from 1994 at an uneconomic 75 per cent of premium.

This year has already seen the disastrous fire at Düsseldorf airport, which killed 16 people and caused an estimated DM250m in insured damage.



The towering headquarters of the big banks make Frankfurt look more American than European. The city is home to more than 420 banks

Frankfurt by Andrew Fisher

# Germany's 'money town' comes of age

A focus on IT is confirming the city's role as an international business capital

Money dominates the skyline of Frankfurt, the compact city of fewer than 700,000 people that is Germany's financial capital.

The towering headquarters of the big banks make Frankfurt look more American than European. The striking new Commerzbank building, still topped by cranes but already dwarfing its neighbours, will be completed next year. There is little trace of the old city where Gotha was born and the Rothschilds learned the banking business that would make them a legend the world over.

But having suffered from wartime bombing, which destroyed its medieval heart, and from over-hasty and insensitive rebuilding, Frankfurt is now one of the world's most successful cities. It is home to more than 420 banks, including Germany's three biggest commercial banks; it has Europe's second largest stock exchange and its airport, station and motorway network are among the busiest on the continent; it is one of the world's leading trade fair sites.

On top of all that, it has not one central bank but three - a real one, a regional one and one in waiting. The slabby, grey headquarters of the Bundesbank, one of the world's most powerful central banks and a byword for monetary watchfulness, sits protectively outside the city centre and has no pretensions to the dramatic architectural styles of the big private sector banks.

Far more pleasing is the post-modern building of the Landeszentralbank in Hessen (the regional bank of the state of Hesse), a stone's throw from the banking skyscrapers in the downtown area. The LZB is part of Germany's central banking network and its head is a member of the Bundes-

bank's policy-making council. Completing the trio is the body that will, if currency union finally occurs, become the most important of them all. Located discreetly at the top of a refurbished office tower, the European Monetary Institute is working hard to pave the way for European monetary union.

Once Emu begins - to schedule in 1999 or later - the EMI will be replaced by the European central bank. Frankfurt worked hard to get the EMI, which has clearly enhanced its status as a financial capital. But it is not only monetary officials and smart-suited, globe-trotting bankers that set the city's tone. Last year, *Fortune* ranked it fifth in a list of the 10 best global cities in which to do business for reasons that went beyond its money-lending and investment skills.

"Frankfurt is more than a huttoned-down money town," the US business magazine wrote. "The city is polishing its image as a technological capital. It has made its mark on the Internet."

Its airport also has a freight capacity that has led many US and other foreign companies to base distribution facilities there. In addition, it has numerous flights to eastern Europe, having responded quickly when the Iron Curtain fell. For Hartmut Schwesinger, head of the city's Business and Economic Development Corporation, this is an important asset: "Frankfurt's strength is as a gateway to eastern Europe," he says.

The German city, which is smaller than Berlin, Munich, Hamburg and Cologne, was above Paris in the *Fortune* rankings, though below London. The other cities were north American or Asian.

This is not the first time that Frankfurt, which some regard as a city with more energy than soul, has been distinguished. In 1986, it came top in a study of 103 cities carried out for the European Commission by Reading University. On the basis of income, unemployment, net migration and hotel

room supply. It was judged to have fewer problems than the others.

"The image of Frankfurt abroad is better than people here believe," says Mr Schwesinger. "Internationally, Frankfurt is regarded very positively."

Much has been done in the 1980s and 1990s to smarten up the city by planting trees along pedestrian shopping streets, creating attractive museums along the River Main and encouraging a wide range of cultural activities.

For business - there are more than 3,000 foreign companies in the Frankfurt area, including 750 from the US and 260 from Japan - huge efforts have been made to speed up Germany's notoriously slow and over-bureaucratic approval procedures. Processing of office planning applications has been cut from more than a year to three months, Mr Schwesinger notes.

Since the big banks and companies can look after them-

selves, the development corporation concentrates on helping smaller and less internationally experienced businesses. "It's not for us to judge the economic potential of a company," says Mr Schwesinger. "They all started off by being small."

Close attention is also paid to new sectors such as telecommunications and multi-media. Deutsche Telekom has a big operation in Frankfurt and numerous software and digital post-production houses have sprung up to serve the flourishing advertising sector. The

### World's 10 best cities in which to do business

1. Singapore
2. San Francisco Bay area
3. London
4. New York
5. Frankfurt
6. Hong Kong
7. Atlanta
8. Toronto
9. Paris
10. Tokyo

Source: *Fortune*, November 1995

banks also draw heavily on advanced technology as they build up their computer systems to support their drive into direct banking and investment banking and to prepare for Emu.

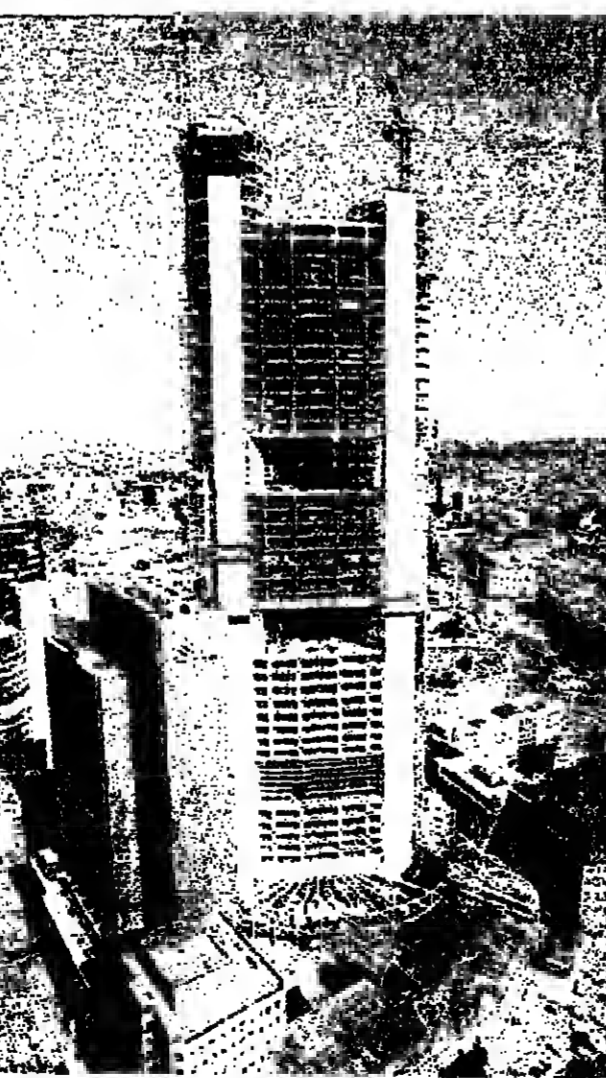
As home to the EMI, the Bundesbank and the three biggest private sector banks - Deutsche Bank, Dresdner Bank and Commerzbank - Frankfurt's association with monetary union and its prospects is far closer than in many other European cities. "Frankfurt has to prepare for this," Mr Schwesinger says. "We have to become even more international."

Since nearly every third inhabitant has a mother tongue other than German, Frankfurt can already claim to be one of Germany's most international cities. But this is not always true in spirit. Its cultural and other amenities are not always geared to foreign tastes. Although there are English theatres and some cinemas show films in the original

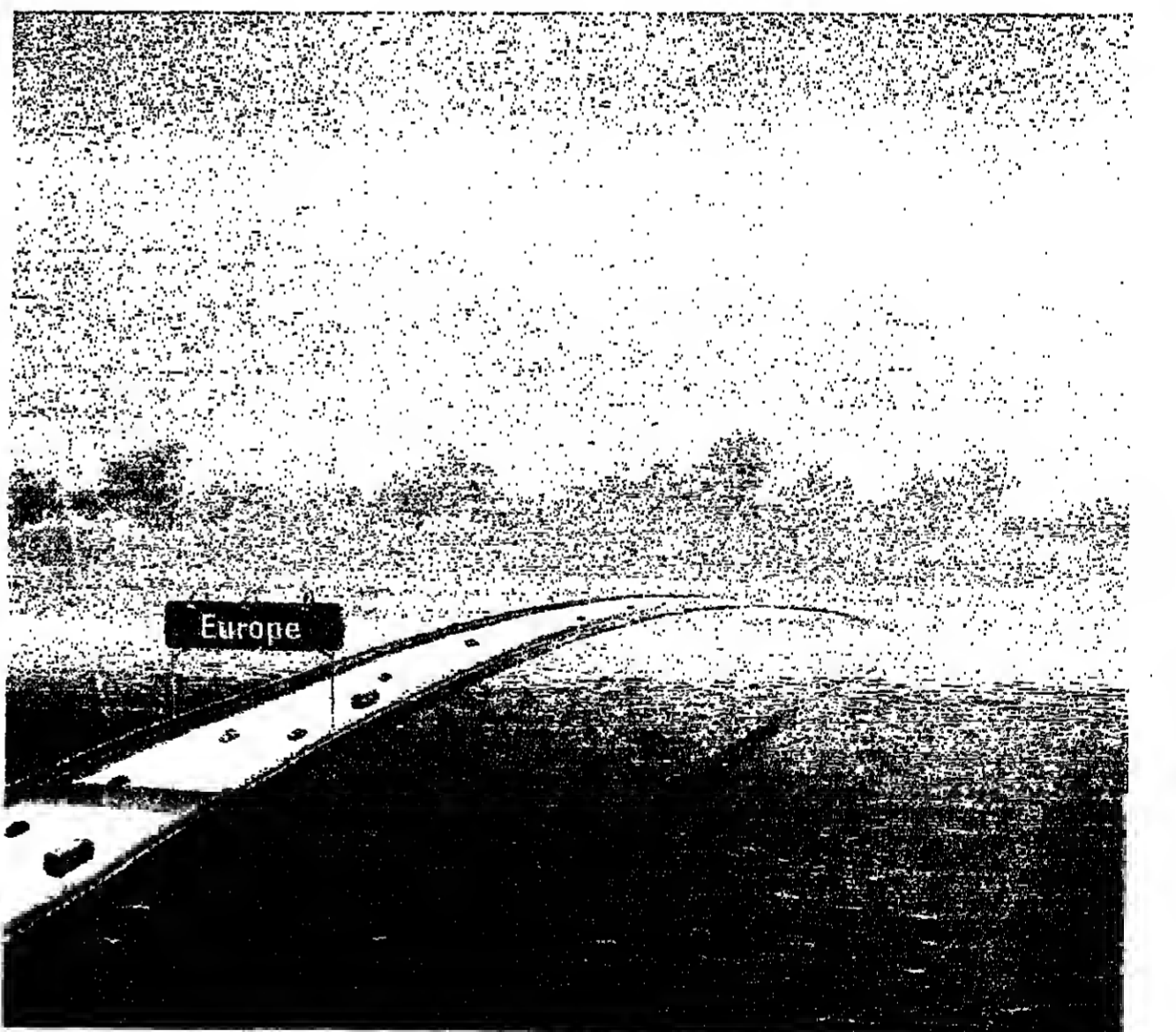
instead of dubbing them, non-Germans do not always feel at home.

Germany's antiquated shopping restrictions hardly help, although the government is proceeding slowly with plans to relax them. Mr Schwesinger admits that more needs to be done to liven up Frankfurt, which lacks the elegant avenues and jaunty boulevards of some other European cities. He hopes city centre sites will be freed up for new shopping, restaurant and other units.

"A lot needs to be done in this area," he says. "When people leave their computer terminals, they want an alternative environment in which to meet." If Frankfurt does not do its utmost to provide that, its advantages over other cities could quickly diminish, he suggests. Not all those working in the city want to retreat northwards after work to the pretty Taunus hills, where many bankers and other professionals live. Some want to stay downtown and play.



The new Commerzbank building which is already dwarfing its neighbours



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German insurance market* (DMbn)			
	Estimated gross premium 1995	Gross premium 1994	% change
Life	88.7	82.9	7.0
Private health	31.9	28.3	12.8
Property and liability	95.4	92.9	8.7
of which			
Motor	44.0	43.2	3.0
General liability	10.8	10.1	6.5
Accident	8.2	8.8	4.0
Fire	6.9	6.9	-
Buildings	5.6	5.2	8.6
Legal aid	4.3	4.1	3.0
Carriers	4.2	4.1	3.0
Marine	3.1	3.1	0.6
Credit, aviation, nuclear	2.3	2.1	10
<b>Total</b>	<b>218.3</b>	<b>206.1</b>	<b>5.9</b>

\*Based on figures as actually comparable. German Insurers' Association (GDV) members only, accounting for 97 per cent of the market. Source: German Insurers' Association

Handwritten note in Arabic script: 25/5/96



15

ESDAY MAY 29 1996

**LEGAL DEFINITIONS**  
foreclosure n. 1 shut down golf course (after errant ball on head) 2 one better than a fivecourse 3 take possession of a property because an owner cannot repay money. see ROWE & MAW: asap (ph 0171-248 4282)

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Wednesday May 29 1996

**IN BRIEF**  
**Canadian banks beat forecasts**

Bank of Montreal and Bank of Nova Scotia opened Canadian banks' quarterly reporting season with strong earnings advances that exceeded analysts' expectations. Bank of Montreal raised net earnings to C\$281m (US\$205m), or 98 cents a share, from C\$226m, or 76 cents a share, a year earlier. Bank of Nova Scotia lifted earnings to C\$222m, or C\$1.01 a share, from C\$211m, or 82 cents, Page 18

**Wallenberg to make way for 'the boys'**  
Senior members of Sweden's Wallenberg family will gather today to mark the 70th birthday of Mr Peter Wallenberg (left), leader of Europe's most extensive industrial empire. It is also the day Mr Wallenberg has chosen to symbolise the succession of 'the boys' - as he describes his son Jacob and nephew Marcus - to an increasing share of responsibility for running the empire. Mr Wallenberg will remain chairman of investor, the family's key holding company, but is stepping down from almost all his other directorships. Page 16

**Japanese electronics groups rise strongly**  
Japan's top four integrated electronics groups, Fujitsu, Toshiba, Mitsubishi Electric and Hitachi reported double-digit increases in profits on modest sales growth in the year to March, but warned that falling memory chip prices would be a problem in the current 12 months. Page 17

**Telco jumps as vehicle sales hit record**  
India's Tata Engineering and Locomotive Company (Telco), the Tata group's vehicles unit, reported a 66.2 per cent rise in net profits to Rs5.3bn (\$150m) for the year to March. The company, the sixth-largest truckmaker in the world, posted record sales of 181,200 vehicles, a rise of 32 per cent. Page 17

**Meff to launch new bond derivative**  
Meff Renta Fija (RF), the Barcelona-based futures and options exchange, is to launch a new kind of bond derivative at the end of next month. The new price differential futures contract, or Diff, is designed to allow dealers to trade more efficiently the price differences between the Spanish 10-year bond future and its French, Italian and German equivalents. Page 18

**Lawsuit slows Diamond Fields takeover**  
Inco, the Canadian nickel producer, has delayed completion of its C\$4.3bn (US\$3.1bn) takeover of Diamond Fields Resources, the Vancouver-based exploration company, pending clarification of a lawsuit launched by a group of Texas investors against Mr Jean-Raymond Boule, co-chairman of Diamond Fields. Page 18

**Abbey National in £140m French dispute**  
Abbey National, the UK home loans and retail banking group, is caught in a £140m (\$212.8m) dispute with the French tax authorities over a contested leasing transaction. Page 20

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**Chief price changes yesterday**

<b>FRANKFURT (DEM)</b>		<b>PARIS (FFr)</b>	
Bayer	1540 + 30	Bayer	540 + 14
Boehringer	240 + 10	Boehringer	218.2 + 5.2
Novartis	630 + 20	SAB SA	879 + 19
Zurich	100 + 10	Plata	470 + 18.5
Commerzbank	318.5 + 13.2	Chirac	137.1 + 7.8
Höskner	500 + 9	Guinness	388 + 18.8
<b>NEW YORK (US)</b>		<b>OSAKA (Yen)</b>	
Tokai	258 + 24	Daiwa Paper	690 + 28
Tokai	144 + 16	Orion Corp	794 + 37
Sumitomo	144 + 16	Orion Corp	891 + 35
Plata	10294 + 24	Yokohama	573 + 22
Sacomb	23 + 5	Sanyo	680 + 360
French 5yr	23 + 5	Shimizu	347 + 19
Slings	258 + 54	<b>OSAKA (Yen) (prev)</b>	
<b>LONDON (Sterling)</b>		<b>CHINA (Rmb)</b>	
Adams	380 + 40	China Engage	2.15 + 0.18
Boehringer	215 + 20	HK Petroleum	2.15 + 0.15
Castrol	215 + 20	Shen Ten	1.84 + 0.17
Deutsche	63 + 10	Wei An	2.15 + 0.17
Southern Water	63 + 10	Plata	1.05 + 0.15
Yokohama	690 + 53	Shen Ten	1.29 + 0.11
<b>TORONTO (Cdn)</b>		<b>BALTIMORE (Doll)</b>	
Canada	3.45 + 0.57	Bell	85.5 + 8
Southwest	7 + 0.85	Pizza	32 + 34
Spudman	8.5 + 1	Star	382 + 5
Plata	44 + 9	Thel Vegetable	58 + 5
Palomares	4.75 + 0.8	Plata	138 + 13
McClelland	11 + 21.5	United Motor	94 + 9

**Sandvik wins battle for Tampella**

By Hugh Carnegie in Stockholm  
**Swedish toolmaker squeezes out rival Svedala's FM1.4bn offer for Finnish industrial group**

One of the hardest fought cross-border takeover battles seen in the Nordic region ended in victory yesterday for Sandvik, the toolmaker, when fellow Swedish company Svedala dropped a FM1.4bn (\$294m) bid for Tampella, the Finnish industrial group.

Svedala, a leading manufacturer of mining and building equipment, withdrew its offer when it was revealed that Sandvik had raised its stake in Tampella to 48.2 per cent through the purchase of a 5.3 per cent stake from Finland's Outokumpu.

With another Finnish engineering group, Rauma, holding 14 per cent of Tampella which it recently bought, Svedala conceded it could not reach its revised target of 51 per cent of Tampella.

Sandvik, chaired by Mr Percy Barnevik, chief executive of the Swiss-Swedish group ABB, used its SKR6bn (\$97m) cash pile to outgun Svedala's FM10.50 a share offer. In the past week, it paid FM10.90 in a series of deals to add to the 26.3 per cent stake it bought from Norway's Kvaerner for SKR500m last month. Just before the first Svedala bid, Tampella shares stood at FM6.90. They closed last night at FM9.65.

Svedala, which argued that its approach was the only fair offer to all shareholders, at first offered only shares in its bid but later added a cash alternative. But it was frustrated by local takeover rules which did not oblige Sandvik to bid for the whole of Tampella.

Sandvik says it may move to gain a majority stake, but gave no indication yesterday it was ready to make any new offer to Tampella's other shareholders.

Most analysts said Svedala's proposal offered the strongest industrial and financial case. A merger with Tampella would have created a world leader in the manufacture of equipment for mining, quarrying, mineral processing and heavy construction. Svedala promised synergy benefits of SKR250m a year.

But Sandvik said it was determined to expand its existing industrial and marketing co-operation with Tamrock, the main division of Tampella in which the Swedish group already held a 25 per cent stake. It is discussing converting that stake into shares in the parent company - a move which would give Sandvik a clear majority in Tampella.

Sandvik produces the drill tool and bits which can be used on Tampella's drilling machines. They share many customers and both companies say their co-operation is strategically important, although the sector produces only a small part of Sandvik's turnover.

"We will shortly see how we can find new ways of felling rock," said Mr Clas Ake Hedström, chief executive of Sandvik. "It is necessary to develop drilling machines and drills together."

**NatWest to dispose of 18% stake in 3i**

By George Graham, Banking Correspondent

National Westminster Bank of the UK is planning to sell its 17.7 per cent stake in 3i, the country's largest venture capital group, in a placing worth about £470m (\$714.4m).

3i's shares fell 15p to 452p after the announcement yesterday, but have still appreciated by 66 per cent since their flotation in 1984.

NatWest is almost the last of the main banks which founded the original Industrial and Commercial Finance Corporation in 1945, to sell down its stake in 3i.

NatWest, which now runs its own venture capital subsidiary, said its investment in 3i had been highly successful, but did not represent a strategic holding.

A year ago, when Barclays, the Bank of England, Lloyds and Midland Bank said they would sell some or all of their stakes, NatWest said it planned to hold on to its shares. Since those sales, the share price has risen a further 12 per cent.

The board of 3i said yesterday that it welcomed the sale, "which would increase the liquidity of the company's equity and provide a good opportunity to attract new shareholders."

London stockbrokers have complained that the large stakes held by the banks made it more difficult to deal in 3i shares.

The sale of the NatWest stake is expected to take place shortly after the publication of 3i's preliminary results on June 6, when brokers expect the company to announce a net asset value of 407p-430p a share.

NatWest Securities, NatWest's stockbroking affiliate, and de Zoete & Bevan, the brokerage owned by EZW, the investment banking arm of rival Barclays, will market the shares primarily to investors.

They will gather orders from institutions to assess the level of demand and then set the price, effectively by auction. In a statement yesterday, however, NatWest said it also intended that private investors should be able to apply for shares through financial intermediaries.

Although the sale could raise more than £450m, London banking analysts said yesterday they did not believe the timing indicated that the bank was looking to raise capital.

NatWest has been flush with cash since the \$3.5bn sale of NatWest Bancorp, its US retail banking arm, completed this year.

**French insurer expected to release about \$200m-worth of shares in two tranches**  
**Axa to enlarge shareholder base with New York listing**

By David Owen in Paris

Axa, the insurance group, is set to become the first French financial services company to secure a US stock exchange listing. The listing is expected this summer and should be accompanied by the release of about \$200m worth of Axa shares.

The company said the move would permit it to enlarge its international shareholder base, increase its visibility on US capital markets and facilitate its access to the world's most important and liquid financial market. The shares rose FF1.60 to close at FF295.80.

The group, which last year generated a 20 per cent increase in net income to FF2.73bn (\$628m), has embarked on an aggressive overseas expansion programme in recent years. This started in 1991 with the \$1.1bn acquisition of 49 per cent of Equitable Life, the third largest US life insurer, and last year it paid FF1.9bn for a majority stake in National Mutual, the second largest life insurer in Australia, New Zealand and Hong Kong. International operations generate more than 70 per cent of group turnover, with the US responsible for more than 40 per cent. In March, Mr Claude Bébear, chairman, said he regarded Axa's UK presence as "too small" but prices expected for local companies were too high.

The company said the shares associated with the US listing would be released in two tranches: a public offer of shares on the US market and an international placement outside France and the US with institutional investors. Between 3.5m and 4m shares would be offered in all. The group expects the majority of these shares to be placed in the US.

The shares involved in the offer were acquired by Axa in the wake of an agreement reached earlier this year with Generali of Italy. This simplified a complex cross-shareholding between the two insurance groups that had been in place since 1990. The offer will not therefore result in the creation of any new shares.

About 10 French industrial groups are already quoted in New York, but Axa, which has been preparing for the move since the end of 1992, will be the first French financial services company. Two other European



Claude Bébear: wants to expand UK presence

**Nissan returns to operating profit in Japan**

By Michio Nakamoto in Tokyo and John Griffiths in London

Nissan, Japan's second largest carmaker, has returned to operating profits on its Japanese operations for the first time in three years and appears to be pulling out of one of the most difficult periods in its history.

However, it was still left with a net loss on a consolidated basis, mainly because of continuing problems in Europe and Mexico.

Strong domestic sales, rationalisation measures and a weaker yen helped Nissan achieve non-consolidated operating profits of ¥40bn (\$371m) on its Japanese operations in the year to March, compared with a loss of ¥74.8bn previously. Recurring profit came to ¥2.2bn, compared with a ¥61.1bn loss, while net profit was ¥3.6bn, against a ¥161m loss. The turnaround was achieved on sales 3.2 per cent higher at ¥3,518bn.

The improvement reflected a small increase in Japanese market share to 21.8 per cent. Brisk sales of new, high-end models helped Nissan lift the value of its domestic vehicle sales nearly 14 per cent.

On a consolidated basis, Nissan's net sales rose 3.5 per cent to ¥6,059bn, from ¥5,894.1bn. However, there was a net loss of ¥88.4bn, down significantly from the previous ¥166.1bn net loss.

Much of this - ¥65bn - came from operations in Europe, where market conditions have become viciously competitive.

Production is about to start in the UK of a new Primera, for launch in October. Nissan is relying heavily on this to give fresh impetus to its sales in the region.

However, while Nissan Motor Manufacturing (UK), the production arm, made a net profit of £10.4m (\$15.7m) last year, compared with only £159,000 a year earlier, Nissan Motor (GB), the UK sales arm, doubled its losses to £22.2m as the result of having to offer big sales incentives.

Nissan is rationalising its European operation but expects it to remain in loss this year. The company aims to break even in Europe in the 1997 fiscal year.

It still faces problems in its Mexican operations, which posted a loss of ¥55bn last year due to devaluation of the peso. The company plans to expand production and expects its Mexican subsidiary to "definitely improve on an operating level".

In the US, by contrast, Nissan benefited from cost-cutting and higher margins of new models.

In the current year, Nissan forecasts that competition in Japan will mean that rationalisation efforts will be crucial to an expected improvement in non-consolidated sales to ¥3,670bn and higher recurring profits of ¥70bn. Net profits are expected to rise to ¥50bn.

Hino Motor, the leading Japanese truckmaker affiliated to Toyota, suffered a downturn in domestic truck sales in the second half as well as fierce competition in its main overseas markets in south-east Asia.

Sales fell 8.6 per cent to ¥386.7bn, against ¥411.8bn a year earlier, and operating profits were 35 per cent down at ¥12.5bn, against ¥19.1bn. Recurring profits also declined 1 per cent to ¥12.1bn. The company forecast a further decline in sales to ¥384.5bn but expects recurring profits to rise to ¥13bn.

**Barry Riley**  
**Ignoring the shackles of the Pensions Act**

Who's afraid of the Minimum Funding Requirement? Not, apparently, Britain's pension fund managers, even though the corporate sponsors of pension schemes will eventually have to worry very seriously about this aspect of the 1995 Pension Act.

The MFR will, in effect, impose a new benchmark related to UK equities and UK government bonds - the proportions will vary according to the maturity (that is, the liability structure) of the individual scheme - but portfolio managers are going in the opposite direction.

According to data for the first quarter of 1996 released by the performance consultants WM, pension funds have been sellers of UK equities and UK fixed interest bonds. Funds measured by WM - about 70 per cent of the pension fund industry - were buyers of £1bn of overseas equities during the quarter, accumulating nearly £3bn of extra cash.

So far, balanced managers are free to chase performance in their own way, and the MFR will not begin to bite for several years. In fact, the real impact may not be felt before 2002, when new heavily-taxed assets are exposed to the Pacific Basin and emerging markets that they have to Wall Street. Last year's bet against the US market went badly wrong, but many UK fund managers have evidently decided to double rather than quit.

All of this seems to fit with Merrill Lynch's Gallup Poll of London fund managers. That revealed bullishness about the dollar and pessimism about the

two asset classes the MFR will potentially concentrate portfolios and thus increase the absolute volatility.

We have all the elements of a messy clash between absolute risk and risk against the benchmark. This is a familiar problem for fund managers measured against a particular benchmark, but it is now turning into an actuarial issue.

In practice, the funds appear to have cut their exposure to MFR benchmark assets by 1.6 per cent in January-March this year.

We have all the elements of a clash between absolute risk and risk against the benchmark

incidentally, within the overall commitment of extra funds to international equities they have cooked a snook at Wall Street, selling £1.8bn of US equities and channelling new resources into other markets.

The smaller, more aggressive, funds in the "WM 200" universe now have nearly twice as large an exposure to the Pacific Basin and emerging markets than they have to Wall Street. Last year's bet against the US market went badly wrong, but many UK fund managers have evidently decided to double rather than quit.

All of this seems to fit with Merrill Lynch's Gallup Poll of London fund managers. That revealed bullishness about the dollar and pessimism about the

**Market Leaders in International Leasing Transactions**

<b>UK Inward Investment</b> Transactions totalling £2.2 billion	<b>ECA Backed Funding</b> Transactions totalling £1.8 billion	<b>Project Leasing</b> Transactions totalling £1.6 billion
<b>Cross Border Leasing</b> Transactions totalling £3.8 billion	<b>Property Financing</b> Transactions totalling £0.7 billion	<b>Aircraft Financing</b> Transactions totalling £4.6 billion

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## COMPANIES AND FINANCE: EUROPE

## The boys get their turn at the Wallenberg helm

A new era dawns as the next generation takes over at the head of Europe's biggest family business

Senior members of Sweden's Wallenberg family will today gather in Stockholm to mark a significant moment in the 140-year history of Europe's most extensive industrial empire.

Mr Peter Wallenberg, leader of the family sphere since the death of his father Marcus in 1982, will celebrate his 70th birthday, a day that he himself has made to symbolise the succession of the next - and fifth - generation of Wallenbergs to the helm of a domain that includes such companies as ABB, Astra, Ericsson, Electrolux, Saab, Scania, SKF and Stora.

Peter Wallenberg is not retiring. He will remain as chairman of investor, the family's key holding company which groups most of its core investments. But he has used the occasion of his birthday to step down from almost all his other directorships - allowing his eldest son Jacob and nephew Marcus to assume an increasing share of the responsibility for running the empire.

The shift to "the boys" - as

Wallenberg senior calls his 40-year-old heirs apparent - comes at a time of change within the empire. It raises the question of what future the network of companies will have in an age where conglomerates are out of fashion - and the question of how Jacob and Marcus Wallenberg will manage the task facing them.

Mr Peter Wallenberg is stepping back at a moment of strength. Investor, threatened by recession and big debts three years ago, has just completed the SKr18.8bn (\$2.75bn) flotation of 55 per cent of Scania, the highly profitable truck maker. As a result it has some SKr10bn in net cash. Its net worth at the end of the first quarter reached SKr90bn.

Incentive, the other principal Wallenberg industrial vehicle, has this year completed the takeover of Gambro, a leading renal care company, transforming itself from a diverse conglomerate into a group focused on the growth sector of medical technology.

Together, investor and Incentive control or have domi-



Peter Wallenberg: stepping back at a moment of strength

nant influence over companies with total market capitalisation of SKr900bn, or 45 per cent of the total value of the Stockholm Stock Exchange.

Under Mr Claes Dahlbäck, chief executive for the past 18 years, investor is moving to remodel its portfolio away from its traditional emphasis on cyclical industries, such as engineering and pulp and paper, to build up its invest-

ments in growth sectors such as pharmaceuticals, telecoms, media and IT.

With offices now open in London, New York and Hong Kong, it is also looking overseas for investments, having reached near-saturation in its hold over Swedish industry.

This trend is firmly backed by Jacob and Marcus Wallenberg, who have been groomed within the empire for many years.

Jacob heads Enskilda, the merchant banking arm of Scandinavia Enskilda Banken, the financial pillar of the family sphere. He is widely tipped to take over as chief executive of the whole bank.

Marcus, son of Peter Wallenberg's late brother Marc, is deputy chief executive of investor and board member of a growing number of top investor companies.

Mr Peter Wallenberg intends that the two should run the empire together - as his own father Marcus and uncle Jacob did for years. But even if the two heirs are happy to be a double-act, they are likely to

face tough decisions about the empire's future.

The strategies now being pursued by Mr Dahlbäck and Mr Mikael Lihus, chief executive of incentive, are aimed at enhancing shareholder value in their respective companies, which have historically traded at a deep discount to asset value.

But markets may demand more radical remodelling to minimise the discount. That could add pressure on the Wallenbergs - who say they prefer evolution to revolution - to divest more of their traditional core holdings in companies like the cyclical engineering stalwarts Atlas Copco, SKF, and even their 50 per cent stake in ABB, the Swiss-Swedish engineering group.

Another challenge may lie in the share structure which underpins the empire. The Wallenbergs' control over most companies in their sphere is exercised through capital shares of less than 20 per cent. Weighted voting power allows

them greater leverage - and in some cases their control is enhanced by the willingness of other shareholders to allow the tight Wallenberg circle of family members and their senior executives to dominate the board.

There has been little or no challenge from other shareholders - or legislators - to this system. But deregulation has led to a big increase in foreign holdings in Wallenberg companies - in some cases more than 50 per cent of the capital.

"We haven't seen any big sign yet that international investors in Europe want to get involved in corporate governance," says Mr Colin Gilson, senior Nordic analyst at UBS in London.

"As long as the Wallenbergs manage their companies well, they buy themselves independence. But in the next 10 years I would not be surprised to see more investors - especially US investors - wanting more say in these companies."

Hugh Carnegie

## NEWS DIGEST

## Fortis posts 29% rise in first quarter

Improved results in its core Benelux banking operations helped Fortis, the Dutch-Belgian financial services group, lift first-quarter net profit by 29 per cent to Ecu 157m (\$128m). On the basis of this performance, the company underlined its earlier forecast that net profits for the full year will be "clearly higher" than those of 1995, when the group saw profits rise by 15 per cent to Ecu 631m.

Fortis cautioned, however, that the "exceptionally high percentage increase" was attributable to the relatively weak first quarter last year, particularly in the banking sector. Nevertheless, it expects a continued improved performance in banking and in its insurance operations in the Benelux and in Spain to bolster further growth.

Total income at the group, jointly owned by Fortis Amey and Fortis AG, rose by 9 per cent during the first quarter to Ecu 4.8bn, of which roughly half was generated by organic growth. The operating result was ahead 55 per cent to Ecu 2.43m. Both parent companies expect higher per share earnings for 1996.

Fortis AG, the Belgian insurance arm, said it planned to issue 1m new shares in connection with an optional stock dividend on its 1995 earnings. Shareholders can buy one new share for every 41 No. 8 coupons presently held - at a price of BFr3.444 per share. This represents a discount of some 17 per cent on yesterday's closing price of BFr4.180. The new shares will be eligible for a dividend from January 1 1996.

David Brown, Amsterdam

## Philips in pay-TV buy

Philips, the Dutch consumer electronics group, plans together with its joint venture partner in pay-per-view TV, the recently privatised Royal PTT Nederland (KPN), to take a combined stake in NetHeld Benelux, the privately-owned provider of pay television. The stake will "not exceed 40 per cent".

Earlier, Philips and KPN confirmed plans to join forces with NetHeld and for the launch of digital TV in the Benelux countries this summer by exchanging their joint venture, TeleSelect, for a shareholding in NetHeld Benelux. The merger will bring the Benelux one step closer to adopting a TV set-top "black box" technology standard owned by NetHeld. This technology not only decodes encrypted programming but also measures household usage. It helps to manage billing to consumers and payments to providers of digital services.

David Brown

## Italy to examine Heineken buy

Italy's antitrust authority has opened an inquiry into Heineken's purchase of Birra Moretti, the Italian brewer, to find out whether the deal risks restricting competition in the Italian market.

Heineken Italia, the local subsidiary of the Dutch brewer, announced the acquisition of Birra Moretti from Interbrew of Belgium at the end of February. The deal made it the largest brewer in Italy with a market share of 38 per cent, slightly ahead of Peroni. In which Danone of France has a minority stake.

Andrew Hill, Milan

## Ifi ahead sharply to L411bn

Istituto Finanziario Industriale (Ifi) saw its 1995 consolidated net profit rise by 92 per cent to L411bn (\$264m). This compares with a net consolidated profit of L214bn in 1994. Ifi is the Agnelli holding company of the Fiat group and it also controls Ifil.

At the parent company level, Ifi results for the nine months to the end of 1995 showed a net profit of L52.5bn, up 67 per cent from the comparable period in 1994. The company proposed a dividend of L450 per privileged share from L390 in 1994, and L400 per ordinary share from L340 in 1994.

Reuter, Milan

## Bilfinger &amp; Berger declines

Bilfinger & Berger, the German construction group, saw net profit fall to DM105.5m (\$68.4m) in 1995, from DM115.8m a year earlier. At parent company level, net profit fell from DM90m to DM84m, of which DM35.4m will be transferred to profit reserves, compared with DM41.1m in 1994, the company said.

The remaining DM48.6m will be used to pay an unchanged dividend of DM13.50. Domestic shareholders will also receive a tax credit of DM5.79m. Bilfinger said it would propose a 10-for-1 share split at its annual meeting, cutting the nominal value of the share from DM50 to DM5.

AFX News, Mannheim

## Beiersdorf to seek new markets

Beiersdorf, the German toiletries, medical products and adhesive tape manufacturer, plans to expand market share in its leading brands and develop new markets. "We have to build from our current position of strength," said Mr Rolf Kunisch, chairman, at the group's annual news conference.

Beiersdorf was looking to the US and Asia as key growth areas for the group's core product areas - toiletries, medical products and its Tesa brand of adhesive tape. New products would help boost sales, Mr Kunisch said, adding that Beiersdorf planned to add lines to its successful haircare business and to re-enter the baby care sector. "Total sales will see single figure growth this year and profits will grow roughly in line with sales," Mr Kunisch said.

Reuter, Hamburg

## Deutsche Bank ahead 32% in term

By Andrew Fisher in Frankfurt

Deutsche Bank, Germany's biggest bank, expects a further profits improvement this year after a 32 per cent rise in net income to DM770m (\$499.5m) in the first four months, Mr Hilmar Kopper, chairman, told yesterday's annual meeting.

But the bank's buoyant profits news was dampened by the disclosure that Klockner-Humboldt-Deutz, the engineering group 49 per cent owned by Deutsche Bank, had fallen into renewed difficulties. This followed the uncovering of hidden losses at a subsidiary.

The company said the losses could total "hundreds of millions of marks". Mr Kopper told shareholders the bank was holding intensive talks with KHD about solutions for the company. It was too early to

say how high the losses might be.

Mr Kopper said the full 1996 result should be higher than in 1995 - when earnings advanced 24 per cent to DM2.12bn - although the year was still young and there were plenty of uncertainties. Also, he noted that the early part of this year had to be compared with a weak start to 1995.

Aside from the KHD problems, analysts said the bank's profits growth this year had stemmed mainly from financial trading and the performance of securities markets rather than a basic business improvement.

"The improvement is coming from volatile components rather than secular growth components," said Mr Robert Law, banking analyst at Lehman Brothers.

Mr Kopper said commission

income rose 38 per cent in January-April and own-account trading profits had more than doubled. But interest income (after loan loss provisions) was 3 per cent lower.

Costs rose 18 per cent, although the increase was a less steep 12.5 per cent without acquisitions and the impact of the strong D-Mark. Operating profits after risk provisions were 36 per cent higher.

Expressing disappointment with domestic performance - which he said was better than last year but still below expectations - he reassured the bank's determination to strengthen its earnings power at home and abroad. "Competition is harder than ever."

The bank intended to improve its return on equity and its cost/earnings ratio - "on an international compar-

son, both are still not satisfactory". It would pursue a consistent above-average return on capital. Last year, the return was 13.7 per cent before tax. Deutsche Bank has set itself a target of 25 per cent.

Mr Kopper said the investment banking unit, Deutsche Morgan Grenfell, was performing well. But more progress was needed in the US. "We know that we are not among the very highest in North America." Thus the bank would expand internally and was continuing to hire more people there.

On the domestic banking side, he said more jobs would disappear after last year's 5.5 per cent fall to 52,000 people. Since the start of 1993, the decline has been 16 per cent. Abroad, however, jobs have been rising.

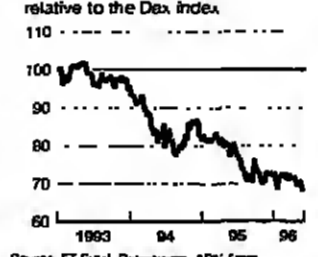
## PROFILE:

## Deutsche Bank

Market value: \$20.1bn Main listing: Frankfurt

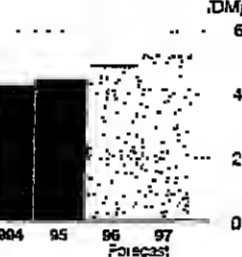
Historic P/E	17.74
Gross yield	3.5%
Earnings per share	DM4.5
Current share price	DM73.0

## SHARE PRICE



Chairman Hilmar Kopper

## EARNINGS PER SHARE



Source: FT Econ, DataStream, ADN Arno

## Ferrero recovers from flood

By Andrew Hill

Ferrero, the family-owned Italian confectionery group, increased worldwide consolidated turnover by 7.3 per cent to Fl.723bn (\$4.19bn) last year, and signalled its recovery from a devastating flood in 1994 which hit Italian profits. The holding company, registered in the Netherlands, does not publish figures for group profit.

However, the Italian operating company, which accounts for about 44 per cent of group turnover, announced a net profit of L100.5bn (\$64.4m) against L65.6bn in 1994 when a flash flood swamped the com-

pany's production line at Alba in north-west Italy. In 1993, Ferrero's Italian operation reported a L132bn net profit.

Ferrero, which produces Ferrero Rocher and Kinder chocolates, Nutella spread and Tic Tac mints among others, has 14 production plants worldwide and 14,000 employees.

The company is also expanding in eastern Europe. Yesterday, Il Sole 24 Ore, the Italian business daily, reported that Ferrero was to invest \$50m in a factory in Poland.

Ferrero is one of Italy's largest and most discrete companies, run by Mr Michele Ferrero, who founded the group,

and his two sons, Pietro, in charge of European operations, and Giovanni, responsible for the rest of the world.

Over 50 years it has built a reputation as one of the most aggressively run independent confectionery companies. "They continue to do incredibly well in a market which is doing incredibly badly," said one banker yesterday.

The Italian operating company warned that for the first time since the end of the year, family food consumption had dropped, following a stagnant year in 1994. It said the situation was not forecast to improve during 1996.

## NM Rothschild to advise on Banco di Napoli revamp

By Andrew Hill in Milan

The Italian treasury yesterday appointed N. M. Rothschild, the UK merchant bank, to advise it on the restructuring of Banco di Napoli, due to be approved within five weeks.

Banco di Napoli, which in 1995 reported the worst loss to date by an Italian bank - L3,115bn (\$2bn) after write-downs of bad debts - must meet a series of conditions if the treasury is to provide it with up to L1,000bn of fresh capital.

The conditions include board approval of a rigid restructuring plan by the end of next month, an accord with unions on the reduction of labour costs and the involvement of other banks in the rescue.

The treasury expects Italian banks, which backed an emergency loan to Banco di Napoli last November, to contribute between L1,000bn and L1,500bn

to a new plan - either through subordinated loans or debt-equity conversion.

Mr Federico Pepe, the bank managing director, is already pushing through some elements of restructuring including the sale of property, non-core share stakes and loss-making branches. The Banco di Napoli board is to meet today to discuss progress on the plan.

Mr Pepe was in London last week to persuade foreign creditors to agree to the voluntary liquidation of Isveimer, Banco di Napoli's medium-term loans subsidiary. He said he was confident the deadlines would be met: "The unions understand that this is the end of an era. The need to bring the bank back to normal conditions of productivity and profitability must involve a revision of the systems of pensions and salaries for the employees."

Mr Carlo Azeglio Ciampi, the

new treasury minister, has approved a decree renewing the previous government's commitment to rescuing the bank. One of the important changes is that the treasury will no longer take over the shares of the bank which belong to its controlling shareholder, a charitable foundation. Instead, the foundation will surrender voting rights to the treasury, to give it effective control over the shareholder assembly.

N. M. Rothschild is expected to provide an independent opinion on the restructuring plan. The bank has already advised Banco di Napoli on the sale of its northern Italian branches. The other adviser close to the Neapolitan bank is J. P. Morgan, which hosted last week's meeting of Isveimer's foreign creditors in London, and advised Mr Pepe on the restructuring when he took over last year.

## Dispute turns Repsol into political football

Ruling Popular party and leading bank BBV both want to replace chairman Oscar Fanjul

Oscar Fanjul, chairman of the energy group Repsol, is at the centre of a growing dispute over who should run partially-privatised companies in Spain.

The row has brought into the open the apparently conflicting interests of the new centre-right government, of Repsol's core domestic shareholders, and of international institutions which have invested in the oil, gas and chemicals group. At issue is whether or not Mr Fanjul continues to run a corporation that over the past decade he has built into a leading domestic blue-chip stock.

"It is very useful that this should all come out, because it will define who calls the shots," says one senior merchant banker in Madrid, "but it is rotten for Oscar and probably had for Repsol as well."

Mr Fanjul's reputation as one of Spain's top executives was recognised by his global peers this month when Unilever, the Anglo-Dutch food multinational, invited him to join its board.

But he has one glaring fault so far as the ruling Popular party (PP) is concerned and, it is understood, he has another no less grievous a fault in the eyes of Banco Bilbao Vizcaya (BBV), the domestic retail

bank which owns 5 per cent of Repsol's stock.

Mr Fanjul's problem with the new government is that he was appointed to the job by the previous incumbents. Although not a member of the formerly ruling Socialist party, Mr Fanjul became a senior official in the industry ministry when the Socialists came to power in 1982, and was entrusted with the state-owned energy companies three years later.

But the PP now wants to pack public companies with its own supporters. Such client politicking was behind the decision last week to replace Mr Francisco Luzón, the chairman of Argentaria, the banking group which is 25 per cent state-owned.

BBV, meanwhile, is seeking to appoint its own candidate to run Repsol. Those close to the energy group claim Mr Fanjul has lited the bank by acting too independently. "BBV virtually demands a most favoured treatment from Repsol because it is such a big and traditional shareholder, but Oscar shops around when he contracts financial services for the group," says one source.

Mr Fanjul, who has consistently favoured the full privatisation of Repsol and as wide an equity base as possible, has never liked the notion of core shareholders, precisely because



Oscar Fanjul: favours full privatisation with a wide equity base

they could be tempted to act against the company's general interests and those of other shareholders.

BBV's candidate is Mr Alfonso Cortina, the chairman of cement company Valdeirras and a BBV board member. This appointment is believed to be backed by La Caixa, the

Barcelona-based savings bank which has recently built up a 5 per cent stake in Repsol to match the BBV shareholding.

on the understanding that a La Caixa nominee will become chairman of Telefónica, the telecoms operator where both institutions are also the dominant single equity holders.

The concern is understandable because Mr Fanjul has cut an impressive figure at international road shows over the years as successive global offerings whittled down the state-owned equity in Repsol to the current 10 per cent, and because the energy group has proved a good investment.

But foreign institutions are particularly upset at the suggestion that political and big shareholder biases may force Mr Fanjul out.

"We were told again and again that whatever the state's stake in Repsol, Repsol was run as a private sector company operating according to market rules and for the benefit of all its shareholders," says one fund manager.

Tom Burns

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COMPANIES AND FINANCE: ASIA-PACIFIC / INTERNATIONAL

# Top Japanese electronics groups post strong rises

By William Dawkins in Tokyo

Japan's top four integrated electronics groups yesterday reported double-digit increases in profits on modest sales growth in the year to March, but warned that falling memory chip prices would be a problem in the current 12 months.

The gains in group recurring profit - before tax and extraordinary items - ranged from 54 per cent at Fujitsu, owner of ICL, the UK computer group, to 47.3 per cent at Toshiba, 41.1 per cent at Mitsubishi Electric and 22.5 per cent at Hitachi, the largest producer of electronic machinery.

But Hitachi and Fujitsu warned that their group recurring profits would fall in the year to next March because of the decline in world prices for dynamic random access memories, used in personal computers.

Recurring profits at Hitachi are forecast to decline by 11 per cent and Fujitsu is predicting a 10.6 per cent fall. Fujitsu said semiconductor sales generally were expected to rise by 7.6 per cent this year, within which international sales would fall by about 5 per cent.

The main features of the past year for the sector in general were continued losses in consumer electronics, due to fierce price competition and low margins on fast-growing personal computer sales, but an upturn in profits on businesses related to capital spending, such as telecommunications, industrial machinery and automation equipment, said Mr Barry Dargan, analyst at SBC Warburg in Tokyo.

Power surge	(Yen bn)			
	Sales	Recurring profit	After-tax profit	EPS (Y)
<b>Hitachi</b>				
Year to Mar 96	8,123,810	348,627	141,770	40.08
Previous year	7,592,200	280,544	113,912	33.02
Year to Mar 97*	8,240,000	310,000	135,000	40.55
<b>Toshiba</b>				
Year to Mar 96	5,120,086	177,749	90,383	26.85
Previous year	4,790,700	120,574	44,893	13.54
Year to Mar 97*	5,200,000	190,000	100,000	31.07
<b>Fujitsu</b>				
Year to Mar 96	3,781,966	156,656	63,113	34.47
Previous year	3,257,700	101,692	45,020	24.78
Year to Mar 97*	4,380,000	140,000	65,000	35.30
<b>Mitsubishi Electric</b>				
Year to Mar 96	3,511,359	128,490	59,205	25.59
Previous year	3,250,800	91,058	42,035	18.45
Year to Mar 97*	3,580,000	150,000	60,000	27.85

\* Includes extraordinary items and tax. Forecast

Source: Companies

At Hitachi, memory chip sales increased strongly last year, before US demand started to weaken. Sales of home appliances also increased, the group said. Like many other Japanese industrial companies, Hitachi said it was reaping the fruits of years of cost-cutting and efficiency improvements.

Fujitsu, Japan's second largest producer of computers, said it had increased its domestic sales of PCs to 1.45m units from 450,000 in the previous year. It experienced strong growth in other Asian markets and the US, but sluggish economic growth in Europe and Japan.

Fujitsu said that in the UK, ICL would return to profitability "very quickly" as a result of its Japanese parent's decision, announced in March, to put the UK company's PC business into its own global PC business group.

Toshiba said it benefited from a recovery in Japanese

public sector investment, but saw no strong rise in consumer spending last year. But like Fujitsu, it recorded strong growth from its semiconductor, PCs and peripheral devices, which earned nearly doubled profits for the group's information systems and electronic device division.

Sales of heavy electrical machinery rose by 8 per cent, because of deliveries to Japanese nuclear power plants, while air conditioners saw strong sales due to an unusually hot Japanese summer.

Mitsubishi Electric also saw its fastest growth last year in products related to the computer industry. Sales in its information and telecommunications division rose 17 per cent, more than twice as fast as the group total. Mitsubishi also reported higher demand for factory automation machinery, as a result of which sales in its industrial products division rose 7 per cent.

## NEWS DIGEST

### Koor disappoints with 7.5% increase

Koor Industries, Israel's largest and most profitable holding group, yesterday reported that first-quarter net income rose 7.5 per cent, from \$58m in the same period last year to \$62m. Despite the increase, net income in the quarter to March 31 was disappointing compared with the 20.5 per cent surge in annual net income in 1995, to \$158m from \$130m in 1994.

Results were also poor given that the first two quarters are usually the strongest for the company. Mr Benjamin Gaon, president and chief executive officer, said the performance reflected the absence of capital gains made in the first quarter of 1995 and "some unexpected challenges in the Middle East during the quarter". Mr Gaon was apparently referring to the recent series of bombings that led Israel to seal its borders with the West Bank and Gaza Strip to trade and labour movements.

Operating income rose 17.8 per cent to \$103m for the quarter, compared with \$82m in the corresponding period last year. But sales were lower than expected, and only rose slightly by 4 per cent from \$83m last year to \$85m.

Despite external factors, Mr Gaon said Koor's first-quarter increase in sales "confirms the underlying economic resilience of our region, the strength of our businesses, and our commitment to controlling costs throughout the company".

Koor's results reflected in part an increased first-quarter performance of Tadiran, an electronics company in which it holds a 62 per cent stake. Tadiran earlier said sales increased 9.2 per cent over the same period in 1995, from \$255m to \$278m. Net income for the quarter was \$18.5m, compared with a \$6m loss in the same period in 1995.

In March, Tadiran sold 20 per cent of Tadiran Telecommunications, a subsidiary, in an \$80m initial public offering on Wall Street as part of a strategy of upgrading the value of its companies by spinning off independent companies and taking them public.

Koor, which accounts for more than 7 per cent of Israel's industrial output and exports, operates in a variety of fields but focuses on telecommunications, electronics and agrochemicals.

Avi Machlis, Jerusalem

### Sakura to fund new bank

Sakura Bank, one of Japan's 10 leading city, or commercial, banks, confirmed yesterday that it is to put up all the capital for the successor institution to Taiheiyu Bank, a regional bank based in Tokyo that collapsed in March.

Mr Shunsaku Hashimoto, Sakura president, said three other banks - Sanwa, Fuji and Tokai, all leading shareholders in Taiheiyu - would contribute financial assistance to the new company in the form of subordinated loans. All four banks would have seats on the new board. They had also asked the finance ministry and the Bank of Japan to provide board members, Mr Hashimoto said.

"Negotiations among the four banks have been steadily progressing," Mr Hashimoto said, "but it will take some time to formalise the liquidation scheme."

Taiheiyu was only the second listed bank to fail in Japan in the past 30 years. It collapsed under a pile of non-performing loans advanced during the years of soaring land prices in the late 1980s. At least 20 per cent of its total outstanding loans of more than ¥700bn (\$5.5bn) are understood to be non-performing.

Gerard Baker, Tokyo

### Thai phone operator in deal

Total Access Communications (TAC), the Thai mobile phone operator, plans to share its right to operate a mobile phone system on the 1,800 MHz frequency with International Engineering (IEC), in what is seen by some industry analysts as a back-door move by IEC to join the lucrative cellular network market. TAC is a subsidiary of listed United Communications Industry (Ucom).

Initial registered capital for the joint venture will be Bt1bn (\$83m). A group of financial institutions hold a stake in the project.

New entrants to Thailand's mobile phone industry usually have to undergo an extensive application and approval process. IEC already acts marketer for TAC's digital mobile phone services.

AP-DJ, Bangkok

### Vietnam venture for Honda

Japan's Honda Motor has begun work on a \$104m joint-venture factory in northern Vietnam to produce motorcycles for the local market, a company executive said. Production, which is expected to start by the end of 1997, will begin by assembling 200,000 100cc motorcycles from kits. Honda and its Thai subsidiary, Asian Honda Motor, hold a 70 per cent stake, while local partner Vietnam Engine and Agricultural Machinery General Co holds 30 per cent.

AFX-Asia, Hanoi

### Samsung wins Ecuador contract

Samsung Electronics, flagship of South Korea's Samsung Group, said it had won a \$15m contract from Ecuador's Empresa Estatal de Telecomunicaciones to supply telephone switching systems. Samsung will install 31 systems that can accommodate up to 21,000 lines in several rural areas of Ecuador by October 1997 and train local engineers, Samsung said.

Reuters, Seoul

### Mercedes-Benz plans Asia boost

Mercedes-Benz aims to boost substantially sales of both commercial and passenger vehicles in Asia, Mr Albrecht Branding, managing director, commercial vehicles, for Mercedes-Benz Asia said yesterday. "Turnover from Asia [for both commercial and passenger vehicles] in 1995 was 9.2 per cent of our worldwide revenue of DM72bn (\$46.7bn). And this is far not enough," Mr Branding said. "To be a major player we must sell 200,000 units [commercial vehicles] in Asia a year," he said. The company currently sells fewer than 10,000 commercial vehicles in the region. Mercedes-Benz, a unit of Daimler-Benz, aims to increase its Asian sales of commercial vehicles to 10 per cent from 3 per cent of the units sold worldwide.

Mr Branding said the company was studying various new projects for the region. "We are studying R&D activity in Asia, preferably in Singapore." He said there were plans to locate more manufacturing operations in Asia, and the company needed to set up production sites in countries such as China. He declined to elaborate.

Reuters, Singapore

### Cinema group seeks funds

Village Roadshow, one of Australia's main cinema operators, is raising A\$216m (US\$170m) through a share issue to fund overseas expansion plans. The issue, subject to shareholder approval, will take the form of 60m new preference shares at A\$3.60 each, to be placed with clients of McIntosh Corporate, the underwriter.

Bethan Hutson, Sydney

# Telco profits advance 66% as vehicle sales hit record

By Shiraz Siddiqui in New Delhi

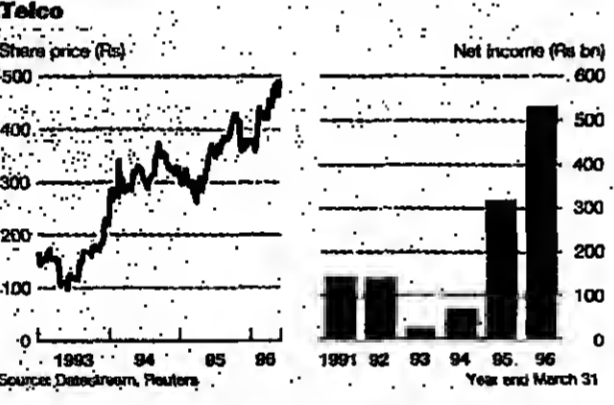
Tata Engineering and Locomotive Company (Telco), the Bombay-based Tata group's vehicles unit, reported a 66.2 per cent rise in net profits to Rs5.3bn (\$150m) for the year to March.

Revenues grew by 38.7 per cent, from Rs66.59bn in the previous year to Rs91.1bn.

Telco, the sixth-largest truck-maker in the world and India's third-largest company in terms of sales, said a "substantial increase in production and sales volumes, a lower level of inventories and a better product mix contributed to the big growth in net profit".

The company posted record sales of 181,200 vehicles, a 32 per cent increase over last year's figure. Telco has a collaboration agreement with Cummins Engine of the US, and commands 72.7 per cent of India's heavy commercial vehicles market and 62.4 per cent of the light commercial vehicles segment.

Telco's revenue from exports increased from Rs5.83bn last year to Rs6.39bn, up 9.6 per cent. Earnings per share fell 5.96 per cent to Rs21.9 during the current year, despite an increase in net profit, because



Source: Dataquest, Reuters

paid-up equity increased from 136.9m shares in the previous year to 241.8m shares this year. The Telco board has recommended seeking shareholder approval at a forthcoming meeting to raise up to \$200m "through equity or equity-related instruments in the international financial market at an appropriate time" to part-finance its \$40bn expansion plan.

Telco, which has a joint venture with Daimler-Benz of Germany (Daimler owns around 12.3 per cent of the company's equity, with the Tata group holding 19.5 per cent) to manufacture Mercedes cars in India, plans to introduce a

small car to the Indian market by 1998. In July 1994, the company issued Global Depository Receipts worth \$115m with warrants. Analysts said a further dilution of the company's equity was expected to make the stock underperform. But they recommended Telco stock because of its strong fundamentals and because demand for vehicles in the Indian market was expected to remain high in the current year.

"Telco's operating margin on sales has increased to 13.5 per cent from 13.04 per cent, indicating fundamentally strong growth," one Bombay-based broker said.

# Indian sugar producer reaps benefit of production shake-up

By Kunal Bose in Calcutta

Balrampur Chini Mills, one of India's largest sugar producers, said profits in the last business year rose on the back of an increase in the crushing of cane and enhanced efficiency at its two factories.

Gross profits for the year to March advanced 13.75 per cent to Rs283m (\$8.06m), while net profits, after providing Rs50m for depreciation and taking account of a loss of Rs24.8m on past investments, rose marginally to Rs200m from Rs185m.

Mr Vivek Sarangi, managing director, said "profits from the sugar business had actually risen 59 per cent to Rs235m

from Rs148m in the previous year. But the company had to absorb a loss of Rs10m in its distillery operation. The phasing out of investment in shares in other companies entailed a loss of Rs24.8m."

The majority of sugar companies in the country moved into the red last year as a result of bumper production of the commodity for two consecutive years, which saw a fall in sugar prices and a sharp rise in inventory.

The federal government tried to halt the industry by allowing the export of 1m tonnes of sugar and holding a buffer of 500,000 tonnes.

"We are in the business of producing sugar and we must

not get distracted by the volatility of the share market," Mr Sarangi said. Balrampur hopes to do much better in the current year as the cane crushing capacity of one of its two factories in eastern Uttar Pradesh is raised to 10,000 tonnes a day from 5,000 tonnes.

The distillery is expected to yield a profit of Rs50m against a loss of Rs10m last year. Earnings per share rose to Rs28.66 from Rs25.93. The company will be making a bonus issue in the ratio of three new shares for every two held, by capitalising Rs112.65m from reserves.

Foreign institutions hold 7.91 per cent of the company's equity.

# Restructuring hits Mitsubishi Materials' earnings

By Gerard Baker in Tokyo

Mitsubishi Materials, Japan's leading manufacturer of metals and ceramics, yesterday announced pre-tax profit for the year to March almost doubled on the back of strong sales growth.

However, net profit, dented by costs of restructuring at affiliated companies, was only 17 per cent higher at Y22.2bn (\$20.4m).

The improvement in recurring profit - before extraordinary items and tax - was founded on the biggest growth in sales for five years, and came despite soft prices in the company's main markets, it said. Recurring profit rose 92 per cent to Y8.3bn on sales 4.6 per cent higher at Y728.5bn.

The company said lower prices in all but its non-ferrous metals division had depressed total turnover. But a number

of factors had helped offset the damage. A general upturn in overseas copper markets, a significant increase in demand for copper-based products from the semiconductor industry and a strong recovery in sales of fabricated products such as machine tools, had all contributed to the sales increase.

Weak prices had restrained operating income, however, which grew only 3 per cent to Y18.5bn. But lower interest

rates and the effect of the restructuring measures had produced the much stronger growth in recurring profit. The company is in the process of a large-scale reorganisation, including the liquidation of several of its subsidiaries. Next month it will complete its withdrawal from the zinc smelting business with the scrapping of smelting operations at its Akita plant in northern Japan.

For the current financial year, the company said it expected continuing low prices and a sluggish economic environment. However, further cost-cutting and strengthening demand from the semiconductor business were expected to contribute to stronger overall sales and profits.

Recurring profit was forecast to rise to Y9bn in 1996-97 on sales of Y750bn.

## Deutsche Bank

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### Notification of Dividend

The Ordinary General Meeting on May 28, 1996 has resolved to use the distributable profit for the 1995 financial year being DM 897,181,722 for the distribution of a dividend of DM 1.80 per share of DM 5 par value on the share capital of DM 2,492,171,450.

The dividend will be paid less 25% withholding tax and a solidarity surcharge of 7.5% on the withholding tax (total deduction = 26.875%) against presentation of Dividend Coupon No. 61 at one of the paying agents listed in the Federal Gazette (Bundesanzeiger) of the Federal Republic of Germany No. 98 dated May 29, 1996.

In accordance with the British-German Double Taxation Convention, the German withholding tax is reduced from 26.875% to 15% for shareholders resident in the United Kingdom. To claim this, shareholders must submit an application for refund by December 31, 2000 at the latest using an official form. The application should be addressed to the Bundesamt fuer Finanzen, Friedhofstrasse 1, D-53225 Bonn.

In the United Kingdom, payment will be effected through the following banks: Deutsche Bank AG London, 6, Bishopsgate, London EC2P 2AT, Midland Bank plc, Securities Services UK Department, Ground Floor, Suffolk House, 5 Laurence Pountney Hill, London EC4R 0EU.

The dividend payment in the United Kingdom is made in Pound Sterling converted from Deutsche Mark at the rate prevailing on the day the dividend coupon is presented.

Frankfurt am Main, May 1996

The Board of Managing Directors

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In accordance with the provisions of the Notes, notice is hereby given that for the interest period from 28th May, 1996 to 28th August, 1996 the rate of interest on the Notes will be 8% per annum. The interest payable on 28th August, 1996 against Coupon 28 will be £164.49 per £100,000 nominal and £1,644.75 per £100,000 nominal.

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In accordance with the terms and conditions of the Notes, the interest rate for the period 28th May, 1996 to 28th August, 1996 has been fixed at 8.225% per annum. The interest payable on 28th August, 1996 against Coupon 28 will be £164.49 per £100,000 nominal and £1,644.75 per £100,000 nominal.

Agent Bank and Principal Paying Agent  
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**BankAmerica Corporation**  
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Floating Rate Notes Due February 1997

For the period from 28th May, 1996 to 28th August, 1996, the Notes will carry an interest rate of 5.20025% per annum with an interest amount of U.S. \$754.69 per U.S. \$50,000 principal amount of Notes payable on 28th August, 1996.

Union Bank of Switzerland  
London Branch Agent Bank  
28th May, 1996

**BRISTOL WEST**  
£100,000,000  
Floating Rate Notes Due 1999

For the interest period 23rd May, 1996 to 23rd August, 1996 the Notes will carry a Rate of Interest of 6.225 per cent per annum, with a Coupon Amount of £1,564.75 per £100,000 Notes, payable on 23rd August, 1996.

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COMPANIES AND FINANCE: EUROPE / THE AMERICAS

# Air-cooled systems suffocate Klöckner

The group's reluctance to switch to water-cooled engines has cost it dearly, writes John Griffiths

Not much has gone right in the past decade for Klöckner-Humboldt-Deutz, the German engineering group which yesterday said its future was in doubt as a result of large concealed losses at its Wedag plant engineering subsidiary. KHD, which is known mainly as a diesel engine maker, has shared with the rest of German industry the problem of high costs as the D-Mark and labour overheads have soared. But this conservatively-managed company is now paying the price for a stubborn adherence to the production of diesel engines cooled by air, in an era when much of the diesel engine industry and its customers have been moving to water-cooled engines under the pressure of exhaust emissions and noise reduction legislation. When KHD finally capitulated, little more than two years ago, it was late to market with its own water-cooled units. And in the period of transition, rivals have grabbed some of its traditional cakes. Most painfully, VartyPerkins,

the US multinational's diesel subsidiary, has captured most of KHD's long-standing business with Linde, the world's highest maker of fork-lift trucks. Some other traditional props of the business have been falling. KHD was once a sizeable truck engine producer, mainly for its own associate, Magirus. But when Magirus was sold to Iveco, Fiat's commercial vehicles arm, in the mid-1990s, it took relatively little time for Iveco engines to supplant those from KHD. Efforts to win substitute business with MAN of Germany and Renault of France have also been fruitless. Instead, MAN and Renault are planning their own collaboration on diesel engine development. Customers for KHD's water-cooled family of heavy vehicle engines, produced at Ulm in Bavaria, are therefore confined to low-volume applications such as special purpose vehicles and buses. Last year, as the financial pressures on KHD mounted, its agricultural tractors business

was sold to rival Same of Italy as part of a financial restructuring. Engine sales to another German tractor maker, Fendt, and the tractors subsidiary of Renault have also dwindled as a result of Renault's partnership with John Deere of the US. However, KHD is still strong in supplying diesels to the air compressor and construction equipment sectors, with principal customers including Atlas Copco in air compression and Zetlemeyer and Schaff in the construction sector. They represent business that rivals such as VartyPerkins, Deere, Isuzu of Japan and others would love to have - but not necessarily at the price of seeking to buy KHD itself, as the lack of any overt takeover interest over a long period suggests. "The issue is - what would you get?" an executive of a rival company said yesterday. "KHD's activities are concentrated in Germany and no-one's really interested in taking on Germany's very high costs."

**Diesel engine production**

Off-highway applications over 30 horsepower

Manufacturer	1995	1994	1993
Perkins	154,000	166,400	191,000
Deere	110,200	123,300	130,400
Isuzu	107,000	115,500	127,300
KHD	121,800	123,600	125,800
Yanmar	97,100	96,000	102,200
Volvo	94,900	97,300	100,900
John Deere	88,700	89,700	94,800
New Holland	84,800	79,500	86,200
CAV	62,500	67,100	69,800
Belarus	68,700	62,300	63,600

Source: Power Systems Research

Unlike the on-highway vehicle industry, he pointed out, where dedicated drive systems are engineered from the outset for specific cars or trucks, the sectors in which independent diesel engine makers concentrate are much more flexible and products more easily re-engineered for a variety of engines. With plenty of spare capacity in the global diesel engines business, filling any market gaps left by KHD, rivals suggest, would not be too difficult. Its well-developed distribution system, however, particularly in Germany, could prove attractive. KHD has also, however, been a victim of bad luck. As Mr

# Canadian banks top analysts' forecasts

By Bernard Simon in Toronto

Bank of Montreal and Bank of Nova Scotia opened Canadian banks' quarterly reporting season with strong earnings advances that exceeded analysts' expectations. The banks, the third and fourth largest respectively of the six big domestic institutions, both benefited from improved retail and investment banking volumes, as well as lower loan loss provisions. Bank of Montreal raised net earnings to C\$281m (US\$205m), or 95 cents a share, in the three months to April 30, which is the second quarter of the fiscal year, from C\$255m, or 76 cents, a year earlier. Return on equity moved up from 14.5 per cent to 16.8 per cent, with return on assets up from 0.64 per cent to 0.76 per cent. The bank said residential mortgage applications soared 79 per cent. But average lending margins dropped as lending rates fell faster than deposit rates. Loan write-offs fell from C\$87m to C\$69m. The bank's portfolio of non-performing loans stood at C\$14m on April 30, down from C\$1.2bn a year earlier, but well above C\$540m at the end of the first quarter. Bank of Nova Scotia lifted earnings to C\$262m, or C\$1.01 a share, from C\$211m, or 82 cents. Return on equity climbed from 14.2 per cent to 16.1 per cent, and return on assets from 0.63 per cent to 0.71 per cent. The bank ascribed a near-trebling of investment banking income to improvements in retail brokerage commissions, underwriting fees, foreign exchange and derivatives. Loan losses charged to income dipped from C\$102m to C\$95m. The non-performing loan portfolio stood at C\$937m on April 30, down from C\$1.05bn three months earlier, due partly to sales of troubled real estate. Bank of Nova Scotia's shares gained 85 cents to C\$32.40 at lunchtime yesterday on the Toronto stock exchange. Some analysts had expected second-quarter earnings to be slightly lower than the first quarter, because of narrower interest margins and a weaker contribution from capital markets. However, BNS posted a 5.2 per cent improvement over the first quarter. Bank of Montreal's earnings slipped 5.1 per cent compared with the previous three months. Its share price eased 15 cents yesterday morning to C\$33.20.

# NEWS DIGEST

## MCI and Microsoft in conferencing link

MCI Communications and Microsoft are working on a project to offer audio and document conferencing services over the internet. Through Microsoft's new NetMeeting communications software, more than two people can share most existing Windows-based applications to collaborate on a document in real time, the two groups said yesterday. The project is part of a broad alliance to jointly market each other's products and services, announced in January. *AFP-DJ, Somerville, New Jersey*

## Hoechst unit on the move

Hoechst Celanese, a unit of Hoechst of Germany, is to relocate its corporate headquarters to Warren Township, New Jersey, from Bringswater, New Jersey in April 1997. Hoechst Celanese said yesterday that 500 employees from its corporate departments and its Hoechst-Roussel Agri-Vet unit would move to a leased facility under construction. The move will enable Hoechst Celanese's pharmaceuticals unit, Hoechst Marion Roussel, to expand. *AP-DJ, Somerville, New Jersey*

## Fund buys 10% of Hudson's Bay

The US Templeton Funds have bought a 10.24 per cent interest in Hudson's Bay, Canada's biggest department store group, after snapping up the shares at a bargain price, Hudson's Bay shares have dropped from C\$40 to C\$19 because of the depressed domestic retail climate, competition from Wal-Mart of the US and price wars. The Thomson family holds 23 per cent of Hudson's Bay, which reported a first-quarter loss of C\$53.4m (US\$38.6m), including a C\$64m restructuring charge. However, the group forecasts "significant profit improvement" for the full year. *Robert Gibbens, Montreal*

## Canada insurers' income studied

Canadian life and health insurers derive about half their total premium income from outside Canada, says a Canadian Life and Health Insurance Association study. The US is the biggest outside market, but Asia-Pacific is the leading area for new investment. About 5m foreign policyholders own about C\$730bn of Canadian insurance in force. *Robert Gibbens*

## Power Corp in share buy-back

Power Corp of Canada, the main holding company of Mr Paul Desmarais, the Montreal financier, is buying 17.4m of its own subordinate voting shares from Belgian subsidiaries of Paribas, the French banking group, for C\$326m, or C\$19 a share. Power Corp shares were trading at C\$22.20 around midday yesterday. The latest deal reduces Paribas's indirect interest in Power to less than 3 per cent. Power will later cancel the 17.4m shares, reducing the total outstanding to 97.6m. Power Corp has recently sold its 21.5 per cent interest in Southern, the Canadian newspaper chain, for C\$294m. *Robert Gibbens*

## Magna plans C\$400m issue

Magna, the fast-growing Canadian-based car parts group, plans a C\$400m equity issue to double cash resources to about C\$800m. Magna plans acquisitions in the car interiors sector in North America and Europe. It posted third-quarter net profit of C\$87.6m, or C\$1.33 a share, up from C\$79.8m, or C\$1.30, a year earlier. These were struck on sales of C\$1.6bn, against C\$1.3bn. *Robert Gibbens*

## Videotron wins CFCF bid battle

Videotron, Canada's third-biggest cable TV and broadcasting group, has won a bid battle for CFCF, a Montreal cable broadcaster, in a deal worth C\$37m cash. It follows a six-month legal battle. Videotron now dominates the Montreal and Quebec cable market. The loser was Cogeco, a cable and publishing group operating in Quebec and other parts of Canada. Cogeco could itself become the object of a bid as the Canadian communications sector restructures. Videotron plans to finance the takeover by selling its 56 per cent stake in Videotron Holdings in the UK, a cable and telephone subsidiary, for several hundred million dollars. *Robert Gibbens*

# Sol Meliá presses ahead with IPO

By Tom Burns in Madrid

US attempts to ward off investment in Cuba through the Helms-Burton law has not deterred a forthcoming \$275m international IPO by Spain's Sol Meliá hotel group, which has a thriving business on the island. If Sol Meliá should run foul of the new legislation, it is also prepared to relinquish the sole property it operates in the US, a hotel in Miami. Sol Meliá said yesterday it was determined to press ahead with the flotation, which is scheduled for the third week of June, although it was prepared to cancel presentations to US funds planned to start next week. Part of the Helms-Burton law seeks to refuse US visas to senior executives of foreign companies considered to have trafficked with property expropriated by the Cuban government from US nationals. "Our lawyers tell us we are in the clear, but if the worst comes to the worst we will have to forget about bookbuilding in the US," said Mr Jaime Puig de la Bellacasa, Sol Meliá's deputy financial director. The US State Department will shortly begin notifying individuals it considers to be vulnerable under the legislation, although they will be given time to appeal against the department's decision. The law came into force on March

12, and the definition of "trafficking" only applies after that date. The law's section allowing for restitution by a property's former owner against a foreign company only comes into force after November 12. But Sol Meliá would avoid being sued in the US if it disposed of its Miami hotel. Other companies that operate in Cuba and may be affected by the Helms-Burton Act include Unilever, Cinch Med and Benetton. Sol Meliá, which is ranked among the top 20 international hotel groups, was a pioneering foreign investor in Cuba 10 years ago, and is now the leading hotel operator on the island. The six hotels managed by Sol Meliá in Cuba, which include the prestigious business hotel Meliá Cohiba that opened in Havana last year, account for 4,500 beds and nearly 8 per cent of the group's turnover. The group is confident that strong interest in the IPO will offset any possible conflicts in the US. "Our banks say there is no problem because there will be a lot of demand in Europe and there will also be US funds buying via the UK, Holland and elsewhere," Mr Puig de la Bellacasa said. Mr Abel Matutes, Spain's foreign minister, said last week that the Helms-Burton law was "unacceptable in every respect".

# New product on Meff RF

By Richard Lapper

The Barcelona-based futures and options exchange, Meff Renta Fija (RF), is to launch a new type of bond derivative at the end of next month. The new price differential futures contract, or Diff, is designed to allow dealers to trade more efficiently the price differences between the Spanish 10-year bond future and its French, Italian and German equivalents. The move is part of broader efforts to raise the Meff's profile ahead of the introduction of European monetary union. Eum is expected to reduce the number of money and bond market contracts traded on the continent, increasing competition between European derivatives exchanges. Mr Jose-Luis Oller, chief

executive of Meff RF, said the new product would allow dealers to conduct spread trading through one single transaction, rather than two separate deals, reducing expenditure on both commission and collateral. Spread trades anticipate movements in the value of different European bonds. For example, a trader expecting the price of Spanish bonds to increase compared with German paper would take a long position on Spanish futures and a short position on German bond futures. Mr Oller estimated that between 15-20 per cent of Meff's volume - daily volume has averaged 92,380 contracts so far this year - stem from spread trades. He conceded that the new product might have a limited life, but said the development could give Meff

expertise in a new technical area that could be applied to other international markets. "This kind of contract is a move towards internationalisation of the Meff, which is badly needed," he said. Meff RF currently trades a range of Spanish money and bond market futures and options contracts, while the Madrid-based Meff Renta Variable (RV) lists a number of equity products. Separately, Mr Oller said Meff RF intended to press ahead with plans to launch a clearing house for over-the-counter swaps trades. New rules permitting the clearing house to go ahead were part of broader legislation implementing the European Union's investment services directive into Spanish law, and were expected to come into effect later this year, Mr Oller said.

# Inco defers Diamond Fields deal

By Bernard Simon

Inco, the Toronto-based nickel producer, has delayed completion of its C\$4.3bn (US\$3.1bn) takeover of Diamond Fields Resources, pending clarification of a lawsuit launched by a group of Texas investors against the co-chairman of the Vancouver-based exploration company. Diamond Fields' main asset is a rich nickel, copper and cobalt deposit at Voisey's Bay, Labrador, which is expected to provide up to 13 per cent of

world nickel supplies within the next five years. The deal was due to be finalised today. Inco and Diamond Fields said they hoped to announce a new closing date within the next week. The lawsuit has been filed by Exdium, a US diamond company formerly headed by Mr Jean-Raymond Boule, who is Diamond Fields' co-chairman and a significant shareholder. Exdium alleges that Mr Boule diverted business opportunities and confidential information from Exdium to Diamond

Fields, enabling the Vancouver company to finance the discovery and development of Voisey's Bay. Exdium has claimed all Diamond Fields' assets. Diamond Fields has dismissed the suit as frivolous and tried to extract a sizeable settlement. However, Inco said: "There are a number of conditions attached to the deal closing, and they haven't all been sorted out yet." Inco and Diamond Fields shares rose slightly on the Toronto Stock Exchange in early trading yesterday.

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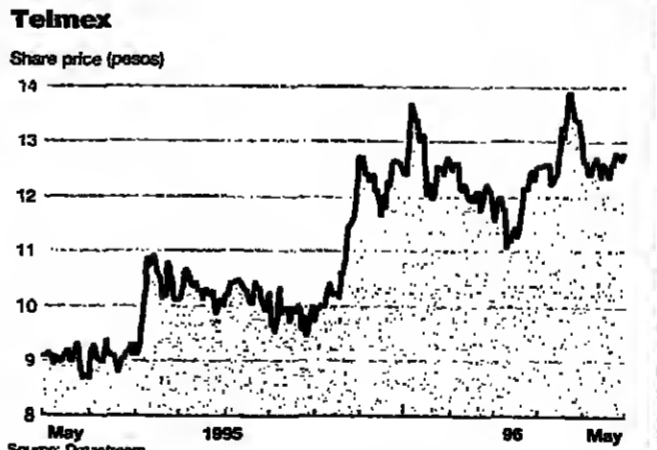
**ABN-AMRO Bank**

May, 1996

# Telmex learns to live with competition

The former telecoms monopoly's poor record on service is perhaps its biggest problem

Mexico is about to let competition loose in the most important part of its telecommunications industry - and change forever the life of its biggest company. A trail of broken earth outside Mexico City for the installation of new fibre optic networks, and an advertising war between prospective competitors symbolise big changes for Teléfonos de México (Telmex), the company that up to now has enjoyed a monopoly on long-distance telephone communications. Competition in the long-distance sector is due to begin in August - and Mr Jaime Chico Pardo, Telmex's chief executive, is obliged to connect competitors to his network from the beginning of next year. As a result, Mr Chico is trying to reinvent his company as a high-tech multimedia concern. But he faces problems, perhaps more because of the company's traditions than from anything else. The company needs "a great cultural change in the way we do things", he says. "We can't just accept being a telecommunications company. We have to be more. The pressure is considerable. Telmex's profitability will be affected by competition, and has taken a beating from the Mexican devaluation. Sales in recession-battered 1995 stood at 42bn pesos (\$6bn). Operating margins, once above 45 per cent, have tumbled by more than 10 percentage points. Mr Chico argues the figures may mislead since the privatised company initially had little valuable equipment to rack up depreciation costs. After \$1bn of investment in five years, such costs are now formidable.



Jaime Chico Pardo: admits Telmex needs change of culture

Nevertheless, the company's market share will certainly fall, perhaps by 10 per cent in the first year after competition, and even Mr Chico concedes that long-distance rates, already low, may be pushed lower. Because of the pressures, the company is looking to develop new services to keep customers and expand traffic. One would be a low-cost pager network, which would use Telmex's existing infrastructure to provide a communications link for people who cannot afford \$300 for a phone line. Another project is linked to Telmex's proposal to acquire a 100 per cent stake in Cablevisión, Mexico City's only cable operator, in which the company has a minority stake. "Our interest in Cablevisión is to take advantage of new technologies," says Mr Chico. He says that a more integrated service using Cablevisión's infrastructure should help "Internet access become common, and video conferences to be used for educational and health reasons".

Others see the group's concern to keep out competitors as also playing a part. "A Cablevisión acquisition would be both a defensive and an offensive play for Telmex," says Ms Sari Meyer, an analyst at Salomon Brothers in New York. Telmex's proposed new services will require much less investment than the construction of infrastructure over the last five years. The company hopes that they will be complemented by its international activities and those of its holding company, the recently spun-off Carso Global Telecom. Carso Global Telecom this month supported a management buy-out of Prodigy Service, the US online service provider, through a 25 per cent stake in International Wireless, the communications company, and is launching a wireless joint venture in Brazil. However, among the rush of promises and developments, some analysts are worried that Mr Chico is not taking the whole company with him in his ambitious plans to modernise. "The company's top level is very able, but it is not clear how prepared the middle management is for competition," says Mr Ricardo Peon, head of research at ING-Barings in Mexico City. Telmex needs a substantial change, its public image is still awful, a legacy of years of bad service. Mr Marco Antonio Guzmán, head of the centre administering Telmex's long-distance network, remembers when the company would greet even its biggest clients with impenetrable explanations rather than admit it had done something wrong. But a company that only now tells clients such as Volkswagen and American Express precisely what equipment it uses to service them, so that their own technicians can put faults right, still has a long way to go in learning how to act in a competitive world. Telmex may also need to curb its dependence on the capital. Mexico City has long been the political centre of the country, but the next two largest

Daniel Dombey

السنة الأولى 1996



**WE'RE PERFORMING BRILLIANTLY ON GRASS AND TARTAN.**

**AND JUST AS WELL ON PAPER.**

The company that was to become Puma was born back in 1924.

It was launched by Rudolf Dassler and his brother into a sports market in its infancy. Known then as Oassler Schuhfabrik, the company split into two in 1948 and the name Puma was coined.



For years, there was little competition and the brand thrived, enjoying decades of market leadership. Business peaked in 1986, coinciding with a stock-market flotation.

Although new products and new technologies were consistently introduced, a rude awakening was in store in the shape of highly aggressive competition from Reebok and primarily Nike. Puma was quickly outpaced by its younger and fitter competitors.

Seven years in the wilderness led to unsustainable losses. It became obvious that a programme of refocusing and restructuring was not only necessary but vital to the future of the company. Thus, phase one of the restructuring programme was introduced in 1993. It involved drastic cost reduction. The streamlining of the product range. The creation of profit centres. And the outsourcing of production. As well as a painful, but absolutely crucial, headcount reduction.

Phase two began in 1994. Basically, this was an internal re-engineering process. The entire company culture was modernised. Business processes were redesigned. Product costing was closely examined. And a streamlining of suppliers was undertaken.

Phase three followed in 1995. At its core was a renewed focus on product. A focus that accurately reflects the company's mission statement:

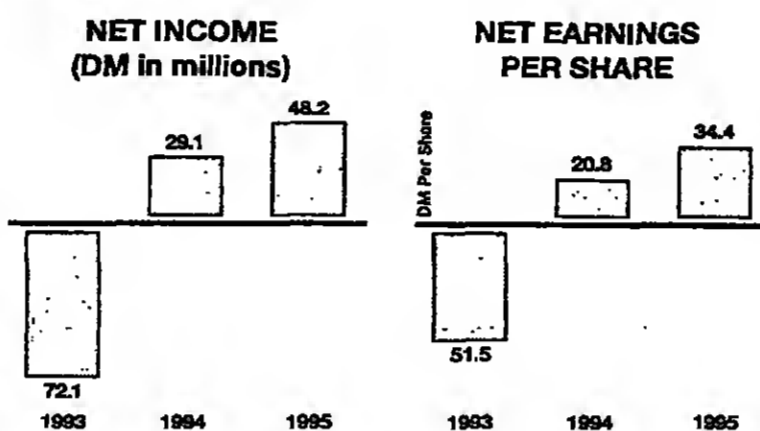
*'to market excellent sports performance products that meet the needs and aspirations of today's consumers'*

Allied to this was more stringent business management. A greater market and customer focus. A new product range. A global marketing strategy. Increased concentration on customer service. And tighter licensee control. These measures have led to a welcome return to both growth and profit.

The impact of the restructuring has been widespread. Loss-making profit centres were reorganised or, in extreme cases, closed during phase one. In 1995, every one of the nine remaining profit centres did indeed make a profit.

Sales in the Puma Group and Worldwide (including licensees) have increased to DM413.6 million and DM1,128.9 million respectively. Margins, too, have improved markedly. Gross profits have risen from 29.9% of net sales to 37.4%. Income from operations has jumped from -11% to +14.5% of group net sales. While net income has leapt from -17.6% in 1993 to +11.7% in 1995. Not surprisingly, the impact on earnings per share has been

enormous with an increase of 65.4% over the period '94-'95 alone.

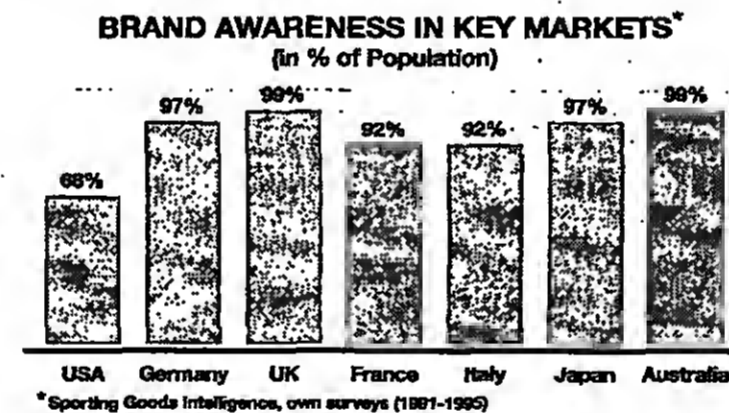


And so today the company finds itself, like its top endorsed stars, in good shape.

But what of the future? Well, the opportunity facing the company cannot be overstated.

The global sports market is simply vast. The sports footwear market alone now stands at approximately \$15bn per annum. Astonishingly, Puma's share of the worldwide market stands at just 4%.

The opportunity for growth for a sports company with the tradition and rich international heritage of Puma is there for all to see.



For, while market share in the US is minimal, brand awareness is surprisingly high. No less than 68% of the population profess recognition of the Puma brand. An impressive figure but noticeably less than the 90% brand recognition that Puma enjoys in many international markets. The widely contrasting figures attributed to market share and brand can only be seen as an opportunity for growth and must not be missed.

So just how can the company exploit this opportunity? What, in essence, are the tools for success?

Historically, Puma has been at the forefront of new technologies. Witness the introduction of the sole and shaft vulcanisation technology in the late '50s.

The development of Velcro fastening in the '60s and the 'Trinomic' sports shoe mid-sole technology and Puma Disc system in the '80s and '90s.

Only by constantly pushing for technological leadership can Puma continually fulfil its mission statement. Hence the arrival of the latest technology. Puma Cell.

A lighter, more durable, performance based technology. Other leading manufacturers are also working on new technologies.

But, according to the Wall Street Journal,

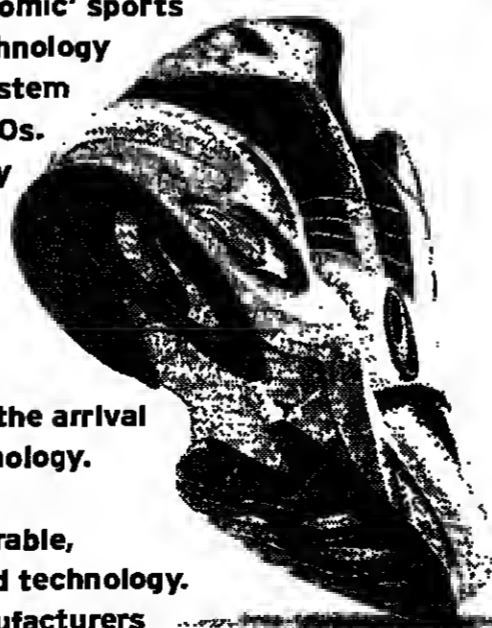
no less, Puma have once again got there first.

*By JOSEPH PEREIRA  
Staff Reporter of THE WALL STREET JOURNAL  
Puma AG has begun shipping a foam-less athletic shoe, beating to market a host of bigger rivals with a technology on which the footwear industry plans its next generation of sneakers.*

Of course, on the pitch, our endorsed stars continue to shine. Diego Maradona and Lothar Matthaus have both lifted the World Cup. And they both wear Puma boots.

On the track Jonathan Edwards, Linford Christie, Heike Drechsler, Merlene Ottey and Colin Jackson all wear Puma. Between them they have won 39 Olympic and World Championship medals. No fewer than nine of which were gold. And we all know that gold is good for the bank balance.

Very good, indeed.





COMPANIES AND FINANCE: UK

# Abbey National faces French tax dispute

By George Graham, Banking Correspondent

Abbey National, the home loans and retail banking group, is caught in a £140m (\$212.8m) dispute with the French tax authorities over a contested leasing transaction. Abbey National said it expected a demand from the French authorities for the repayment of tax credits received by its capital markets and leasing arm, Abbey National Treasury Services.

It said, however, that it had been advised by both French and British lawyers and by its auditors that it had strong grounds for challenging the claim.

The £140m argument is disclosed in Abbey National's accounts as a contingent liability. That means the potential liability had not materialised by the date of the balance sheet and was not regarded as so likely to do so that a specific provision was required.

Abbey National's auditors, Coopers & Lybrand, would have had to accept the view

that no provision was required.

If Abbey National wins its argument with the French tax authorities, it will receive a profits boost from additional payments due from the transaction - over and above the disputed £140m - which it has deferred in its accounts.

The dispute revolves around a leasing transaction three years ago. Abbey National would not comment on the specific case, but said it had not since been involved in any similar deal.

Such transactions typically involve financing an asset such as a piece of mechanical equipment. The company using the equipment benefits from not having to pay the full cost up front, while the bank financing the transaction gains from being able to claim capital allowances against tax.

The £140m contested tax credit amounted to 3.6 per cent of Abbey National's shareholders' funds at the end of last year.

# Scots raid the south again

Simon Holberton explains why Scottish Power wants a multi-utility

It will be a brave English utility executive who in future lays out the welcome mat for Scottish Power. Two in 12 months the Glasgow-based utility has come knocking on the door of an English utility seeking to "benchmark" work practices, and twice has it sought to acquire the company in question.

Manweb fell to the Scots last autumn after a £1.1bn (\$1.67bn) hostile bid. It set its sights higher yesterday with its finely balanced £1.56bn bid for Southern Water, the south-east of England water company.

Mr Ian Russell, Scottish Power's finance director, demurs at any suggestion that the company uses benchmarking to spot potential bid candidates. Besides, he says, Manweb and Southern Water are different.

"The philosophy of the Manweb bid was that we thought we could manage the business better. In contrast, Southern Water is a quality business. It is a growth opportunity with a good financial fit."

Mr Russell is also keen to underline the cordiality of Scottish Power's relations with Southern Water. Hence the company's decision not to acquire shares in the market yesterday, in spite of the

announcement of its bid terms "given the media comment".

Southern Water prefers to use adjectives such as "civil" and "professional" to describe the relations between the two companies.

"They were quite happy the way they were," said an adviser to Southern Water. "But they are where they are now, and they have to get the best deal."

So far, analysts say, Southern Water's board has performed well. They have been successful at extracting a bid of £1.56bn from the Scots which is seen as being "quite generous," according to Mr Nigel Hawkins, utilities analyst at Yamachi Securities. "It is possibly one step too far, but at the moment it is too early to tell," he says. "If they get it, the following six to eight months will be important to see if they can extract the promised earnings enhancement and show us that there have been no mishaps."

The gloss applied by Scottish Power's management to its bid was that it would help it create the UK's leading multi-utility group. The idea of "multi-utility" is seductive.

It suggests that a utility that spans services - electricity, gas, water, telecoms - can

enhance the value of its assets through the application of systems common to all, such as billing, customer helpines and meter reading.

If Scottish Power succeeds it will have a customer base of some 5m customers in Scotland, England and Wales. With barriers to the competitive supply of electricity and gas coming down in April 1998 the company argues that it will be well placed to compete efficiently for customers.

Some harder heads in the City, however, Scottish Power's deal is financially driven. One analyst estimates that the "earnings enhancement" from the deal could be more than 20 per cent. This is because the cost to Scottish Power of raising debt and selling its equity is far lower than the stream of profits Southern Water generates. "This is a transaction designed by a conglomerate management team creating a conglomerate utility," said the analyst.

But yesterday, with Scottish Power having displayed its wares, the focus of attention turned to Southern Electric. If it enters the bidding contest - as many expect it will do - it is deal it could ill afford to lose.

Always the bridesmaid,

never the bride. Southern Electric has seen a string of bids and deals fail, such as merger talks with Midlands Electricity in 1994. Its failed bid at Sweb, and the failed tie-up with National Power. Analysts believe Mr Jim Forbes, chief executive elect, will want to make his mark.

An adviser to him said yesterday: "A tie-up with Southern Water makes an awful lot of commercial sense."

It is a bid more likely to be welcomed by Southern Water's management than a tie-up with Southern Electric offers as many "strategic" benefits as one with Scottish Power. They would also rather be part of a group they could influence rather than the English outpost of a Scottish utility empire.

But as a Southern Water adviser observed: "Southern Electric needs to come up with a cash alternative at the end of the day cash is going to be the main thing."

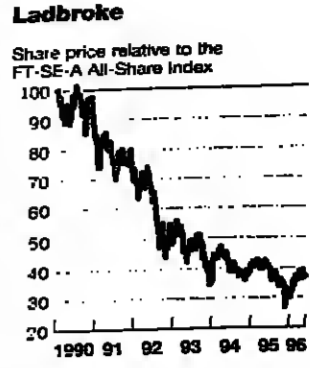
Many analysts believe that Southern Electric could well afford a bid for Southern Water at about £10.5 a share. It would stretch the company's gearing to 150 per cent and leave interest cover at more than three times. "That's the limit of their cash spend," one observed.

# LEX COMMENT Ladbroke

The £100m sale of the Langham Hilton in London is a welcome first step in Ladbroke's stated strategy of selling hotel assets to fund the development of a more global hotel management group. Hotel management represents a far less volatile source of earnings, so the sale is good news. Nonetheless, Ladbroke's shares have jumped 50 per cent since mid-November in anticipation of possible mergers or acquisitions: the Langham deal provides only a little more fundamental justification for a high share price.

Based on 1996 profit forecasts of £160m, Ladbroke's price/earnings ratio is nearly 40 per cent higher than the UK average. Given the hefty premium necessary for a hostile bid, it is hard to see who would be tempted at the current price. Hopes of a further rerating must rest on a link-up with Hilton Hotels Corporation, which owns the Hilton brand name in the US. A joint worldwide marketing deal for Hilton makes sense. But the real value would be in merging the two hotel businesses. Significant costs could be removed by combining head offices, marketing expenditure, and reservation networks.

Mr Stephen Bollenbach, former deal maker at Walt Disney and Marriott, has arrived as chief executive of HHC and there is a good chance he will shake things up. Outing marketing for the Hilton brand looks a first step towards a more lasting solution, although this would not transform profits for either group in the short term. Nonetheless, Ladbroke has been labelled a recovery stock for four years, and earnings are finally recovering. Patience should eventually be rewarded.



# UAP arm to cut debt via offer

By Ralph Atkins, Insurance Correspondent

Sun Life and Provincial, the UK and Ireland arm of UAP, the France-based insurer, plans to reduce debt by about £200m (\$286m) using proceeds of a £500m public offering pitched at retail as well as institutional investors.

The offer is expected to value Sun Life and Provincial at between about £1.25bn and £1.5bn. The target price range for the shares is believed to be 210p to 275p. UAP intends to retain a majority stake.

Most of the proceeds will be used to reduce the borrowings of Sun Life and Provincial's holding company from £612m, as part of JPMorgan's UAP's overall debt reduction programme.

Launching the pathfinder prospectus yesterday, Mr Mich-

ael Hart, Sun Life and Provincial chief executive, said that selling a minority stake in the company would increase local management autonomy and financial flexibility. He did not rule out acquisitions.

Mr Hart said smaller investors were being invited to subscribe because, as a savings institution, the company encouraged people to buy its products. "We think it is important that they also have the opportunity to invest in the company itself."

The minimum investment will be £1,000, however, and, although Mr Hart said retail investors would be treated "equitably", the offering could go ahead with only backing by institutional investors.

Marketing to institutional investors begins later this week. The retail prospectus is expected on June 10.

# Partial flotation for Dairy Crest

By Alison Maitland

Dairy Crest, the UK's third largest milk processor, is today expected to announce that it will float a 30 per cent stake this summer.

The 27,000 dairy farmers who currently own the company are expected to be allocated 70 per cent of the equity, while the rest will be offered for sale to institutions.

The announcement will coincide with the company's annual results, which analysts expect to show a 68 per cent surge in profits to about £37m.

Dairy Crest, set up by the now defunct Milk Marketing Board, is expected to be valued at about £200m.

Part of the proceeds will be used to pay back a rolling fund, worth £68m, which farmers had paid to the MMB in the form of levies. The fund was

used to provide working capital and has to be reimbursed by next March.

The company, which has been preparing for flotation since 1990, appears to have shrugged off fears that the BSE crisis could thwart its plans finally to come to the stock market. Dairy companies saw their shares badly hit shortly after the crisis broke on March 20, and both Northern Foods and Unigate have yet to recover fully.

Mr John Houlston, Dairy Crest chief executive, is keen to expand the company both in Britain and abroad.

Deregulation of the market forced Dairy Crest to cut capacity, losing 21-out of 32 plants and reducing its workforce from 13,000 to 4,000.

Schroders, the merchant bank, is advising the residuary milk board on the float.

# Ladbroke sells Langham Hilton

By Geoff Dyer

Ladbroke Group yesterday confirmed the sale of the Langham Hilton hotel for £100m (\$152m) to Great Eagle Holdings, the Hong Kong property and hotel company.

Ladbroke, the hotels and leisure group, said the disposal

was part of its strategy to reduce its investment in hotel properties and to focus on hotel management.

As part of the deal, Ladbroke, which owns Hilton International, will continue to manage the 380-room hotel, which made a profit of £7.5m last year. The typical manage-

ment contract is worth £750,000 a year to the group.

The £100m consideration is almost identical to the hotel's book value, which was reassessed at the end of last year.

Ladbroke bought the Langham site in 1986, where a hotel had been opened in 1985 but was later converted into

offices. The hotel was reopened in 1991 and Ladbroke said it had invested about £100m in the site.

The proceeds bring group debt, which was £1.02bn at the year-end, to less than £1bn for the first time since 1988, and cut gearing, which was 57 per cent, by six percentage points.

Company	Turnover (£m)	Pre-tax profit (£m)	EPS (p)	Current dividend (p)	Date of payment	Dividends corresponding dividend	Total for year	Total last year
Black Leisure	89.4	455.5	2.11A	(0.508)	5.54	(1.63)	1.75	2.25
Daily	15.1	(17.5)	5.92B	(0.853)	52.63	(6.57)	1.5	1.75
Lanvia	217.3	(20.1)	12.5	(15.7)	252.34	(298.32)	69.4	84.4
Phys	129.3	(99.2)	5.04	(6.48)	9.6	(9)	5.35	7.35
Smart (A)	6 mths to Jan 31	8.05	(7.9)	1.22	(1.21)	8.77	(8.04)	7

Investment Trusts	NAV (p)	Attributable Earnings (p)	EPS (p)	Current dividend (p)	Date of payment	Corresponding dividend	Total for year	Total last year
British	270	(35.1)	20.1	(18.9)	6.45	(6.06)	3.1	5.5
Outenich Worldwide	6 mths to Apr 30	1,048.4	(834.7)	2.46	(1.69)	7.34	(5.05)	9.5
Flaming Overseas	17 to June 30	-	-	-	-	3.18	3.1	4.6
M&G Income	3 mths to Apr 30	80.59	(68.16)	4.38	(3.8)	1.77	(1.53)	5.23
M&G Recovery	17 to Mar 31	80.37	(63.1)	7.4	(5.38)	5.46	(3.89)	3.55
Morris	17 to Apr 30	717.2	(572.2)	10.1	(8.57)	13.04	(11.05)	8.7
Scottish	6 mths to Apr 30	324	(291.4)	7.24	(5.89)	2.59	(2.21)	5.67

Earnings shown basic. Dividends shown net. Figures in brackets are for corresponding period. After exceptional charge. After exceptional credit. After stock split. After reduced capital. Foreign income dividend. Includes FD element of 50p. Includes 50p special. \* Comparative restated. # Second interim in lieu of final; paid early to utilise A.C.A. allowances. Includes approximately 1p in respect of non-recurring special from Lloyds Bank-TSB merger. † At October 31.

INFORMATION FOR RHÔNE-POULENC SHAREHOLDERS

## Option to receive your dividend in shares from June 3 to June 21, 1996, inclusive

At the Annual General Meeting of Rhône-Poulenc shareholders on April 10, 1996, the 1995 dividend was set at:

- FF 3.00 net, plus a tax credit of FF 1.50 for each ordinary "A" share;
- FF 4.25 net, plus a tax credit of FF 2.125 for each preferred "B" share.

The dividend will be payable to shareholders of record as of June 3, 1996.

Rhône-Poulenc is offering shareholders the possibility of receiving dividend payments in ordinary "A" shares or in cash.

This option will apply to all of the dividends to which each shareholder will be entitled.

**EXERCISE OF OPTION**

- The option to receive the dividend in cash or in shares must be exercised by contacting your financial intermediary between June 3 and June 21 inclusive.

**PAYMENT IN SHARES**

Price of shares paid out as dividend:

FF 112 per ordinary "A" share.

**1995 Dividend Amount:**

- for each ordinary "A" share, a dividend of FF 3.00 plus a tax credit of FF 1.50;
- for each preferred "B" share, a dividend of FF 4.25 plus a tax credit of FF 2.125.

**Dividend payout date: June 3, 1996**

**Price of shares issued as dividend payment: FF 112 for each ordinary "A" share**

For additional information, contact:

Mr Didier Gaigou  
Rhône-Poulenc  
Corporate / Investor Relations  
Watford, UK  
Tel: (1) 923 201 507  
Fax: (1) 923 201 926

Internet  
<http://www.rhone-poulenc.com>

**RHÔNE-POULENC**

## INVITATION

to the Shareholders and Holders of Participation Certificates (hereinafter "Raiffeisen-Vermögensanteile")

ORDINARY GENERAL MEETING OF SHAREHOLDERS

of Raiffeisen Zentralbank Österreich AG to be held on Wednesday, June 26, 1996 at 10.45 a.m. in 1030 Vienna, Am Stadtpark 9, "Raiffeisensaal" (ground-floor).

**AGENDA**

- Presentation of the Annual Financial Accounts, the Business Report of the Board of Management and the Report of the Supervisory Board, as well as of the Consolidated Financial Accounts and the Consolidated Annual Report for the fiscal year 1995
- Resolution on the distribution of the net profit
- Resolution on the release from liability of the members of the Board of Management and of the Supervisory Board
- Resolution on the reimbursement of the members of the Supervisory Board
- Election of the auditors for the fiscal year 1997
- Conditional increase of the share capital of ATS 2,730,000,000 by an amount of up to ATS 517,800,000 to be effected by the issue of 5,178 bearer preference shares entitled to a preference dividend of 18 percent and having a nominal value of ATS 100,000 each, under the exclusion of the pre-emption rights of the shareholders, for the purpose of offering to the holders of participation certificates referred to as "Raiffeisen Vermögensanteile", Issues A and B, the conversion of such participation certificates into said preference shares on the basis of the Annual Financial Accounts as of 31 December 1995 (Section 102 Banking Act - BWG); determination of the terms and time limits of the conversion.
- Amendment of the Articles of Association in respect of Article 5 (Shares Capital and Shares) as well as Article 25 (Distribution of Profits) as a result of the resolutions passed under Point 6 of the Agenda
- Miscellaneous

Shareholders shall be entitled to attend the Meeting upon presentation of a certificate of deposit evidencing the deposit of their shares or interim certificates with an Austrian notary public or with an Austrian or foreign bank. The deposit must be effected not later than June 20, 1996 pursuant to Section 18 of the Articles of Association.

The voting power of the shareholders corresponds to the nominal value of the shares.

In case votes are exercised by proxy, a written proxy is required which shall be retained by the company.

Holders of "Raiffeisen-Vermögensanteile" are entitled to attend the Ordinary General Meeting. They shall have to prove their right to attend in the same manner as the shareholders by analogy to Section 18 of the Articles of Association.

The Annual Financial Accounts can be inspected at the seat of the company in 1030 Vienna, Am Stadtpark 9, during a period of 14 days prior to the General Meeting of Shareholders.

THE BOARD OF MANAGEMENT

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## INVITATION

to the Holders of "Raiffeisen-Vermögensanteile"

A BRIEFING

concerning the Annual Financial Accounts for the fiscal year 1995 to be held on Wednesday, June 26, 1996 at 9.00 a.m. in 1030 Vienna, Am Stadtpark 9, 9th Floor, Conference Room B.

Holders of "Raiffeisen-Vermögensanteile" are entitled to attend this briefing. They shall have to prove their right to attend in the same manner as the shareholders by analogy to Section 18 of the Articles of Association.

Vienna, May 1996

**RZBX**  
RAIFFEISEN ZENTRALBANK ÖSTERREICH  
AKTIENGESELLSCHAFT  
RZB-AUSTRIA

NOTICE TO HOLDERS OF EUROPEAN DEPOSITORY RECEIPTS IN

EDR holders are informed of a dividend to be paid to holders of record (date September 20, 1995). The cash dividend payable is 100% of the net profit for the year 1995. EDR holders may now present Coupon No. 24 for payment to the depository agent.

Payment of the dividend will be made by the depository agent to the EDR holder in the currency of the country of residence of the EDR holder. The rate of interest on the dividend will be 20% of the gross dividend payable. The full rate of 20% will also be applied to any dividend claimed after April 31, 1996.

EDR	Gross Dividend	Dividend Payable	Dividend Payable
Dominion	1,000 shares	85.10	85.10
Deutsche	1,000 shares	85.10	85.10

Depository: Citibank, N.A.  
1600 Broadway  
London WC2R 1HS

Agents: Citibank  
18 Avenue des Miroirs  
Luxembourg

May 28, 1996

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Handwritten note in Arabic script: "هذا من الالهي"



COMMODITIES AND AGRICULTURE

Canadian producer sees gold price hitting \$450

By Kenneth Gooding, Mining Correspondent

Placer Dome, second largest of the North American gold producers, expected the price of the precious metal to rise in the short term to between US\$400 and \$450 a troy ounce, said Mr John Willson, president, yesterday.

The group was growing rapidly at present, he pointed out, "so it is prudent to hedge some production". The group still had 3.8m ounces (118 tonnes) of future gold production hedged at prices up to \$504 an ounce.

At today's gold price of \$392 an ounce, Placer's remaining hedge position had unrealised gains of more than \$100m. By closing out hedge positions covering 1.7m ounces, the group had locked in pre-tax gains of \$23m which would be included in reported earnings from the third quarter of 1996 to the fourth quarter of 1997.

Managers replaced at Russian nickel group

Russia's Norilsk Nickel metals group had purged its top management as part of a strategy that might change the way it sold nickel on world markets, a company official said yesterday, reports Reuters from Moscow.

Indian sugar mills seek export boost

By Kunal Bose in Calcutta

The Indian Sugar Mills Association has asked the federal government for a further export in the current season, ending September 30. Earlier, the government allowed the export of 1m tonnes in two equal instalments.

15.5m tonnes and last year's output of 14.64m tonnes. Moreover, we opened the year with stocks of nearly 5.6m tonnes. The surplus, after providing for domestic consumption, will be unmanageable, if we do not export sugar in a big way.

able to handle sugar once the monsoon starts. But there will be no let up in export shipments from the other ports. ISGME should be able to ship out everything before the current season is over.

MARKET REPORT

Nickel shines at the LME

NICKEL was the outstanding performer on the London Metal Exchange yesterday, ending the afternoon at \$3,000 a tonne, up \$140, in the three months delivery position.

Norilsk's exports are seen as a key swing factor in the Western world's supply/demand balance. Three month COPPER futures ended the afternoon at \$2,436 a tonne, up \$18 from Friday's close.

seems to be settling in a \$2,410/70 range for now, but volatility could return around the June and July pricing dates," said one trader.

At the London Commodity Exchange robust COFFEY futures ended higher on trade and roster support but the spot May premium was dissolving in response to a rise in gradings in preparation for physical delivery, traders said.

Strong demand reported for NZ kiwifruit

By Terry Hall in Wellington

New season kiwifruit is meeting strong demand in world markets helped by initiatives aimed at getting fruit to consumers earlier and fresher. While it is early days yet the first cargoes for the important European market only arrived last week - the Kiwifruit Marketing Board says.

just ended. That was better news than expected, however. In November orchard owners were warned to expect only NX\$3.88 a tray.

of the distribution network in Japan and Britain and competitive pricing. Major efforts will be made on promotions, as well as a new "sell-smart" pack sizes.

Decline in Australian wool production forecast

By Bethan Hutton in Sydney

Australian wool production is set to decline by 2 per cent in 1995-96 and a further 1 per cent in 1996-97, but should start to recover after that, according to wool broker Westmanna Dalgoty.

conditions across the country which New South Wales could see increased volume in 1996-97, while Queensland output could rise by 5 per cent.

wool exports declined by 16.6 per cent to A\$2,578m (US\$2bn) in the first nine months of the 1995-96 financial year, Wool International reported yesterday.

COMMODITIES PRICES

BASE METALS

Table with columns: Metal, Price, Change, High, Low, Vol, Open. Includes Aluminum, Copper, Lead, Nickel, Tin, Zinc.

Precious Metals continued

Table with columns: Metal, Price, Change, High, Low, Vol, Open. Includes Gold, Silver, Platinum, Palladium.

GRAINS AND OIL SEEDS

Table with columns: Commodity, Price, Change, High, Low, Vol, Open. Includes Wheat, Soybeans, Maize, Barley.

SOFTS

Table with columns: Commodity, Price, Change, High, Low, Vol, Open. Includes Cocoa, Coffee, Sugar.

MEAT AND LIVESTOCK

Table with columns: Commodity, Price, Change, High, Low, Vol, Open. Includes Live Cattle, Live Hogs, Pork Bellies.

LONDON TRADED OPTIONS

Table with columns: Commodity, Price, Change, High, Low, Vol, Open. Includes Aluminum, Copper, Coffee, Sugar.

LONDON SPOT MARKETS

Table with columns: Commodity, Price, Change, High, Low, Vol, Open. Includes Crude Oil, Gasoline, Diesel.

PRECIOUS METALS

Table with columns: Metal, Price, Change, High, Low, Vol, Open. Includes Gold, Silver, Platinum, Palladium.

ENERGY

Table with columns: Commodity, Price, Change, High, Low, Vol, Open. Includes Crude Oil, Heating Oil, Natural Gas.

FUTURE DATA

Table with columns: Commodity, Price, Change, High, Low, Vol, Open. Includes various futures contracts.

VOLUME DATA

Table with columns: Commodity, Volume, Change, High, Low, Vol, Open. Includes various futures contracts.

INDICES

Table with columns: Index, Price, Change, High, Low, Vol, Open. Includes various market indices.

INDEXES

Table with columns: Index, Price, Change, High, Low, Vol, Open. Includes various market indices.

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Table with columns: Index, Price, Change, High, Low, Vol, Open. Includes various market indices.

JOTTER PAD advertisement for HP Computer Systems, featuring a crossword puzzle grid.

CROSSWORD advertisement for No.9,080 Set by DOGBERRY, featuring a crossword puzzle grid.







MARKETS REPORT

Dollar returns from vacation with renewed vigour

By Philip Gawth

The dollar yesterday rallied to fresh highs against the D-Mark, Swiss franc and yen, helped by a combination of political developments in Korea and optimism about lower German interest rates.

Reports of a troop build up by North Korea on its border with South Korea, provided impetus to the dollar during Asian trading and this move gained momentum in Europe following comments from Mr Hans-Dieter Kubbacher, a Bundesbank council member.

The dollar closed in London at DM1.5385, from 1.5112. Against the yen it finished at Y108.625, from Y107.875.

In Europe the lira was the big gainer, reaching a 21 month high against the D-Mark. It rallied to close in London at L1,006, from L1,012

room for flexibility in the interpretation of the Maastricht convergence criteria. Mr Jeremy Edwards, chief economist at the Bank of America in London, said: "If the Bundesbank can even hint at flexibility, that is pretty negative as far as the D-Mark is concerned."

Ha said it provided a reason for the market to continue buying "high-yielding" European currencies and to pursue convergence trades.

The latest global survey of fund managers by Merrill Lynch confirms that one of the main obstacles facing the dollar is the position of the market.

The key finding of the survey of 90 fund managers across the US, Europe and Asia is that the sample group has increased its exposure to

the dollar to the highest level since February 1993.

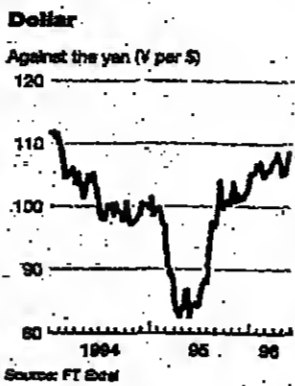
Mr Rosenberg said that in his view this did not represent an extreme reading of the sort which heralded an imminent reversal.

The corollary of this is that investors have raised their exposure to high-yielding European currencies, to \$2, from 43.7% in February. This is the highest reading for these currencies since the first half of 1992 when the old narrow ERM band was in place.

It is probably no coincidence that this positive reading has coincided with the recent return of all ERM currencies to trading within their 2% central narrow bands.

Mr Brian Marber, a London based technical analyst, believes that sterling is set to rally sharply against the D-Mark. He says that the close above DM2.3390 represents a "double bottom" - a signal that the rate will go to DM2.45.

His own forecast is for DM2.50.



Source: FT Data

Table with columns: Country, Currency, Closing, Change, Bid/offer, Day's high/low, One month, Three months, One year, Bank of England Index.

Table with columns: Country, Currency, Closing, Change, Bid/offer, Day's high/low, One month, Three months, One year, J.P. Morgan Index.

Table with columns: Country, Currency, Closing, Change, Bid/offer, Day's high/low, One month, Three months, One year, J.P. Morgan Index.

WORLD INTEREST RATES

Table with columns: Country, Term, Rate, Bid, Offer, etc.

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Table with columns: Country, Term, Rate, Bid, Offer, etc.

CROSS RATES AND DERIVATIVES

Table with columns: Country, Currency, Rate, Bid, Offer, etc.

EXCHANGE CROSS RATES

Table with columns: Country, Currency, Rate, Bid, Offer, etc.

U.S. \$63,000,000

Table with columns: Country, Currency, Rate, Bid, Offer, etc.

U.S. \$34,000,000

Table with columns: Country, Currency, Rate, Bid, Offer, etc.

U.K. INTEREST RATES

Table with columns: Term, Rate, Bid, Offer, etc.

JAPANESE YEN FUTURES (MM ¥ 12.5 million per ¥ 100)

Table with columns: Term, Rate, Bid, Offer, etc.

STERLING FUTURES (MM £ 125,000 per £)

Table with columns: Term, Rate, Bid, Offer, etc.

EUROPEAN CURRENCY UNIT RATES

Table with columns: Country, Currency, Rate, Bid, Offer, etc.

UK MONEY RATES

Table with columns: Term, Rate, Bid, Offer, etc.

NON ERM MEMBERS

Table with columns: Country, Currency, Rate, Bid, Offer, etc.

THREE MONTH EURO DOLLAR (MM \$ 1m points of 100%)

Table with columns: Term, Rate, Bid, Offer, etc.

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BASE LENDING RATES

Table with columns: Bank, Rate, Bid, Offer, etc.

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BASE LENDING RATES

Table with columns: Bank, Rate, Bid, Offer, etc.

THREE MONTH EURO DOLLAR (MM \$ 1m points of 100%)

Table with columns: Term, Rate, Bid, Offer, etc.

THREE MONTH EURO DOLLAR (MM \$ 1m points of 100%)

Table with columns: Term, Rate, Bid, Offer, etc.

THREE MONTH EURO DOLLAR (MM \$ 1m points of 100%)

Table with columns: Term, Rate, Bid, Offer, etc.

Advertisement for U.S. \$63,000,000 and U.S. \$34,000,000 floating rate notes.

Advertisement for Templeton Global Strategy Saver.

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LONDON SHARE SERVICE

ALCOHOLIC BEVERAGES

Table listing companies in the Alcoholic Beverages sector with columns for company name, price, and change.

BANKS, MERCHANT

Table listing companies in the Banks, Merchant sector with columns for company name, price, and change.

BANKS, RETAIL

Table listing companies in the Banks, Retail sector with columns for company name, price, and change.

BREWERIES, PUBS & REST

Table listing companies in the Breweries, Pubs & Rest sector with columns for company name, price, and change.

BUILDING & CONSTRUCTION

Table listing companies in the Building & Construction sector with columns for company name, price, and change.

BUILDING MATS. & MERCHANTS

Table listing companies in the Building Mats. & Merchants sector with columns for company name, price, and change.

CHEMICALS

Table listing companies in the Chemicals sector with columns for company name, price, and change.

DISTRIBUTORS

Table listing companies in the Distributors sector with columns for company name, price, and change.

DIVERSIFIED INDUSTRIALS

Table listing companies in the Diversified Industrials sector with columns for company name, price, and change.

ELECTRICITY

Table listing companies in the Electricity sector with columns for company name, price, and change.

ELECTRONIC & ELECTRICAL EQPT - Cont.

Table listing companies in the Electronic & Electrical EQPT sector (continued) with columns for company name, price, and change.

ENGINEERING

Table listing companies in the Engineering sector with columns for company name, price, and change.

ENGINEERING - Cont.

Table listing companies in the Engineering sector (continued) with columns for company name, price, and change.

ENGINEERING, VEHICLES

Table listing companies in the Engineering, Vehicles sector with columns for company name, price, and change.

EXTRACTIVE INDUSTRIES

Table listing companies in the Extractive Industries sector with columns for company name, price, and change.

EXTRACTIVE INDUSTRIES - Cont.

Table listing companies in the Extractive Industries sector (continued) with columns for company name, price, and change.

FOOD PRODUCERS

Table listing companies in the Food Producers sector with columns for company name, price, and change.

FOOD PRODUCERS - Cont.

Table listing companies in the Food Producers sector (continued) with columns for company name, price, and change.

GAS DISTRIBUTION

Table listing companies in the Gas Distribution sector with columns for company name, price, and change.

HEALTH CARE

Table listing companies in the Health Care sector with columns for company name, price, and change.

HOUSEHOLD GOODS

Table listing companies in the Household Goods sector with columns for company name, price, and change.

INSURANCE

Table listing companies in the Insurance sector with columns for company name, price, and change.

INVESTMENT TRUSTS

Table listing companies in the Investment Trusts sector with columns for company name, price, and change.

INV TRUSTS SPLIT CAPITAL

Table listing companies in the Investment Trusts Split Capital sector with columns for company name, price, and change.

INVESTMENT TRUSTS - Cont.

Table listing companies in the Investment Trusts sector (continued) with columns for company name, price, and change.

Table listing companies in the Investment Trusts sector (continued) with columns for company name, price, and change.

Table listing companies in the Investment Trusts sector (continued) with columns for company name, price, and change.

Advertisement for Hewlett-Packard and Computacenter. Text includes: 'HEWLETT PACKARD Print leader, performance servers, managed desktops. From the UK's leading provider of distributed IT systems and services. Computacenter'.

Handwritten Arabic text: 'السيد محمد علي'.



LONDON SHARE SERVICE

INV TRUSTS SPLIT CAPITAL - Cont.

Table listing investment trusts with columns for Name, Price, and % Chg.

LEISURE & HOTELS - Cont.

Table listing leisure and hotel companies with columns for Name, Price, and % Chg.

OTHER FINANCIAL - Cont.

Table listing other financial companies with columns for Name, Price, and % Chg.

PROPERTY - Cont.

Table listing property companies with columns for Name, Price, and % Chg.

SUPPORT SERVICES - Cont.

Table listing support services companies with columns for Name, Price, and % Chg.

AM - Cont.

Table listing American companies with columns for Name, Price, and % Chg.

OTHER INVESTMENT TRUSTS

Table listing other investment trusts with columns for Name, Price, and % Chg.

LIFE ASSURANCE

Table listing life assurance companies with columns for Name, Price, and % Chg.

PAPER, PACKAGING & PRINTING

Table listing paper, packaging, and printing companies with columns for Name, Price, and % Chg.

RETAILERS, FOOD

Table listing food retailers with columns for Name, Price, and % Chg.

TELECOMMUNICATIONS

Table listing telecommunications companies with columns for Name, Price, and % Chg.

AMERICANS

Table listing American companies with columns for Name, Price, and % Chg.

INVESTMENT COMPANIES

Table listing investment companies with columns for Name, Price, and % Chg.

MEDIA

Table listing media companies with columns for Name, Price, and % Chg.

PHARMACEUTICALS

Table listing pharmaceutical companies with columns for Name, Price, and % Chg.

RETAILERS, GENERAL

Table listing general retailers with columns for Name, Price, and % Chg.

TEXTILES & APPAREL

Table listing textiles and apparel companies with columns for Name, Price, and % Chg.

CANADIANS

Table listing Canadian companies with columns for Name, Price, and % Chg.

LEISURE & HOTELS

Table listing leisure and hotel companies with columns for Name, Price, and % Chg.

OIL EXPLORATION & PRODUCTION

Table listing oil exploration and production companies with columns for Name, Price, and % Chg.

PHARMACEUTICALS - Cont.

Table listing pharmaceutical companies with columns for Name, Price, and % Chg.

PROPERTY

Table listing property companies with columns for Name, Price, and % Chg.

SUPPORT SERVICES

Table listing support services companies with columns for Name, Price, and % Chg.

AM

Table listing American companies with columns for Name, Price, and % Chg.

Templeton advertisement: Seeking our under-valued investments across the globe... HOW TO INVEST THE TEMPLETON WAY. AS EXPLAINED BY THE UGLY DUCKLING.

GUIDE TO LONDON SHARE SERVICE

Price for the London Share Service delivered by FT... Company classifications are based on those used for the FT-SE 100 Index... Includes a legend for symbols and a list of services.







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FT MANAGED FUNDS SERVICE

FT Cyteline Unit Trust Prices are available over the telephone. Call the FT Cyteline Help Desk on (+44 171) 873 4373 for more details.

Table of fund data including columns for fund name, price, and change. Includes sections for 'OFFSHORE INSURANCES' and 'OFFSHORE FUNDS'.

Table of fund data with columns for fund name, price, and change. Includes a section for 'OFFSHORE FUNDS'.

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MANAGED FUNDS NOTES: This section contains detailed notes and disclaimers regarding the fund data, including information about the FT Cyteline service and the source of the data.







WORLD STOCK MARKETS

EUROPE
Austria (May 28 / Fri)
Stock market index: 1,000
Change: +10.85

Germany (May 28 / Friday)
DAX 100: 2,225.10
Change: +10.42

Italy (May 28 / Fri)
Stock market index: 10,000
Change: +10.85

Spain (May 28 / Fri)
Stock market index: 10,000
Change: +10.85

France (May 28 / Fri)
CAC 40: 2,100.00
Change: +10.85

Belgium/Luxembourg (May 28 / Fri)
Stock market index: 10,000
Change: +10.85

Portugal (May 28 / Friday)
Stock market index: 10,000
Change: +10.85

Poland (May 28 / Friday)
Stock market index: 10,000
Change: +10.85

Switzerland (May 28 / Fri)
Stock market index: 10,000
Change: +10.85

Japan (May 28 / Fri)
Nikkei 225: 10,000
Change: +10.85

USA (May 28 / Fri)
Dow Jones: 5,000
Change: +10.85

UK (May 28 / Fri)
FTSE 100: 10,000
Change: +10.85

Canada (May 28 / Fri)
S&P 500: 10,000
Change: +10.85

South Africa (May 28 / Fri)
Stock market index: 10,000
Change: +10.85

South Korea (May 28 / Fri)
KOSPI: 10,000
Change: +10.85

India (May 28 / Fri)
S&P 500: 10,000
Change: +10.85

China (May 28 / Fri)
Stock market index: 10,000
Change: +10.85

Indonesia (May 28 / Fri)
Stock market index: 10,000
Change: +10.85

Malaysia (May 28 / Fri)
Stock market index: 10,000
Change: +10.85

Philippines (May 28 / Fri)
Stock market index: 10,000
Change: +10.85

THAI (May 28 / Fri)
Stock market index: 10,000
Change: +10.85

SE Asia (May 28 / Fri)
Stock market index: 10,000
Change: +10.85

South America (May 28 / Fri)
Stock market index: 10,000
Change: +10.85

Other (May 28 / Fri)
Stock market index: 10,000
Change: +10.85

Global (May 28 / Fri)
Stock market index: 10,000
Change: +10.85

INDICES
May 27 High Low
Dow Jones 5,000 4,900

US INDICES
Dow Jones 5,000 4,900
S&P 500 1,000 950

EUROPE
DAX 100 2,225 2,150
CAC 40 2,100 2,050

ASIA
Nikkei 225 10,000 9,500
KOSPI 10,000 9,500

AFRICA
JSE 10,000 9,500
NSE 10,000 9,500

INDEX FUTURES
CAC-40 (500 x index)
May 2120.0 2130.0 +10.0

NOTES: Prices on this page are as reported on the day of publication and are subject to change. All prices are in US dollars unless otherwise stated. All times are in GMT.



NEW YORK STOCK EXCHANGE PRICES

Main table of stock prices with columns for stock name, price, change, and volume. Includes sections for 'NEW YORK STOCK EXCHANGE PRICES', 'NASDAQ LISTED STOCKS', and 'NASDAQ LISTED STOCKS'.

Advertisement for HP.com with text: 'Time waits for no one. If the business decisions are yours, the computer system should be ours. http://www.hp.com/go/computing'



Continued on next page



DAY MAY 29 1996

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NYSE PRICES

Main NYSE PRICES table with columns for stock symbols, prices, and changes. Includes sub-sections for 'Continued from previous page', '-V-', '-W-', '-T-', '-U-', '-X-Y-Z-', and '-I-'.

NASDAQ NATIONAL MARKET

NASDAQ NATIONAL MARKET table with columns for stock symbols, prices, and changes. Includes sub-sections for '-L-', '-M-', '-N-', '-O-', '-P-', '-Q-', '-R-', '-S-', '-T-', '-U-', '-V-', '-W-', '-X-', '-Y-', '-Z-', and '-AA-'.

AMEX PRICES

AMEX PRICES table with columns for stock symbols, prices, and changes. Includes sub-sections for '-A-', '-B-', '-C-', '-D-', '-E-', '-F-', '-G-', '-H-', '-I-', '-J-', '-K-', '-L-', '-M-', '-N-', '-O-', '-P-', '-Q-', '-R-', '-S-', '-T-', '-U-', '-V-', '-W-', '-X-', '-Y-', '-Z-', and '-AA-'.

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Continuation of the AMEX PRICES table, including sub-sections for '-AA-', '-BB-', '-CC-', '-DD-', '-EE-', '-FF-', '-GG-', '-HH-', '-II-', '-JJ-', '-KK-', '-LL-', '-MM-', '-NN-', '-OO-', '-PP-', '-QQ-', '-RR-', '-SS-', '-TT-', '-UU-', '-VV-', '-WW-', '-XX-', '-YY-', and '-ZZ-'.



AMERICA

Dow enters new century on sour note

Wall Street

The Dow Jones Industrial Average entered its second century of trading on a sour note, turning a small gain at the opening to a near 50-point fall just after midday, writes Maggie Orry in New York.

Traders reported across the board selling, which affected the broader indices as well as the Dow.

By 1 pm, the blue chip index was recovering from its morning low and was trading 36.57 down at 5,726.29. Of the 30 constituents, only five were higher.

Other indices also joined in the fall, with the Standard & Poor's 500 retreating 4.22 to 874.29, the American Stock Exchange composite relinquishing 3.09 at 610.86 and the Nasdaq composite off 9.03 at 1,238.77.

The equity market had risen initially on the back of a slightly firmer bond market, but as bond prices weakened in the face of new supply and a mildly discouraging economic news, stocks also turned down.

The brightest share in the Dow was Boeing, up 1 1/2% to 88 1/2% on reports that British Airways had placed an order for 30 aircraft worth \$4.2bn.

General Electric, the only

remaining one of the Dow's original constituents, fell 1 1/4% to 88 1/2%. Mr Jack Welch, chairman and chief executive officer of GE, participated in the bell-ringing ceremony at the New York Stock Exchange.

The largest falls in the Dow came from consumer goods such as Coca-Cola, down 1 1/4% to \$46 1/2, Procter & Gamble, off 1 1/4% to \$88 1/2, and Philip Morris, which slid 1 1/4% to \$100 1/2, giving up some of the large gain made at the end of last week following a favourable ruling on the tobacco case.

Among technology stocks, Intel, the latest shooting star, fell 1 1/4% to \$53 1/2, while Microsoft, the Dow's most volatile stock, fell 1 1/4% to \$73 1/2.

There was little corporate news after the extended week-end. However, Baby Superstore lost 10 1/4% to 29 percent to \$25 on weaker than expected first-quarter earnings. The company reported pricing pressure on commodity lines such as nappies and baby formula.

Canada

Toronto opened strongly on a heavy billion price, but Wall Street's mid-morning downturn undermined the market and the TSE 300 Composite index was down 11.53 by noon at 5,224.00. Volume jumped to 52.84m shares from Monday's 48.4m, affected 28.69m.

The precious metals index at midday was 104.02 firmer at 12,823.34. In base metals, the delayed takeover of Diamond Fields Resources by Inco made DFR shares shiver, but by mid-session they had recovered to C\$39.90, up 65 cents.

Caracas off slightly

Profit-taking finally got the better of CARACAS as the market, which had made nine successive closing highs in previous sessions, retreated slightly by mid-session. The IBC index was off 21.44 at 4,630.34.

MEXICO CITY was slightly easier as hopes for a further fall in domestic interest rates began to recede.

The IPC index had shed 2.83 to 3,324.14 by midday. SAO PAULO, in contrast, was firmer although there was

an absence of either corporate or economic news. The Bovespa index was up 619.11 at 56,899 by midday.

Analysts said that investors were likely to pay attention to congressional activity this week, particularly discussions of the pension reform after last week's defeat for the government in the lower house on a new social security programme.

BUENOS AIRES was little changed, with the Merval index up an early 2.63 at 612.52.

EUROPE

Auchan stakebuilding elevates Docks de France

Dollar strength encouraged PARIS, shares in French exporters doing especially well as the CAC-40 index put on 15.25 at 2,132.90, but turnover was low at FF3.3bn.

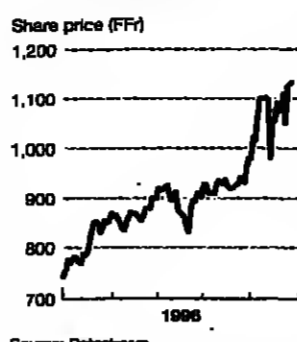
On the downside, Canal Plus lost FF6 to FF7.233 as speculation continued about a possible merger with Audiofina, of Luxembourg. However, the chairman of Groupe Bruxelles Lambert, Audiofina's parent, denied later that there was an intention to merge the two companies.

Docks de France, the retailer, benefited from news that Auchan, a privately owned company, had lifted its stake from around 11 per cent to 15.45 per cent, the Docks shares moving ahead FF11 to FF11.136. Among other retailers, Promodes eased FF6 to FF11.301 and Carrefour rose FF38 to FF2.858.

Axa gained FF1.60 at FF295.80 following an announcement that it intended to list 3.5m shares in two tranches, on the New York Stock Exchange.

FRANKFURT lagged behind Paris, the Dax index ending 9.62 higher at an inflation-adjusted 2,559.15, in turnover down from DM6.9bn to DM6.1bn. The dollar offered modest help to exporters, like the carmakers and the engineers, but interest

Docks de France



Source: Datastream

centred on Deutsche Bank and Klockner Humboldt Deutz.

Deutsche Bank reported a 32 per cent increase in net profit in the first four months of the current year, but the impact of this was blunted by news that KHD, the engineer in which Deutsche holds a 46 per cent stake, might face bankruptcy due to irregularities at its Wedag unit. KHD was suspended and Deutsche, ex a DM1.80 dividend, did well to rise a net DM1.10 to DM72.20.

Bearish comment on the broad market came from CS First Boston where Mr Francois Langlade-Demoyen and Mr David Aserkoff examined last Wednesday's April 10 indica-

tor of German business confidence, which showed its first increase in five months.

However, said the CSFB duo, details of the life report were negative: export expectations weakened; stocks were still rising, price expectations remained low; and tax rises and spending cuts to meet the Maastricht deficit criteria would continue to restrain consumption, not just in Germany but everywhere in Europe.

AMSTERDAM closed at its third consecutive high, with interest shown in Fortis Amev, the Dutch-Belgian insurer, which moved to a session high of FF1.28 before finishing FF1.30 up at FF1.34 following a good set of first-quarter results. The group also said it expected an improvement in full-year results. In Brussels, Fortis made BF25 to BF4.180.

The AEX index was finally ahead 3.82 at 568.10 after an intra-day peak of 569.25.

Elsewhere, BolsWessanen continued to suffer, losing FF1.30 or 3.7 per cent to FF130.70, as sell notes continued to appear from brokers. One broker suggested yesterday that the drinks and foods group could be considered as a takeover target, given its projections of a 20 to 25 per cent fall in full-year earnings.

ZURICH, said a dealer, saw a

FT/SE Actuaries Share Indices

Table with columns for May 28, May 29, and May 30. Rows include FT-SE Europe 100, FT-SE Europe 200, FT-SE Europe 300, and FT-SE Europe 400. Values are shown for Open, High, Low, and Close.

THE EUROPEAN SERIES

Table with columns for May 28, May 29, and May 30. Rows include FT-SE Europe 100, FT-SE Europe 200, FT-SE Europe 300, and FT-SE Europe 400. Values are shown for Open, High, Low, and Close.

recovery in some stocks with a heavy weighting in the blue chip SMI index, which, accordingly, finished 11.6 higher at 3,583.2.

UBS bearers moved forward SF715, or 1.3 per cent, to SF71.199 on speculative buying accompanied by rumours that the bank was planning a press conference in the next few days. A UBS spokesman declined to comment.

Nestlé, seen profiting from a global surge in food stocks, added SF12 at SF14.226, and Roche certificates, having broken through a key technical level at SF9.400, ended SF7100 ahead at SF73.500.

Zurich Insurance gained SF4 at SF732. The company holds its annual press conference today.

which lost FM2.20 at FM195 after a year's high on Monday.

The Hex index closed 11.09 lower at 2,044.96. Tampella was another faller, off 75 penni at FM5.55 after Sankkik said it had boosted its stake to over 48 per cent, and Svedala bowed out of a battle for control. But the wholesaler Kesko rose another FM1.20 to FM62 on its Tuko acquisition.

VIENNA ended at a 21-month high and there was a growing conviction that the market still had growth potential. The ATX index rose 8.41 to 1,142.51 and the brokers suggested that the 1.80 level was now attainable.

VA Stahl, the steel manufacturer, was sought out and the shares advanced Sch11 to Sch381, a new record. Wienerberger, the building materials manufacturer, was another strong contender, adding 4.9 per cent at Sch2.255, while OMF, the oil and chemicals group, succumbed to profit-tak-

ing, losing Sch2 to Sch1.100. MILAN was supported by Eni, the oil and chemicals group, which continued to attract strong foreign demand. The Mibtel index improved 73 to 10,625, and the Comit advanced 5.89 to 669.66.

Eni, up L67 at L7.254, was also supported by the fact that the company is due to be included in the Morgan Stanley Capital International Italian index on June 3.

WARSAW fell for the sixth consecutive session, but there was a feeling that the market could start to stabilise, especially as some bargains were beginning to appear in selected stocks.

The Wig index shed 0.6 per cent to 11,855.7, while turnover eased by 2.4 per cent to 85.3m zlotys.

ISTANBUL dropped another 1.1 per cent ahead of a briefing in which Mr Mesut Yilmaz, the Turkish prime minister, said that he would resign only if the Islamist opposition and his coalition partners agreed to form a coalition to replace his minority administration.

The composite index receded 675.97 to 58,076.45; before news of the briefing it was above the 59,000 mark.

Written and edited by William Cochrane and John Pitt

ASIA PACIFIC

Export hopes as \$ clears Y108 level, Nikkei up 1.1%

Tokyo

The dollar's rise above the Y108 level triggered hopes of higher earnings at export-oriented corporations and the Nikkei average rose 1.1 per cent, writes Emiko Terazono in Tokyo.

The 225 index closed 244.77 higher at 21,945.83, after a morning downturn on technical buying. Fuji Bank firming Y50 to Y23.10 and Sanwa Bank Y40 to Y2.050, while a firm brokerage sector had Nomura Securities ahead Y40 to Y2,050.

Steady crude oil prices supported oil refiners and distributors. Showa Shell Sekiyu appreciated Y70 to Y1,170 and Cosmo Oil Y13 to Y694.

In Osaka, the OSE average advanced 163.60 to 23,175.24 in volume of 44.2m shares.

Roundup

Trading in BOMBAY was extended, first by 30 minutes and then by 90, to enable dealing after the result of the confidence vote in the government was known. But it ended when Prime Minister Atal Bihari Vajpayee re-empted the vote and announced in parliament that he was resigning.

Professionals covered short positions on the last day of trade in the weekly account on the rival National bourse, and the BSE 30-share index came back from a low of 3,573.29 to close just 16.20 off at 3,636.90.

Analysts said the market was likely to fall today, one broker forecasting a drop of between 50 and 100 points.

SEOUL went back on the downward, led sharply lower by Samsung Electronics, the

bluest of South Korean blue chips. Trading opened 2 1/2 hours late due to computer failure, and the composite index dropped 14.22, or 1.5 per cent, to 906.21.

Samsung fell by its daily limit, Won4,500 to Won71,600, as investors continued to sell the stock on worries over falling memory chip prices. But the company later dismissed as "non-sense" a research report from HG Asia which said Samsung would post a Won855bn loss this year.

TAIPEI reversed an early gain as worries about a slowdown in the inflow of foreign funds undermined hopes that a weaker local dollar would boost exporters.

The central bank had let the Taiwanese currency fall to a

seven-year low, which triggered an early rise in equities. However, by the close the weighted index was down 38.91 at 5,859.54, after a high of 5,925.18. Turnover was T\$38bn.

The plastics and textiles sectors fell most, mainly on profit-taking. China Petrochemical slid 40 cents to T\$29.80, while Formosa Plastics declined T\$1.20 to T\$4.150 after newspaper reports suggested that the company was due to sign a \$3.8bn contract with China's Fujian provincial government.

BANGKOK gave an unenthusiastic reception to the appointment of the new finance minister, and the SET index finished down 3.00 at 1,908.20. Banks fell 0.6 per cent.

Traders remarked that most investors had viewed the cabi-

net reshuffle as "a non-event". SINGAPORE'S Straits Times Industrial Index put on 6.42 at 2,356.85. Singapore Telecom was again volume leader as it set a two-year high, rising 4 cents to S\$3.90 in 11.2m shares dealt on its impending inclusion in the Morgan Stanley Capital Index, and after analyst forecasts of 13 per cent profit growth for 1995/96.

SYDNEY was absorbed by a merger proposal in the banking sector as the All Ordinaries index, limited to a 4.1 points trading range throughout the day, closed 1.6 up at 2,263.7. Turnover was A\$356.5m.

A merger proposal involving Metway Bank, Bank of Queensland and two non-bank financial institutions contributed to speculative buying in banks.

St George Bank, whose own attempt to merge with Metway has been terminated by the four-way merger plan, leapt 49 cents to A\$8.50. Brokers said this reflected the fact that St George no longer faced the burden of financing its merger. Speculation that St George might bid for another bank helped drive Bank of Melbourne up 16 cents to A\$7.68.

WELLINGTON was in retreat as the NZSE-50 Capital Index approached its lowest point for the year to date. The index ended 12.50 down at 2,046.98. The year's low point was 2,041.21, set on January 24.

MANILA succumbed to profit-taking from domestic investors following last week's 6 per cent climb. The composite index dipped 8.34 to 3,217.76.

MARKETS IN PERSPECTIVE

Table showing market performance in local currency and US dollars for various countries from 1995 to 1996. Columns include % change in local currency, % change in US \$, and % change in US \$.

FT/SE ACTUARIES WORLD INDICES

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Large table with columns for National and Regional Markets, Monday May 27 1996, Friday May 24 1996, and Dollar Index. Rows list various countries and their respective indices.

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Acquisitions and HSBC Private Equity Monthly Management Buyouts - Towards the Millennium. Get the balance right! Date: 24 and 25 October 1996. Venue: The London Marriott Hotel, Grosvenor Square, London W1. Topics include: MBO DEVELOPMENTS, THE EUROPEAN SCENE, STRUCTURING, FUTURE TRENDS, CASE STUDIES, PRICING, THE VENDOR'S VIEW, SENIOR DEBT MARKET, DUE DILIGENCE, EXIT ROUTES, LEVERAGE AND MEZZANINE, THE REGIONAL PERSPECTIVE, LEGAL ISSUES, WINNING THE MANDATES. Speakers include: Robert Smith, Morgan Grenfell Development Capital; Jeremy Prescott, HSBC Samuel Montagu; Robert Cunningham, British Federal; Andrew Callaghan, ANC Holdings; James Lancaster, TM Group; Rory Brooks, Mezzanine Management; David Baraclochan, Midland Bank; Paul Southern, Coopers & Lybrand; Andrew Thesen, HSBC Private Equity; Kevin Tuffnell, Macfarlanes; Chris Masterson, HSBC Private Equity; James Lyndon, Baring Brothers International; Richard Connell, HSBC Private Equity; Simon Palley, BC Partners; Jon Moulton, Apax Partners. To book a place or receive further details contact: Caroline Capon, Acquisitions Monthly Conferences, Tudor House, 78 Mount Ephraim, Tunbridge Wells, Kent TN4 8BS. Tel: 01892 537474 Fax: 01892 531343.

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